

CABINET DECISION RECORD

The following decisions were taken by the Cabinet on Tuesday, 24 November 2020 and will take effect on 03/12/2020 unless the call-in procedure has been triggered. **CALL-IN DEADLINE: 02/12/20.**

The following represents a summary of the decisions taken by the Cabinet. It is intended to represent the formal record of the decisions taken and to facilitate the call-in process. The minutes will be published in due course to site alongside this decision sheet.

Members wishing to request a call-in on any of these matters, should contact the Committees Business Manager or relevant Committee Manager.

The Cabinet at its meeting on Tuesday, 24 November 2020 considered the following matters and resolved:

- **APOLOGIES FOR ABSENCE** (Item 1)
Apologies were received from Colin Kemp.
- **MINUTES OF PREVIOUS MEETING: 27 OCTOBER 2020** (Item 2)
The Minutes of the Cabinet meeting held on 27 October were approved as a correct record of the meeting.
- **DECLARATIONS OF INTEREST** (Item 3)
There were none.
Members' Questions (Item 4a)
There were four Member questions. The questions and responses were published as a supplement to the agenda.
- **PUBLIC QUESTIONS** (Item 4b)
There were two public questions. The questions and responses were published as a supplement to the agenda.
- **PETITIONS** (Item 4c)
There were none.
- **REPRESENTATIONS RECEIVED ON REPORTS TO BE CONSIDERED IN PRIVATE** (Item 4d)
There were none.
- **REPORTS FROM SELECT COMMITTEES, TASK GROUPS, LOCAL COMMITTEES AND OTHER COMMITTEES OF THE COUNCIL** (Item 5)
There were none.

- **LEADER / DEPUTY LEADER / CABINET MEMBER/ STRATEGIC INVESTMENT BOARD DECISIONS TAKEN SINCE THE LAST CABINET MEETING (Item 6)**

RESOLVED:

That the delegated decisions taken since the last meeting of the Cabinet be noted.

Reason for decision:

To inform the Cabinet of decisions taken by Cabinet Members, Strategic Investment Board and the Committee in Common subcommittee under delegated authority.

- **CABINET MEMBER UPDATE (Item 7)**

RESOLVED:

That the Cabinet Member update be noted.

- **COVID-19 DELEGATED AND URGENT DECISIONS TAKEN (Item 8)**

RESOLVED:

That the decision taken by officers since the last meeting be noted.

Reason for decision:

To inform the Cabinet of decisions taken by officers under delegated authority.

[This decision is subject to call-in by the relevant Select Committee Chairman dependent on the recommendation.]

- **COVID-19 UPDATE (Item 9)**

RESOLVED:

1. That the latest public health situation with regard to Covid-19 in Surrey, the new national restrictions that have come into place with the second Lockdown and the actions being delivered through Surrey's Local Outbreak Control Plan be endorsed and noted.
2. That the latest impacts on Adult Social Care and Children's, Families, Lifelong learning and Culture services and the management and mitigation of them be noted.
3. That the ongoing support to vulnerable residents, including through the County Council Community Helpline and the allocation of emergency funding to District and Borough Councils be endorsed and noted.
4. That the latest Covid-19 financial position as reported in the M6 (September) Financial report be noted.

Reason for Decision:

The county and council continue to face unprecedented challenges due to the

Covid-19 crisis. In addition to the response activity, the council continues to look forward to how it can work with its partners to enable recovery within the county and a return to day-to-day life for our communities following the end of the second national lockdown and more long term into the future.

The recommendations set out in this report ensure Cabinet are appraised of the work going on across the council to protect, sustain and support our residents and communities and the economy of Surrey.

[Where necessary a waiver for call-in will be sought from the relevant Select Committee Chairman.]

- **2021/22 DRAFT BUDGET AND MEDIUM-TERM FINANCIAL STRATEGY** (Item 10)

RESOLVED:

1. That the 2021/22 Draft Budget and Medium-Term Financial Strategy to 2025/26, including progress to date in setting out spending pressures and efficiencies, as set out in Annex 1 be noted.
2. That the provisional budget gap of £18.3m for 2021/22 and the next steps required to close the gap be noted.
3. That the proposed Capital Programme for 2021/22 to 2025/26 of £1.7bn be noted.

