# **Cabinet – Supplementary Papers**



Date & time

Tuesday, 26 June 2018 at 2.00 pm

**Place** 

Ashcombe Suite, County Hall, Kingston upon Thames, Surrey KT1 2DN Contact

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**Cabinet Members:** Mr David Hodge CBE, Mr John Furey, Mrs Helyn Clack, Mrs Clare Curran, Mr Mel Few, Mr Mike Goodman, Mr Colin Kemp, Mrs Mary Lewis, Mr Tim Oliver and Ms Denise Turner-Stewart

**Deputy Cabinet Members:** Miss Alison Griffiths, Mr Jeff Harris, Mr Cameron McIntosh and Ms Charlotte Morley

#### 4 PROCEDURAL MATTERS

## a Members' Questions

(Pages 1 - 4)

(i) The deadline for Member's questions is 12pm four working days before the meeting (20 June 2018).

## **b** Public Questions

(Pages 5

- 6)

The deadline for public questions is seven days before the meeting (19 June 2018).

# 5 REPORTS FROM SCRUTINY BOARDS, TASK GROUPS, LOCAL COMMITTEES AND OTHER COMMITTEES OF THE COUNCIL

(Pages 7 - 8)

There is one report from the previous Communities Select Committee, that was deferred from April 2018, for Cabinet to consider.



#### **CABINET - 26 June 2018**

#### **PROCEDURAL MATTERS**

## **Members Questions**

## Question (1) Chris Botten (Caterham Hill):

The Children's Commissioner for England, Anne Longfield, has a legal duty to promote and protect the rights of all children in England with a particular focus on children and young people who are in or leaving care, living away from home or receiving social care services.

Will the Cabinet Member invite the Children's Commissioner to Surrey to see for herself the plan to improve Children's Services and work with her to insure that the voice of children is always heard during this process?

## draft Reply:

We would be delighted to welcome Anne Longfield to Surrey. Dave Hill, Executive Director, and I will contact her to invite her to meet with us and our children, to hear about our plans to transform services so that we provide the best support to children and families.

Mrs Clare Curran Cabinet Member for Children 26 June 2018

#### Question (2) Hazel Watson (Dorking Hills):

The letter from the Home Office to the Chair of the Home Affairs Select Committee on 18 June 2018 regarding the interaction with the police and Home Office prior to the Parsons Green bombing incident included the following recommendation for Surrey County Council:

"All social care staff and managers should fully understand their role in relation to the Prevent statutory duty (under the Counter-Terrorism and Security Act 2015) the purpose and remit of Channel, and the need for full support and involvement at Channel Panels. Training should include the signs of safety radicalisation, issues around UASC, and should increase confidence to make constructive challenge at Panels."

How many social care staff and managers have received the recommended training to date and if not all, what is the timetable for completing this training for all social care staff and managers?

## Reply:

This specific recommendation relates to the previous lack of attendance of key professionals, such as social workers at the Channel Panel. The lack of attendance had an impact on the level of information sharing and decision making.

- We now have Adult Social Care (Head of Adult Safeguarding) and Children's Services (Principal Lead Social Worker from the MASH) as standing members and the Channel Panel is chaired by the Head of MASH. In addition, the social workers who are working with the children or adults discussed at the Channel Panel also attend on a case by case basis. As such, there is now support and involvement of social workers at Channel Panels.
- In Children's Services we have delivered the Home Office WRAP training (Workshop to Raise the Awareness of Prevent) to 120 managers. They have now received HO accreditation to enable them to deliver the training to their respective teams. The roll out of the training will be completed within the next 2 months.
- A tiered training approach is also being introduced that is proportionate to the roles and responsibilities of all SCC staff. This will range from an e-learning package to WRAP training for newly appointed social workers (Adult and Children) to the enhanced Prevent training for senior social workers in the MASH who act as our Prevent co-ordinators for referrals.

