

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: John Furey

PORTFOLIO: Deputy Leader and Cabinet Member for Economic Prosperity

MEETING DATE: 13 November 2018

Visit Surrey

The County Council has been working with the University of Surrey and Visit Surrey to transform Visit Surrey to become a sustainable organisation that acts as the central point for tourism communication, activity and development within Surrey.

The visitor economy generates over £2bn for the county's economy and employs over 35,000 people. The sector has the potential to generate further growth and create new jobs in the future, but there are many challenges for businesses in the sector, including recruiting staff with the right skills and a shortage in accommodation.

It is important that the county has an effective and financially sustainable destination management organisation to support the future development of the sector. A recent workshop, involving the eleven district and boroughs, considered the importance of the sector to the economy and identified ways to support Visit Surrey to become more effective. Work will be continuing with the University of Surrey to develop a formal partnership agreement.

Spatial Planning and Investment Framework

The Surrey Future Steering Board has set up a task group to develop an agreed growth vision and strategy for Surrey. The task group is being led by Damian Roberts, Chief Operating Officer, Epsom & Ewell Borough Council, and includes senior planning and economic development officers as well as representation from the Enterprise M3 Local Enterprise Partnership.

The first meeting of the group discussed our shared values and principles for our place narrative and built on the work in the Local Strategic Statement to identify our strengths, weaknesses, opportunities and barriers. The next meeting of the group will finalise the place narrative and strategic priorities and discuss a proposal for additional tasks to complete the work. This will be reported back to the Surrey Chief Executives.

The work will develop a spatial (mapped) expression of planned growth and infrastructure schemes. The work will help local planning authorities meet their obligations under the duty to co-operate. It will also establish a clear, collectively agreed view of future development which can be used to inform the development of Local Industrial Strategies by both LEPs and in discussions with Government; which are likely to be the main means of securing the investment needed to support planned growth.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Mary Lewis

PORTFOLIO: Cabinet Member for All-Age Learning

MEETING DATE: 13 November 2018

SEND Transformation - SCC is a high spending authority on SEND with relatively poor outcomes for children and young people, and low levels of satisfaction from families. The SEND Transformation Programme is an opportunity to change this by providing help earlier and supporting children and young people closer to home. Please look at the [consultation on a new SEND Strategy](#) and encourage residents to do so before 4 January 2019. The strategy includes the principle of 'Closer to Home' placements which was agreed unanimously at Full Council earlier this year.

Schools' Funding - Surrey Schools will be receiving an additional £11m funding through the Dedicated Schools Grant in 2019/20. The Chancellor also announced in his October budget that each Secondary School would receive an additional £50k and each Primary School £10k. Most of the DSG goes straight to schools, but a small amount can be allocated according to locally agreed formulae, which the County Council consults schools on this each year. This year schools and nurseries agreed most of the SCC proposals, but did not support: **A) Transfer of £3.1m from a total £650m schools budget to support the £15m overspend on High Needs SEND budget. B) A claw back of excessive reserves from maintained schools, where not earmarked for specific projects. C) A review of thresholds for additional SEND funding so it is targeted at fewer schools with the highest number of SEND pupils, to comply more clearly with DfE guidance and to reduce the cost by £900k.** Given the widespread school support for the council's proposed SEND transformation programme, these schools' decisions were disappointing. The council is investing £5m in the transformation programme, a further £3m in more support for early identification and support, and an additional £7m of capital funding to support local provision. Cabinet has therefore agreed to appeal to the Secretary of State to overturn decisions A & B and to use its own powers to change the threshold as in C above.

YES Awards 2018 - The 2nd annual YES Awards Ceremony was held on 2 November 2018, celebrating the achievements of children & young people who access SEND services across Surrey and recognising the professionals who have supported them. The council supports the SEND Youth Advisors Surrey to put on the awards ceremony, and grow their own skills and confidence in the process. This year, the YES Awards had a spectacular turn out with 220 service users, parents, carers and professionals attending the ceremony. It was described by those who attended as 'truly inspirational' and an 'amazing evening'. The council is pleased to enable the celebration to happen and with it, the recognition of the many individual achievements of children and young people with SEND.