Reason for Decision:

In January 2021, Cabinet will be asked to recommend a Final Budget for 2021/22 to full Council for approval in February. The draft budget sets out proposals to direct available resources to support the achievement of the Council's corporate priorities in the refreshed Organisation Strategy, giving Cabinet the opportunity to comment on the proposals and next steps.

The draft budget also provides an update on the continuing transformational changes that are required to ensure that the Council can continue prioritising outcomes for residents, while managing growing demand for services while ensuring future financial resilience and sustainability.

[The decisions on this item can be called in by the Performance & Resources Select Committee]

- **ACCELERATING THE INTRODUCTION OF ULTRA LOW / ZERO EMISSIONS BUSES AND COMMUNITY TRANSPORT VEHICLES INTO SURREY** (Item 11)

RESOLVED:

1. That the establishment of a Surrey Ultra-Low and Zero Emission Scheme that will accelerate the introduction of ultra-low and zero emission vehicles onto a range of bus and community transport services, inclusive of supporting industry investment be supported.
2. That the Surrey Ultra-Low and Zero Emission Scheme detail and implementation, once agreed by the Capital Programme Panel, be delegated to the Executive Director, Environment, Transport & Infrastructure, the Executive Director of Resources and the Director of Law & Governance in consultation with the Cabinet Member for Transport,

including moving the required capital funding from the Capital Pipeline to the capital budget so that the programme can moved forward.

Reason for Decision:

The establishment of a Surrey Ultra-Low and Zero Emission Scheme will accelerate the substantive introduction of ultra-low and zero emissions buses and minibuses into Surrey than would otherwise have been the case with operator investment alone, in a post-Covid 19 financial and operational climate. The project also encompasses investment in bus priority measures at pinch-points on the highway to improve bus journey times and real time passenger information to aid resident knowledge and travel decision making. It also includes complementary investment by bus operators and community transport providers to maximise the number of ultra-low and zero emission vehicles to be introduced over the lifetime of the project, thus generating further reductions in emissions from transport operations.

[The decisions on this item can be called in by the Communities, Environment and Highways Select Committee]

- **COVID-19 COMMUNITY IMPACT ASSESSMENT (Item 12)**

RESOLVED:

1. That the findings from the Covid-19 Community Impact Assessment, summarised in Annex 1 be noted.
2. That the findings from the Covid-19 Community Impact Assessment and how they can best be incorporated into the council's strategic, financial and service planning and delivery be considered.
3. That areas or issues of interest and for future focus in terms of further research and analysis be highlighted.

Reason for Decision:

Thousands of community members and people working in frontline services have taken part in the CIA through interviews, focus groups and surveys, and the findings are rooted in what they have told us. Further incorporating the CIA findings into the council's strategic and operational planning is an opportunity to embed community voices in our work, support affected communities, build community resilience as the pandemic continues and support Surrey's recovery.

[The decisions on this item can be called in by the Performance & Resources Select Committee]

- **TRANSFORMATION OF ACCOMMODATION BASED CARE AND SUPPORT FOR WORKING AGE ADULTS: DELIVERING SUPPORTED INDEPENDENT LIVING OPTIONS (Item 13)**

RESOLVED:

1. That the approach to delivering the published strategic aim of increasing the proportion of working age adults with support needs living in supported independent living settings be approved.

2. That the sites disclosed in Part 2 of this paper to be used to deliver new supported independent living accommodation be approved in principle. Business cases will be presented to Cabinet to confirm final approval for the development of these sites for independent living.

Reason for Decision:

The Council has published its strategic aim to reduce the number of people with a learning disability and/or autism in residential care by 40-50% over the next five years by expanding the development of supported independent living provision.

The Community Vision for Surrey 2030 states “*By 2030, Surrey will be a uniquely special place where everyone has a great start to life, people live healthy and fulfilling lives, are enabled to achieve their full potential and contribute to their community, and no one is left behind.*” One of the underpinning principles is that “*Everyone has a place they can call home, with appropriate housing for all*”. The development of supported independent living accommodation is central to this Vision being realised for working age adults in Surrey who are eligible for ASC. The provision of this accommodation alongside the commissioning of appropriate care and support will enable people to live as independently as possible and deliver positive outcomes to individuals and their families/carers.

