

Annex 1

Community Safety Board – Strategic Plan 2017-2019

Introduction

Foreword by Police and Crime Commissioner David Munro, Chair of the Community Safety Board

Crime and anti-social behaviour can have a significant impact on the health and wellbeing of everyone who lives or works in, or is visitor to Surrey. Community safety is an area of work concerned with protecting people, individually and collectively, and their quality of life, from hazards or threats that result from the criminal or anti-social behaviour of others.

The Surrey Community Safety Board (CSB) was established to provide strategic leadership to tackle crime and disorder across the county. The partner organisations that come together to make up the board share a collective aim to make the residents of Surrey feel safer and improve their quality of life; the board's priorities reflect this and focus on areas where we can / need to work better together to the benefit of all residents.

I am clear that the improvements we want to see can only be achieved by a coordinated effort and commitment on behalf of all CSB organisations and our wider partners. This is why, on behalf of the board, I am pleased to offer my support and commitment to this strategic plan.

Purpose

The CSB's collective aim is to reduce the risk of harm and make residents feel safer, focusing on vulnerable and repeat victims, and addressing psychological as well as physical harms.

The CSB's will achieve this by providing strategic leadership on crime and disorder issues that affect the whole the county. The CSB will provide strategic leadership through:

Strong and Effective Leadership: The board leads partners in improving the safety of Surrey residents

Championing Integration: The board encourages community safety organisations to work together and produce joined-up, co-ordinated services

Understanding Need: The board identifies the needs of Surrey's residents; this information informs our responses

The senior political and executive officer membership of the board work collectively to apply consistent solutions to shared problems; it is acknowledged there will be some local variation in delivery, but the oversight and accountability of issues is strategic.

The CSB's foundation is decision making. There will be an ongoing flow of information items and sharing of best practice, but the focus of meetings is on deciding the strategic direction,

Annex 1

and where the board can challenge and look in detail at the progress which has been made against delivering priorities. At each meeting, a topic from the list of priority areas will be selected for an in depth report back.

Each priority is underpinned by a management board (see the governance diagram below), responsible for setting strategies and action plans, and supported by a delivery group, responsible for coordinating and leading on activity. These groups are also responsible for tracking detailed performance and reporting trends back to the CSB.

The CSB works closely with other partnership boards (see governance diagram) on overlapping agendas, such as safeguarding, to ensure coherent roles and responsibilities for these issues.

The CSB is also a forum where the Police and Crime Commissioner (PCC) can discharge his statutory duties as set out in the Police Reform and Social Responsibility Act 2011.

The Act sets out the role of PCCs to work in partnership across a range of agencies at local and national level to ensure there is a unified approach to preventing and reducing crime.

The PCC is required to bring together community safety and criminal justice partners, to make sure local priorities are joined up, and to set the police and crime objectives for their area through a police and crime plan. The police and crime objectives for Surrey are:

- Cutting crime and keeping Surrey safe
- Supporting victims
- Tackling rural crime
- Making our town centres safe
- Tackling the threat of terrorism
- Making every pound count

Priorities

For 2017, the CSB has adopted a 'two-tier' approach to strategic priorities, dividing issues between those which require coordinated action and those where the board will maintain a watching brief.

Priorities for action:

Domestic abuse

'High harm' crime (serious organised crime, modern slavery, human trafficking)

Prevent

Areas of oversight:

Anti-social behaviour, child sexual exploitation, mental health crisis, reoffending, resilience, road safety, substance misuse

The first tier (priorities for action) includes issues where the board needs to initiate or closely oversee partnership activity, where the issue is emerging or has a particularly high impact, or where there are significant decisions or challenges to be made regarding the direction of travel. In these cases the board will expect to receive regular updates for discussion and decision, and focus on one priority issue in detail at each meeting to check progress and

Annex 1

identify blockages. This tier includes high harm crimes as an umbrella term for low volume, high impact issues.

The second tier (areas of oversight) includes issues where the board is confident the strategic direction has been set and delivery is being successfully managed by a sub-group, or where another board owns the overall priority but there is a particular aspect of that issue that pertains to community safety or crime and disorder agenda.

In these cases the board will expect to receive regular updates for information only, and may occasionally receive a report for discussion when a decision needs to be made.

Performance Intentions

The CSB is committed to making Surrey as safe as it can be, and making sure our efforts lead to real outcomes for residents.

The board has not set a wide range of detailed performance targets, as the coordinated response and delivery of actions against each strategic priority is best undertaken by the strategic management boards. The CSB has, however, made a commitment to achieving the following intentions for its priorities for action:

Performance intentions:

Domestic abuse

- Continue to promote awareness, and therefore reporting of domestic abuse
- Reduce the number of serious incidents of domestic abuse
- Fewer young people becoming involved in DA either as perpetrators or victims

High harm crime

- To reduce the number of Serious and Organised Crime Groups active in Surrey
- More children and young people are prevented from being a victim of CSE
- More perpetrators of CSE are brought to justice
- More people are prevented from being a victim of modern slavery
- More perpetrators of modern slavery are brought to justice

Prevent

- Ensure that those vulnerable to radicalisation are given appropriate advice and support in a timely fashion

Joint Working

The CSB shares the strategic landscape with a number of other partnership boards, including the Health and Wellbeing Board, Children and Adults Safeguarding Boards, and the Children and Young People's Partnership. Each of these bodies has a specific set of priorities and action plans, but there will be some overlap. It is vital to the successful delivery of these shared priorities that the boards are aware of their roles and responsibilities, the interrelationships and ways that successful coherence between all can be achieved.