Mr David Hodge CBE Leader of the Council 26 June 2018

## Question (3) Jonathan Essex (Redhill East):

The Investment Board Annual Report published in today's Cabinet papers appear to report a net income of £5.4m (p30) to the end of 2017/18 and a net investment income of just under £5m (p31) expected for 18/19. What net investment income targets were in place for the years 2015/16, 2016/17 and 2017/18?

## Reply:

The Investment Strategy is one of a series of initiatives to improve the financial resilience of the Council in the longer term. The council and its property investment company, Halsey Garton Property, is developing a mixed and diversified portfolio in order to deliver income and manage risks.

Specific targets were not in place in the earlier stages of developing the portfolio since the rate of growth has been dependent upon a number of factors; including the right opportunities being available on the market and our ability to secure investments at the "right" price in competition with other purchasers.

A net income of £5.4m has been delivered since the strategy commenced and this is growing to achieve £5m (on a per annum basis) for 2018/19. This compares to a target in the MTFP for 2018/19 of £4.0m

Mr David Hodge CBE Leader of the Council 26 June 2018

## Question (4) Jonathan Essex (Redhill East):

The Part One Investment Board Annual Report summarises the financial contribution the Investment Board makes to Surrey County Council but provides no details of the social benefit to Surrey residents or the environmental benefit of these property acquisitions. Please set out what, if any, community benefit has been delivered through the County Council's property investment strategy. Please also confirm how much has been invested in these property assets to improve their energy efficiency and the percentage return on investment that this has delivered over the last year.

## Reply:

The Investment Strategy is one of a series of initiatives to improve the financial resilience of the Council in the longer term. The council and its property investment company, Halsey Garton Property (HGP), is developing a mixed and diversified portfolio in order to deliver income and manage risks.

The net income delivered by the strategy will be used to support spending on council services.

The investment properties are let to tenants on full repairing and insuring leases and it is the responsibility of the tenant to comply with their obligations. As described in the Responsible Investment Policy, as landlord SCC and HGP, will ensure that any refurbishment or redevelopment required will be undertaken to achieve the required levels of Energy Performance Certificate scores to remain effective investment assets.

Mr David Hodge CBE Leader of the Council 26 June 2018



#### **CABINET – 26 June 2018**

#### **PROCEDURAL MATTERS**

#### **Public Questions**

## Question 1: Barbara Eifler on behalf of John Thornely, Trustee, NewSPAL

For NewSPAL to work up its business plan further there needs to be clear agreement on a common goal. NewSPAL's proposal is to take over SPAL from SCC and run it as an independent charity without continuing SCC involvement. This would encompass more than 'taking on operational responsibility' of SPAL as it is formulated in recommendation 1 for Item 11 of the agenda. What precisely, therefore, does the Cabinet Member mean by 'operational responsibility'?

Please also confirm that the whole of the SPAL collection will be moved to Ewell or, if not, what will be excluded and what will happen to that material?

## Reply:

The recommendation to the Surrey County Council Cabinet today will, if approved, enable NewSPAL to develop a business case for running SPAL. If this business case is acceptable, then SCC will transfer the running of SPAL to them. In this event, the charity would be independent of SCC and the terms and conditions of the agreement will need to be agreed in the coming months. NewSPAL would therefore have its own vision for the library, and would be wholly liable for its own finances and business plan, and how it operates the service at its own new premises etc.

As the Surrey Performing Arts Library is a public service currently provided by SCC, the council will require as part of the transfer agreement reassurance concerning how NewSPAL will continue to operate the library in the best interests of users - both County residents and those from further afield

I can confirm that the SPAL collection, in its entirety, will be moved to Ewell library.

