

**SURREY COUNTY COUNCIL**

**CABINET**

**DATE: 3 FEBRUARY 2015**

**REPORT OF: MR DAVID HODGE, LEADER OF THE COUNCIL**

**LEAD OFFICER: SHEILA LITTLE, DIRECTOR OF FINANCE**

**SUBJECT: FINANCE AND BUDGET MONITORING REPORT FOR DECEMBER 2014**



**SUMMARY OF ISSUE:**

The council takes a multiyear approach to its budget planning and monitoring, recognising that the two are inextricably linked. This report presents the council's financial position at the end of December 2014 (ninth month /third quarter of the 2014/15), including the council's balance sheet as this is the end of quarter 3

The details of this financial position are covered in the Annexes to this report.

**RECOMMENDATIONS:**

Cabinet is asked to note the following.

1. The council forecasts an improved revenue position for 2014/15 of -£3.5m underspend, up from -£2.7m at 30 November 2014 (Annex 1 paragraph 3). This forecast includes the need to fund planned commitments that will continue beyond 2014/15.
2. Services forecast achieving efficiencies and service reductions by year end of £69.0m (Annex 1 paragraph 67).
3. The council forecasts investing £202m through its capital programme in 2014/15 (Annex 1 paragraphs 71 and 72).
4. The quarter end balance sheet as at 31 December 2014 and movements in earmarked reserves and debt outstanding (Annex 1 paragraphs 74 to 78).
5. Services' management actions to mitigate overspends (throughout this report).

**REASON FOR RECOMMENDATIONS:**

This report is presented to comply with the agreed policy of providing a monthly budget monitoring report to Cabinet for approval and action as necessary.

**DETAILS:**

1. The Council's 2014/15 financial year commenced on 1 April 2014. This report includes the budget monitoring report for the ninth period of the financial year. As this is the end of the third quarter, the report also includes additional

information from the council's balance sheet, in particularly the level of reserves, balances and debt.

2. The Council has a risk based approach to budget monitoring across all services. This approach is to ensure we focus resources on monitoring those higher risk budgets due to their value, volatility or reputational impact.
3. There is a set of criteria to evaluate all budgets into high, medium and low risk. The criteria cover:
  - the size of a particular budget within the overall Council's budget hierarchy (the range is under £2m to over £10m);
  - budget complexity relates to the type of activities and data being monitored (the criterion is about the percentage of the budget spent on staffing or fixed contracts - the greater the percentage the lower the complexity);
  - volatility is the relative rate at which either actual spend or projected spend move up and down (volatility risk is considered high if either the current year's projected variance exceeds the previous year's outturn variance, or the projected variance has been greater than 10% on four or more occasions during this year)
  - political sensitivity is about understanding how politically important the budget is and whether it has an impact on the Council's reputation locally or nationally (the greater the sensitivity the higher the risk).
4. High risk areas report monthly, whereas low risk services areas report on an exception basis. This will be if the year to date budget and actual spend vary by more than 10%, or £50,000, whichever is lower.
5. The annex to this report sets out the Council's revenue budget forecast year end outturn as at the end of December 2014. The forecast is based upon current year to date income and expenditure as well as projections using information available to the end of the month.
6. The report provides explanations for significant variations from the budget, with a focus on staffing and efficiency targets. As a guide, a forecast year end variance of greater than £1m is material and requires a commentary. For some services £1m may be too large or not reflect the service's political significance, so any variance over 2.5% may also be material.

#### **Consultation:**

7. All Cabinet Members will have consulted their relevant Strategic Director on the financial positions of their portfolios.

#### **Risk management and implications:**

8. Risk implications are stated throughout the report and each Strategic Director has updated their strategic and or service Risk Registers accordingly. In addition, the Leadership risk register continues to reflect the increasing uncertainty of future funding likely to be allocated to the Council.

#### **Financial and value for money implications**

9. The report considers financial and value for money implications throughout and future budget monitoring reports will continue this focus. The Council continues

to have a strong focus on its key objective of providing excellent value for money.

#### **Section 151 Officer commentary**

10. The Section 151 Officer confirms that the financial information presented in this report is consistent with the council's general accounting ledger and that forecasts have been based on reasonable assumptions, taking into account all material, financial and business issues and risks.

#### **Legal implications – Monitoring Officer**

11. There are no legal issues and risks.

#### **Equalities and Diversity**

12. Any impacts of the budget monitoring actions will be evaluated by the individual services as they implement the management actions necessary.

#### **Climate change/carbon emissions implications**

13. The County Council attaches great importance to being environmentally aware and wishes to show leadership in cutting carbon emissions and tackling climate change.
14. Any impacts on climate change and carbon emissions to achieve the Council's aim will be considered by the relevant service affected as they implement any actions agreed.

#### **WHAT HAPPENS NEXT:**

The relevant adjustments from the recommendations will be made to the Council's accounts.

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#### **Contact Officer:**

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#### **Consulted:**

Cabinet Members, Continuous Improvement and Productivity Network

#### **Annexes:**

Annex 1 – the revenue and capital budget monitoring to the end of December 2014 and year end forecasts. As the end of the third quarter of the financial year, it also includes information on the council's balance sheet.

#### **Sources/background papers:**

None

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