Road Safety Week is coming up on 19- 25 Nov - Road Safety is an essential life skill: please encourage your local schools and youth groups [to participate](#). The theme of 2018 is encouraging everyone to be **Bike Smart!** SCC's preferred Road Safety Scheme for schools all year round is Modeshift Stars. In addition, local company Stilwell Road Safety, supported by Patrick Parsons, have developed a FREE [bundle of Road Safety information](#) including Primary Age 'lesson plans' as part of its contribution to Road Safety Week. I and my fellow Surrey Education Trust trustees were proud to sponsor road safety messages for an older age group through Safe Drive Stay Alive recently. 150,000 young people have seen the roadshow since its inception, and it has contributed to a significant reduction in deaths and serious injuries among young people on Surrey's roads.

Transforming Libraries & Culture Strategy Document - [Please do read this](#) and think about the new ideas from around the country and the world which are included. We really want to think about what a 21st century information service looks like for people of all ages- especially those who aren't currently using the service because it doesn't meet their needs.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Mel Few

PORTFOLIO: Cabinet Member for Adults

MEETING DATE: 13 November 2018

- Final versions of transformation plans have been published and are in the papers for this meeting. There are five main areas of focus:
 - Practice improvement
 - Market management
 - Extra Care
 - All life learning
 - Health integration
- The projects are designed to achieve savings for the 2019/20 financial year with the following savings targets:
 - Demand management and practice improvement £21.2m
 - Market management £14.2m
- The Secretary of Health and Social Care announced emergency one-off funding to cover winter pressures of £240m for this and next financial year.
 - The initial letter advising the distribution of this funding showed Surrey County receiving circa £3.8m
 - The letter announcing the award specifically mentioned focus on delayed discharge from the acute hospitals over the coming winter.
 - Details of the exact conditions are still to be received.
- The Chancellor also announced a one-off funding for social care including children's services of £410m (£650m if one included the £240m above) in his budget speech. It is not clear what the allocation between the two services will be:
 - Based on the standard funding formula Surrey should receive 1.66% equal to circa £10m.
 - However, neither the final allocation nor the conditions are not known at present and should be confirmed in the Local Government Settlement which is due later this year.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Mike Goodman

PORTFOLIO: Environment & Transport

MEETING DATE: 13 November 2018

Countryside Estate Consultation – The wider consultation began on 8 October 2018 and runs until 3 December 2018. We have received around one thousand responses so far and while some are being used as a chance to put forward negative views, the majority have positive things to say about the Countryside Estate, its value to them, how they use it and what they would like to see in the future on the Estate. The majority of residents say the Countryside Estate is important to them and want to retain good access to it and see it managed for the wildlife as well. Please continue to encourage people to complete [the survey](#) so we can get the views of residents across Surrey.

Ash Dieback – We are all going to see significant changes in the countryside as Ash Dieback continues to move through the ash trees in the county. The disease originally came from continental Europe via contaminated imported trees and is now widespread in southern Britain. The Countryside Estate has been equally affected and a decision has been taken, on advice from the Forestry Commission, to take action to remove dead and dying trees in the vicinity of car parks and main paths. This is being undertaken for safety reasons to protect the many people who walk on the Estate. The disease is likely to affect over 95% of the ash trees and if left to die naturally they become susceptible to secondary infections that have caused trees to fall suddenly.

Single Use Plastics (SUP) – On 30 October 2018 our SUP policy was approved by Cabinet. We are now working closely with our procurement colleagues to integrate our SUP policy objectives into our procurement processes, as well as our 11 districts and boroughs to develop a joint Surrey strategy together with a long-term action plan.

The Surrey Waste Plan – is being reviewed. As a statutory land use plan the new plan will guide the location and type of all waste management development in Surrey over the next 15 years. Cabinet was due to consider the proposed replacement plan on 27 November 2018, however this has now been delayed until 18 December 2018 to allow completion of all necessary supporting information. If agreed at Cabinet there will be an opportunity for representations to be made in the New Year before the new plan is submitted to the Secretary of State in April. An examination in public will follow during summer 2019.