The transformation of Surrey’s approach to providing accommodation with care and support is expected to generate significant efficiencies. Based on financial modelling to date £4.4m of efficiencies have been included in the 2021-26 MTFS, with the potential for greater efficiencies through completing all of the transfers to independent living planned.

Partnership with District and Borough Councils offers benefits to all parties. Some D&Bs have indicated that they might be able to help SCC secure housing options that are well placed, in locations that offer community inclusion and employment opportunities. They have also indicated that they are keen to release properties that are not well matched to their own client base but could be appropriate for ASC clients. This would be in exchange for other properties which are more appropriate to their client base.

Review of SCC’s current estate portfolio will allow us to re-use or optimise existing freehold assets, as well as the opportunity to co-locate with other Council services.

[The decisions on this item can be called in by the Adults and Health Select Committee]

- **REVISED MINERALS AND WASTE DEVELOPMENT SCHEME (Item 14)**

RESOLVED:

1. That the proposed revised Minerals and Waste Development Scheme October 2020, which includes the intention to produce a joint Surrey Minerals and Waste Local Plan be approved.

Reason for Decision:

It is a statutory requirement to produce the MWDS and to keep it up to date. The current SMLP was adopted in 2011 and the current Aggregates Recycling Joint DPD was adopted in 2013. Government expects that such plans are regularly reviewed and updated as necessary based on up to date evidence.

Additionally, in order to produce a new joint SMWLP, a review of the current Surrey Waste Local Plan would also need to be undertaken (alongside the planned review of the SMLP). This will help to reflect the synergies that exist between the two different sets of policies as the council undertakes future planning. Accordingly, this change of approach would also be set out within the updated MWDS.

[The decisions on this item can be called in by the Communities, Environment and Highways Select Committee]

- **BLACKWATER VALLEY HOT SPOTS LEP HIGHWAY IMPROVEMENT SCHEME** (Item 15)

RESOLVED:

1. That officers are instructed to work with the EM3 LEP to review the delivery programme in order to minimise financial risk to the County Council.
2. That the County Council and Guildford Borough Council engage in active conversations about financial contributions.
3. That approval is given to proceed on the basis of the funding strategy set out in paragraph 15, with the final agreement of funding terms delegated to the Executive Director Environment, Transport and Infrastructure, in consultation with the Executive Director of Resources and the Cabinet Member for Highways.
4. That the Executive Director for Environment, Transport & Infrastructure, in consultation with the Cabinet Member for Highways be authorised to agree any additional funding agreements and authorise both the A31 j/w A331 and the A323 j/w A324 schemes be further developed and constructed by the County Council on behalf of Guildford Borough Council.

Reason for Decision:

The proposed junction improvements will improve road conditions for vulnerable road users, increase highway capacity and support GBC's local plan. To deliver these improvements, the County Council needs to secure additional capital funding to cover the current project funding gap.

[The decisions on this item can be called in by the Communities, Environment and Highways Select Committee]

- **SURREY SCHOOLS & EARLY YEARS FUNDING 2021-22** (Item 16)

RESOLVED:

1. That an appeal be lodged with the Secretary of State for Education to overturn the decision of the Schools Forum and permit the transfer of 0.5% of the Schools Block (estimated at £3.4m) to support High Needs SEND.
2. That the council implement the DfE's recommended Minimum Per Pupil Level in full.
3. That the Schools Forum's formula recommendations for Schools and Early

Years funding as set out in Annex 4 be approved.

4. That authority is delegated to the Director of Education, Lifelong Learning & Culture in consultation with the Cabinet Member for All-Age Learning to approve amendments to the schools and early years additional SEN funding, following further consultation with schools in November and discussion with schools forum in December.
5. That authority is delegated to the Director of Education, Lifelong Learning & Culture in consultation with the Cabinet Member for All-Age Learning to approve amendments to the funding rates in the schools and early years formulae as appropriate following receipt of the DSG settlement and DfE pupil data in December 2020. This is to ensure that total allocations to schools under this formula remain affordable within the council's DSG settlement.

Reason for Decision:

To comply with DfE regulations requiring formal council approval of the local funding formula for Surrey's primary and secondary schools.

