

North East Hampshire and Farnham Vanguard:
working together for a healthy population



Wellbeing and Health Scrutiny Board
Date of meeting: 12 November 2015

Vanguard New Models of Care – Review of Community Beds Model in North East Hampshire and Farnham Clinical Commissioning Group

Purpose of the report: To describe the progress to date on North East Hampshire and Farnham Primary and Acute Care System Vanguard project to review its community beds model.

1. Introduction

- 1.1 North East Hampshire and Farnham are one of 50 sites across the country selected to pilot the new models of care as outlined by the NHS England Five Year Forward View, known as a Primary and Acute Care System Vanguard. The Vanguard programme is enabling health and social care professionals in North East Hampshire and Farnham to speed up plans to develop new ways of providing and commissioning health and care services with local people.
- 1.2 The Vanguard proposal is to introduce a fundamentally different model of service delivery, co-designed with local people. The new model is intended to:
- Redesign fragmented pathways of care;
 - Reduce the number of people who are admitted to hospital – with particular focus on locally identified priorities of reducing the number of people who fall, and improving care for people with respiratory problems and heart disease;
 - Eliminate delayed transfers of care, in particular by eradicating waits in hospital for assessment or for decisions about ongoing care needs, leading to a substantial reduction in the overall number of emergency bed days for North East Hampshire and Farnham patients at Frimley Park Hospital;
 - Ensure that the mental as well as physical health needs of individuals are fully addressed at every stage of care pathways.
- 1.3 As part of this programme of work there is a project focused on reviewing the current community bed model in North East Hampshire and Farnham. The aim being to streamline and improve peoples' experiences and make best use of the beds and facilities we have to meet local needs.

- 1.4 The project includes Fleet and Farnham Community Hospital beds, residential and nursing care homes and hospice care.

2. Work underway

- 2.1 A clinical working group (CWG) has been formed to consider options for proposed new models of care for community beds. The CWG comprises of representatives from the League of Friends of Fleet and Farnham community hospitals, North East Hampshire and Farnham CCG, Hampshire and Surrey County Councils, Southern Health Foundation Trust and Virgin Care, Surrey and Borders Partnership, local GPs and Frimley Park Hospital.
- 2.2 The CWG have commissioned a clinical utilisation review (CUR) audit of all patients in both community hospitals, reablement beds in two local authority nursing homes in the area and Frimley Park Hospital.

The aim of the audit is to ascertain:

- The proportion of people whose admission could have been avoided if enhanced integrated community services had been in place;
- The proportion of people who could be cared for at a 'lower level of care' either in a community bed or at home by enhanced integrated community services;

The audit results are expected during November. The audit will only form one part of the information considered to determine next steps.

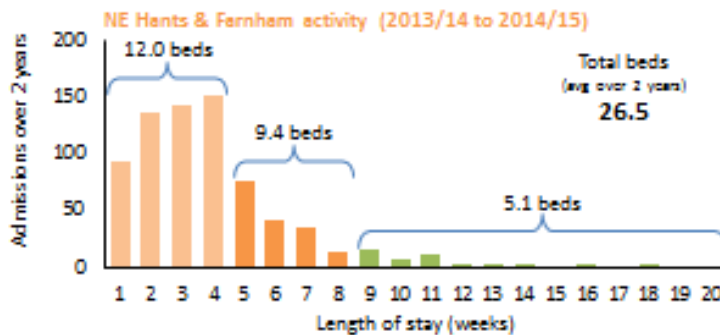
Timelines for this project are flexible to ensure wider engagement with the community and all partners across the health and care system. It is important that this project fits in with other work-streams ongoing within the Vanguard programme.

- 2.3 Engagement with the community and partners will continue over coming months to consider options.
- 2.4 If deemed necessary during next year, a formal wider public consultation of changes will take place.

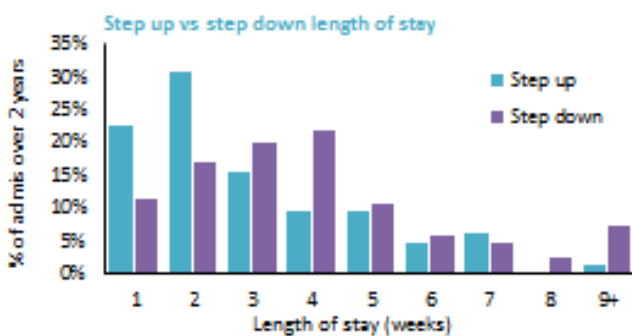
3. Information gathered to date

- 3.1 A detailed analysis of the data from the community hospitals shows certain findings:
- 3.2 The beds are mainly used for 'step down' purposes, meaning that people often use these beds after a stay in the acute hospital before they return home for their onward care as they require. Fewer people use the beds for 'step up' reasons to help avoid an acute admission to hospital.

