

Highways Long Term Planning

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Background

- Next phase of development in the Rethinking Surrey Highways programme:
 - New contractual arrangements put in place in 2011
 - Focus since 2009 has been on reducing costs and improving contract management
- Contract is now nearing first break point, and we are facing new challenges

Current challenges

Issue

Bringing together 'highways' and 'transport'

First break point in contract in 2017 – decision on extension early 2015

Severe weather – has accelerated deterioration of network

Ensuring we spend our money on the right things, across all our assets

Extend long term approach to entire Capital programme?
Reactive/routine activities?

New responsibilities, particularly LLFA

Need to adapt to succeed in attracting funding – LEPs, DfT Block Grant etc.

Key Principles

- Long-term planning
- Outcomes focussed approach
- Greater resilience to severe weather
- Consideration of all assets, and both maintenance and improvement
- Initial phase will last until Jan 2015, when a decision on contract extension needs to be taken

Key questions

- **Asset management strategy**
 - What are our aspirations for Surrey’s highway network over the next 15 years?
 - Are we making the right investment into all our assets to achieve these aspirations, particularly given the impacts of recent severe weather events?
- **Delivery strategy**
 - Are the ‘Horizon’ and ‘Safety Defects’ the right way to manage Capital and Revenue activities?
- **Contract extension**
 - Should we extend the contract beyond 2017?
 - If we do extend the contract, should we change any aspects of how it operates?

Indicative timescales – Phase 1

Issue		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	
Asset Management	Development of asset management strategy											
	AM consultation						★					
	Review of funding for 2015/16											
Delivery	Review of Horizon		★									
	Review of safety defects						★					
	Future delivery strategy									★		
Contract	Review of contract performance						★					
	Kier capability to deliver future requirements									★		
	Decision on contract extension										★	