[The decisions on this item can be called in by the Children, Families, Lifelong Learning and Culture Select Committee]

- **UPDATE- WASTE PFI CONTRACT (Item 17)**

RESOLVED:

1. That the contents of this report and the review of the current waste PFI contract be noted.

Reason for Decision:

Given the Council's statutory responsibility as a Waste Disposal Authority, its waste PFI contract plays a critical role in the authority delivering a sustainable approach to managing waste on behalf of the county. Whilst the provision of a number of the services in the contract are on track, the delays to the delivery of the Anaerobic Digester (AD) and the gasifier have prompted the Council to review its contractual position and to explore what remedies it may have in the resolution of the issues arising.

[The decisions on this item can be called in by the Communities, Environment and Highways Select Committee]

- **2020/21 MONTH 6 (SEPTEMBER) FINANCIAL REPORT (Item 18)**

RESOLVED:

1. That the Council's forecast revenue and capital budget positions for the year be noted.
2. That the reset of the 2020/21 revenue budget envelopes to reflect the additional costs and lost income related to CV-19 be noted.
3. That the allocation of £1.6m to the Public Health service to invest in additional service provision be approved. This allocates the final element of a £2.4m increase in Surrey's Public Health grant in 2020/21, further to the

£0.8m increase in Public Health funding included in the June 2020 Cabinet report.

4. That a carry forward for the remainder of the £1.6m allocated to the Public Health service which is not spent on additional service provision in the remainder of 2020/21 be approved. This is to secure funding for the additional services commissioned in 2022/23, when (based on the government's current proposals for overhauling local government funding) the Public Health grant is assumed to become un-ringfenced.

5. That the Empty property proposal be approved.

Reason for Decision:

This report is to comply with the agreed policy of providing a monthly budget monitoring report to Cabinet for approval of any necessary actions.

[The decisions on this item can be called in by the Resources and Performance Select Committee]

- **EXCLUSION OF THE PUBLIC** (Item 19)

RESOLVED: *That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting during consideration of the following items of business on the grounds that they involve the likely disclosure of exempt information under the relevant paragraphs of Part 1 of Schedule 12A of the Act.*

- **TRANSFORMATION OF ACCOMMODATION BASED CARE AND SUPPORT FOR WORKING AGE ADULTS: DELIVERING SUPPORTED INDEPENDENT LIVING OPTIONS** (Item 20)

RESOLVED:

1. That approval is given in principle for the sites disclosed in Part 2 of the report to be used to deliver new supported independent living accommodation. Business cases will be presented to Cabinet to confirm final approval for the development of these sites for independent living.

Reason for Decision:

The four sites set out in this paper would deliver circa 85 units of supported independent living accommodation.

The sites fall within areas of need identified by ASC for the need in provision of supported independent living units.

The four sites are close to local amenities and public transport as set out in the site criteria requirement (Part 1 Annex 2). This will ensure that residents can retain the independence and staff can easily access the sites

The latest financial modelling indicates that the transformation of Surrey's approach to providing accommodation with care and support should generate efficiencies for ASC of £4.4m over the period 2021-26 MTFs.

Review of SCC's current estate portfolio will allow us to re-use or optimise existing freehold assets, as well as the opportunity to co-locate with other Council

services.

Approval of the sites set out within the Part 2 of this report will allow full business cases, outlining costings, programme and savings to be worked up and presented to Cabinet for Capital allocation.

[The decisions on this item can be called in by the Adults and Health Select Committee]

• UPDATE- WASTE PFI CONTRACT (Item 21)

RESOLVED:

1. That the salient points of the review and the ongoing dynamic strategy and steps needed to manage a complex situation in the best interests of our residents while minimising cost and cost risk exposure be noted.

Reason for Decision:

The Council's PFI contract for providing waste services is one of its most financially significant contracts, and as such, it is critical that Cabinet are sighted on relevant developments and the strategy for managing that contract. This is even more critical given the delays experienced in the construction programme for the Eco Park, and hence the strategy presented specifically highlights measures that officers are pursuing to protect the Council's interests in respect of these delays.

[The decisions on this item can be called in by the Communities, Environment and Highways Select Committee]

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