Annex 1

To support this, a Joint Board Protocol has been agreed which sets out the working arrangements between the partnership boards. The CSB has also nominated six 'Board Champions' who are members of the CSB and another of the partnership boards. The Champion's role is to make sure the CSB's priorities, and the progress it has made delivering actions, are represented at the Champion's other board to influence planning and decision making. Likewise, the Champion is expected to feedback on the priorities and actions from the other partnership board to the CSB to influence our planning and decision making.

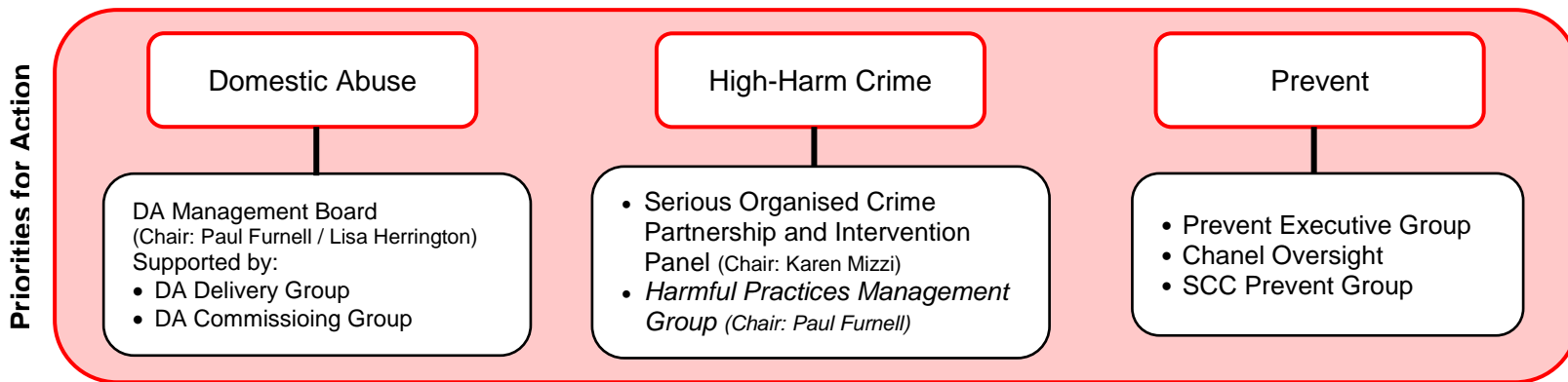
There is a strong working relationship between the CSB and the local borough and district Community Safety Partnerships (CSPs). It is recognised that solutions can be far more effective when agencies work together, and these partnerships bring together the responsible authorities in a local area who work together, with the community, to tackle persistent crime and disorder issues that affect the quality of life of residents.

CSPs produce an annual partnership plan setting out clear and robust priorities for the partnership. The plan is based on an analysis of the patterns, trends and shifts of local community safety problems.

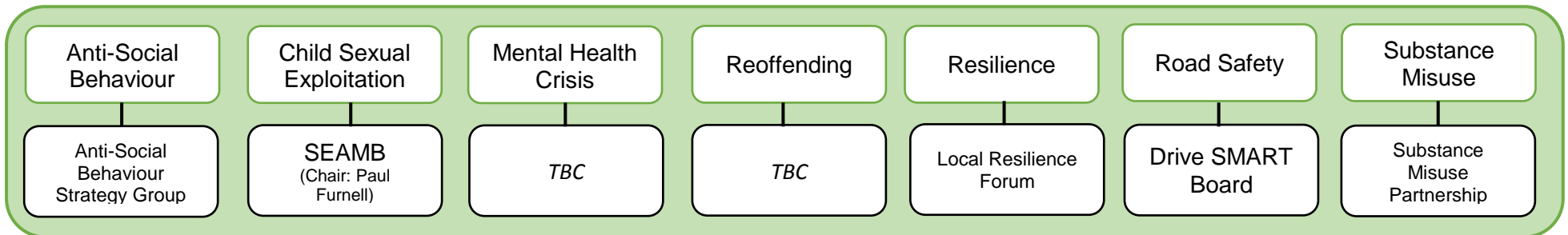
CSPs deliver the local priorities set out in their partnership plans and support delivery of the CSBs strategic priorities where there is an element of local implementation. There is a two-way flow of information between the CSB and CSPs which supports this:

- A flow of information upwards from CSPs to the CSB describing local issues requiring strategic support, and informing the board of good practice, areas of interest and of concern.
- A flow of information downwards from the CSB to the CSPs describing strategic issues which require coordinated delivery.

Community Safety Board - Governance



Areas of Oversight



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