Consultations - As part of our work to make sure we're financially robust, two consultations that went live on 30 October 2018 (and close on 4 January 2018) relate to Environment and Transport. Firstly, one consulting on the future of [bus travel concessions](#) and secondly, [shaping Surrey's CRCs](#). Central government provides us with some funding so that qualifying older and disabled people can travel for free on buses after 9.30am and before 11pm during the week, and all-day at weekends and on public holidays. In Surrey we provide just under £400,000 of extra funding for residents so that people with a disabled person's bus pass can travel free at any time. We also provide companion bus passes so that any qualifying older or disabled bus pass holders who need help to travel can take someone with them who can travel for free as well. Many councils don't provide this extra funding to support their concessionary travel schemes. In the first week we received 325 responses.

A consultation on changes to the CRC service includes the following proposals:

1. Permanently closing a number of smaller, less effective CRCs, whilst increasing the opening hours at some CRCs.
2. Introducing a charge to dispose of construction wood and roofing felt.
3. Increasing the cost of disposing of items we already charge for.
4. Charging an annual application fee for van, pickup and trailer permits.

We have received over 4,000 responses so far. During the next three months we will use this as an opportunity to review the whole of our CRC operations.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Clare Curran

PORTFOLIO: Cabinet Member for Children

MEETING DATE: 13 November 2018

Children's Centres – Public Consultation

The public consultation on [Family Resilience and Children's Centres](#) in Surrey runs from 30 October 2018 to 4 January 2019. This follows the shared community Vision for 2030. To achieve the vision of a county where no one is left behind, we have to make some very difficult decisions to transform ourselves as an organisation and the way we do things. It's the only way we can meet the challenge of supporting the growing number of Surrey residents who need care and support at a time of reducing funding.

Ofsted and the Children's Commissioner have told us that we have not been effective in keeping some children and families safe and providing them with the right support when it is needed. As a result, we are fundamentally changing the way we do things to improve the lives of children and families. With children's centres, our aim is to focus our resources on families who need our support most so they get help early, preventing problems escalating and the need for social care intervention later.

To meet the needs of children and families across the four levels we will work in partnership with schools, early year's settings, partners and the voluntary sector and other universal services that regularly come into contact with children and families. Through effective partnership working we can build a network of support for families to meet their needs at the right time. This network will be supported by providing accessible information and advice either through community venues or the use of digital platforms.

This is a good opportunity for us to listen to our residents and to really ensure we are using these centres, and our limited resources, in the best way to help the most vulnerable children and families in Surrey. We have already received well over a thousand responses to the online consultation and we will be holding 11 drop-in sessions (one in each borough) from now until mid-December to talk about the proposed changes to these services; the dates and locations of these sessions have been sent to Members.

Children's Commissioner

As you know, the Children's Commissioner for Surrey's Children's Services completed a review in Surrey focussing on our capacity and capability to improve. This culminated in a detailed report, and a number of recommendations to the Parliamentary Under Secretary of State for Children and Families. His report was published on 31 October 2018 and was circulated to Members. The Commissioner found that, although there were serious longstanding issues that needed to be addressed, staff and partners showed enthusiasm in wanting to contribute to the improvement and were optimistic due to their confidence in the new leadership team. He added that he had found examples of good practice and that 'there is an openness and willingness to learn from best practice elsewhere'.

Accordingly, he has recommended the council's improvement programme should proceed as planned and the Minister has agreed with this recommendation. Nadhim Zahawi's revised statutory direction setting out the specific actions we must take [has been published by the Department for Education](#). We will maintain ongoing dialogue with the Commissioner and he will continue to have oversight of progress at Surrey with further reviews and reports to the Minister taking place in 6 and 12 months' time.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Denise Turner-Stewart
PORTFOLIO: Community Services
MEETING DATE: 13 November 2018

Community Partnership Team

Members' Community Allocation has continued Surrey's long tradition of supporting small local initiatives that have a big impact on residents' lives. County councillors responded positively to the earlier October deadline for applications, identifying and committing over 80% of the £405,000 funds to local community causes. The Community Partnership Team's assistance to applicants and Members is highly commendable and it has contributed to the overall success of this year's grant programme.

