

County Council Meeting – 13 November 2018

REPORT OF THE CABINET

The Cabinet met on 30 October 2018.

In accordance with the Constitution, Members can ask questions of the appropriate Cabinet Member, seek clarification or make a statement on any of these issues without giving notice.

The minutes containing the individual decisions for 30 October meeting is included within the agenda at item 12. Any Cabinet responses to Committee reports are included in or appended to the minutes. If any Member wishes to raise a question or make a statement on any of the matters in the minutes, notice must be given to Democratic Services by 12 noon on the last working day before the County Council meeting (Monday 12 November 2018).

For members of the public all non-confidential reports are available on the web site (www.surreycc.gov.uk) or on request from Democratic Services.

REPORTS FOR DISCUSSION

A. SURREY ASSET AND PLACE STRATEGY

This report sought approval to develop a Surrey Asset and Place Strategy with a delivery plan to 2030 which will be developed in line with District and Borough Local Plans, LEP Plans and Health Plans. The Strategy report will be presented to Cabinet in April 2019 and will outline the delivery plan which will be subject to significant scheme design and financial modelling:

For the Council:

- A re-modelled operational estate that will see four or five larger town hubs and circa 20 smaller satellite hubs with at least one satellite hub in each of the Districts and Boroughs by 2025.
- The Council already has an investment portfolio that is on course to deliver a target of £10m income by 2020. We believe that schemes can deliver an additional £25m per year net income by 2030.

For Surrey to be aligned to Borough and District Local Plans and LEP plans:

- 200 additional business spaces in bespoke buildings. That is 50 units every 3 years to 2030.
- 4,000 units of housing, especially truly affordable housing including keyworker and extra care homes by 2030.
- 400 new jobs especially making full use of Apprenticeship Levies and supporting businesses to grow by 2030.
- A Digital Skills Academy in partnership with a Surrey University with a specific aim to reach young people who have difficulty in school settings by 2022.

Engagement and transparency throughout the development of the strategy is important. In order to provide technical challenge and insight, it was proposed that an Advisory Panel be set up to support and advise Cabinet on the direction of the strategy and the development of schemes. It was proposed that the Council's Asset Strategy Board which is chaired by the Leader, acts as the steering group for this work.

The work to develop a delivery plan by April 2019 is highly complex and needs significant technical design and appraisal on each scheme to develop a financial and delivery model. The report seeks approval for a budget to ensure this technical work is adequately funded.

This report was brought alongside the report on this agenda proposing the Council's Organisation Strategy, Preliminary Financial Strategy, People Strategy and Transformation Programme. The development of the Asset and Place Strategy forms part of the Council's Transformation agenda, to deliver the new Community Vision for Surrey in 2030.

Cabinet Resolved:

1. The development of a long term Asset and Place Strategy and Delivery Plan to 2030, in line with district and borough local plans, which would deliver a re-modelled operational estate and long term income for the Council and to use released assets to support growth in Surrey was approved.
2. That this work be led by the Council's Asset Strategy Board.
3. The appointment of an Advisory Panel to support the Asset Strategy Board in its work be composed of two Councillors and up to three outside advisers including the Chairman be approved.
4. That authority be delegated to the Executive Director of Economy, Growth and Commercial (in consultation with the Leader) to appoint up to two further external advisers, and to agree the Advisory Panel's terms of reference and work programme.
5. To provide support to the Programme which consisted of:
 - a programme team to co-ordinate the strategy and delivery plan work and organise space planning workshops with partners.
 - high level design and feasibility studies for each scheme (at least 20)
 - social-economic-techno analysis (in support of the work already completed by Surrey Futures).
 - commercial financial modelling expertise to develop funding strategies for each scheme and validate future income streams.
 - legal support to advise on delivery models.

The Cabinet RECOMMENDS that the County Council:

6. Approve a programme budget of up to £500,000 to enable the development of the strategy and the financial validation, as transformation expenditure to be

funded from capital receipts flexibility. This figure includes a previous decision by Council to allocate £275k.

Mr David Hodge, Leader of the Council
30 October 2018

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