Ms Denise Turner-Stewart Cabinet Member for Community Services 26 June 2018



## **Cabinet, 26 June 2018 – Item 5**

#### **COMMUNITIES SELECT COMMITTEE**

Item under consideration: Surrey Performing Arts Library – Update on Development of Options for the Future

## Date Considered: 08 February 2018

- 1. At its meeting on 08 February 2018 the Communities Select Committee considered a report detailing options for the future of Surrey Performing Arts Library. This was the second time the Select Committee had considered a report on its future having previously reviewed the Service at its meeting on 7 November 2017. At this first meeting, officers were asked to establish a forum with user group representatives to review proposals for achieving the £180,000 saving required from the Surrey Performing Arts Library as outlined in the Medium Term Financial Plan (MTFP). The Committee further recommended that officers consider other opportunities for reducing the cost of the Surrey Performing Arts Library such as exploring the introduction of a more efficient IT system and reducing the financial burden of the Inter Library Loan System.
- 2. The report considered by the Communities Select Committee on 08 February 2018 provided Members with an update on progress against recommendations considered at its previous meeting including detail on work undertaken to advance the options available for the future of Surrey Performing Arts Library. The report also contained an additional proposal which suggested that control of the performing arts library be transferred to a Charitable Incorporated Organisation called NewSPAL which had been established by user group representatives.
- 3. Select Committee Members recognised the challenging financial position that Surrey County Council finds itself in and highlighted the importance of achieving the £180,000 saving required by the MTFP. Members also, however, acknowledged concerns from service users that it was important for the separate music and drama collections to remain together to ensure that Surrey Performing Arts Library retained its distinct identity.
- 4. The Communities Select Committee had concerns with the business plan which had been put forward by NewSPAL, specifically relating to the subsidies that would be required to support NewSPAL over its first two years of operation while also drawing attention to the risks associated with the failure of NewSPAL to become a financially viable CIO. Members were, however, impressed with the amount of work which user group representatives had undertaken to create another option for the future of Surrey Performing Arts Library and were encouraged by the clear enthusiasm for the service among residents which Members believed would be key in the success of NewSPAL.
- 5. Members supported Option 1 for the future of Surrey Performing Arts Library whereby the collection would be housed within the existing library network. The Select Committee included a caveat to their support for Option 1 which stated that the entirety of the separate music and drama collections be kept together in a single library. The Select Committee also felt that NewSPAL should be given the chance to develop its business model for running the performing arts library over the next year with a view to taking over the future running of the service within a year if the CIO can demonstrate that its business model is financially viable.

#### Recommendations:

The Communities Select Committee:

- recommends that Surrey County Council implements Option 1 while the Charitable Incorporated Organisation (CIO) develops its proposals for funding and business model for taking over the running of Surrey Performing Arts Library on the condition that the entirety of the separate music and drama collections are kept together; and
- ii. supports, in principle, NewSPAL taking over the collection provided that the future of the collection is secure for the residents with the CIO.

# Rachael I. Lake Chairman of the Communities Select Committee

#### **RESPONSE:**

I would like to thank the Chairman and Members of the Communities Select Committee for their recommendations on the future of the Surrey Performing Arts Library and for the work they have carried out in the last few months to develop these.

Option 1 in the consultation document was for the relocation of SPAL from Denbies into the mainstream library service and Recommendation 1 of the Cabinet report confirms this arrangement and that the SPAL music and drama collections will be collectively transferred to a single location at Ewell Library as an interim arrangement.

The Cabinet report has recommendations in support of the opportunity for the transfer of responsibility for the delivery of SPAL operations to NewSPAL.

NewSPAL has made great progress in its mission to develop a viable long-term proposition. The trustees have established arrangements for their constitution and governance etc. and they have made good progress in terms of fundraising against their target for set up and transitional costs, possible new premises, mobilising supporters and users as potential volunteers to support their operation, and the general development of their business model.

In accordance with our duty of good governance there are many practical arrangements that, in the interests of ensuring the successful transfer of the undertaking and its long-term sustainability, need to be carefully and thoroughly considered.

Formal agreement will be subject to an assessment of a full and detailed business plan and timeline from NewSPAL which the trustees will now be able to work on and submit in due course.

**Denise Turner-Stewart Cabinet Member for Communities**