3.3 When considering information about how long people stay in community beds over the last two years, the data suggests that approximately 13% of people stay for a week or less. Approximately 87% of people stay for 6 weeks or less and approximately 13% of people are in a community hospital bed for more than 6 weeks.



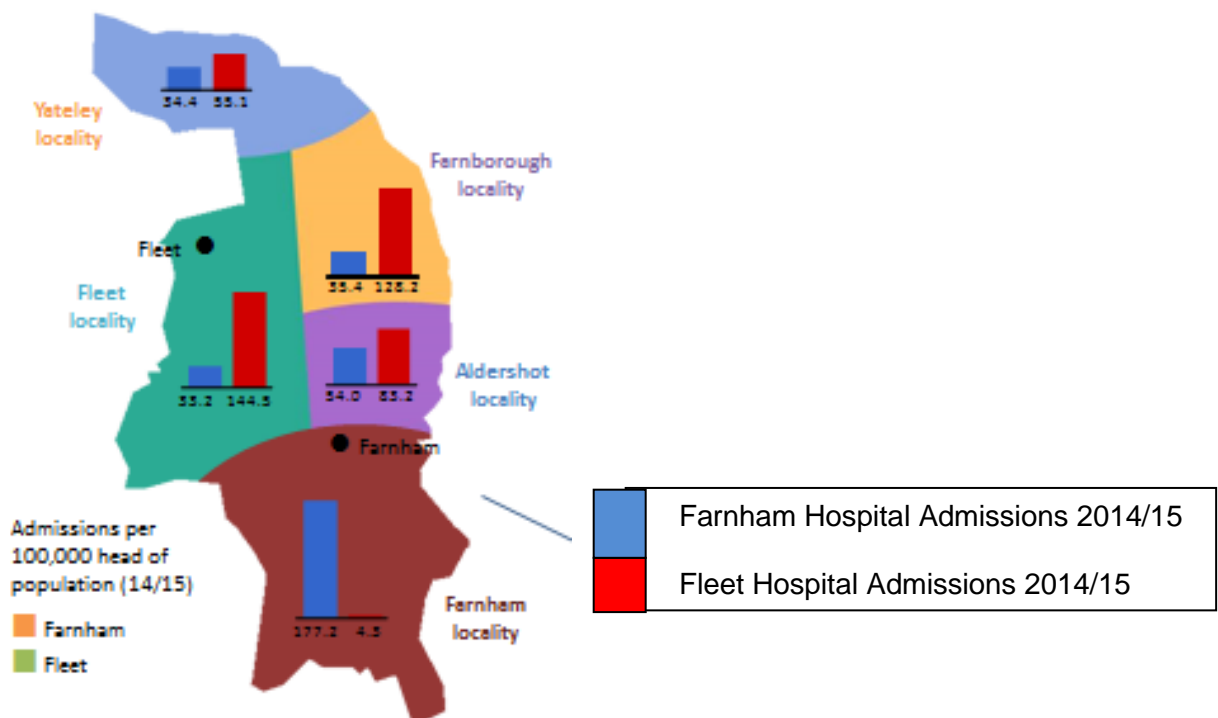
LoS (wks)	13/14 admis	14/15 admis	Total admis	Total (%)
1	43	51	94	12.7%
2	71	66	137	18.4%
3	80	64	144	19.4%
4	74	77	151	20.3%
5	41	36	77	10.4%
6	27	15	42	5.7%
7	19	16	35	4.7%
8	10	5	15	2.0%
9+	32	16	48	6.5%
Total	397	346	743	100.0%



LoS (wks)	13/14 admis	13/14 (%)	14/15 admis	14/15 (%)
1 to 4	268	67.5%	258	74.6%
5 to 8	97	24.4%	72	20.8%
9+	32	8.1%	16	4.6%
Total	397	100%	346	100%

LoS (wks)	13/14 Est beds	14/15 Est beds	13/14 to 14/15 Av beds
1 to 4	12.3	11.7	12.0
5 to 8	10.9	7.9	9.4
9+	6.9	3.3	5.1
Total	30.1	22.9	26.5

3.3 Both hospitals are mainly used but people living in the immediate vicinity of Fleet and Farnham hospitals:



3.4 Finally, some data suggests that the use of community beds does not lead to a reduction in the use of acute beds; there appears to be no correlation between the use of acute and community beds days per weighted head of population.

4. Conclusion

Further research and engagement is required to better understand how community beds in North East Hampshire and Farnham are currently being used to meet the needs to the local community. It is essential that this project links with the other work-streams ongoing in the Vanguard programme to ensure a joined up model of care for the future is developed with local people.

5. Public Health Impacts

As the work progresses and any options for the future develop, an Equality Impact Assessment and a Deprivation Impact assessment will be undertaken to analyse the effect these changes will have on local health of the population.

6. Recommendations

The Scrutiny Board notes the project.

7. Next steps

To develop and coproduce options for the new models of care through wider public engagement and with the other work-streams within the Vanguard programme.

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