Below is a small snapshot of the variety of projects receiving grant funding this year:

- Upgrades to sports facilities
- Disabled people and carer support groups
- Community foodbanks
- Loneliness and bereavement outreach
- Practical skills workshops for disengaged young people
- Defibrillators
- Community choirs
- Clothing for homeless people
- World War I remembrance

Community Safety

The terms of reference and representation at the Community Safety Board (CSB), chaired by the Police & Crime Commissioner, have been revised to provide a greater focus on Prevent, Domestic Abuse and Serious & Organised Crime (including child exploitation and modern day slavery).

Our acting head of Community Safety, Carl Bussey, is leading on the Council's transformation of community safety. An 'associate model' with internal directorates will be created which will allow for closer working with the Surrey Fire and Rescue Service. This will ensure that resources and expertise are allocated across the county to tackle the key issues affecting our communities.

Ministerial Visit to Trading Standards

On 18 October 2018 Kelly Tollhurst, the new Minister for Small Business, Consumers and Corporate Responsibility at the Department for Business, Energy and Industrial Strategy came to meet our Trading Standards service in Redhill.

The Minister met Steve Ruddy, Head of Trading Standards, myself and representatives of the National Scams Team, which is hosted by Surrey County Council. She also met representatives of scam victims and one of our local volunteers, hearing directly about the devastating impact of scams and the value of our prevention work and support for victims.

The Minister was impressed with a range of national initiatives led by the team including Friends Against Scams, Mail Marshalls, and scam call-blocking initiatives, some of which have also been highlighted in the [Government's new Loneliness Strategy](#).



CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Colin Kemp

PORTFOLIO: Lead Cabinet Member for Place

MEETING DATE: 13 November 2018

Winter update- Following the active engagement on the changes to salting routes we proposed in January 2018, I can confirm this was a successful and robust exercise, reviewing the roads we treat and evidencing why they are treated. The feedback has been studied and the salting routes have been updated. These can be found via the [online map](#) on the [winter gritting website](#).

As a result of the consultation, 25 miles of roads were added to the Priority 1 network and we were also able to re-categorise 43 miles of roads from Priority 1 to Priority 2. A further optimisation of the new Priority 1 routes meant we could also find efficiencies and reduce the number of routes we grit from 35 to 33, which also reduces the number of vehicles required to treat the network. This is a good result as it has enabled us to achieve some of our savings without overall detriment to the service. I would like to recognise the team effort that has enabled this review to take place led by the Highways Asset Team and supported by Members, Local Highway Teams and our highways contractor, Kier.

As we get into November I can confirm that other winter activities are also underway including the inspection and filling of grit bins, which will be completed by the end of the month.

S-Skills- As part of the Kier contract there is an element of social engagement and [S-Skills was born from this](#). Led by Kier this is a pre-apprenticeship scheme, Kier work with our social care teams to identify vulnerable young people, many of which are registered as Not in Education, Employment or Training (NEET). The programme is comprised of a two week induction at Brooklands museum, which includes practical training and work-ready social skills training, followed by a 12 week work placement, leading to a job or apprenticeship. To date the enterprise has provided opportunities for over 60 individuals and some of these young people have now gained full employment in the industry. The programme has been recognised by several leading industry bodies including winner of [‘Team of the Year’](#) at the 2018 Highways Awards. The programme was also recently shortlisted for the prestigious Queens’s Award for Enterprise, for outstanding achievement in the promoting opportunity through social mobility category.

To further this opportunity for these young people Surrey and Kier have been working to launch a centre for Civil Engineering Highways and Infrastructure Skills in Surrey. This centre will be based within the existing Further Education Colleges in Surrey and will provide professional courses such as Civil Engineering and Highways and Construction Management along with vocational courses and professional development training. The first courses aimed at school leavers will be available from September 2019 and marketing is currently underway with colleges and schools to encourage early enrolment.

Property- I am pleased to report that our investment strategy is on target to achieve £8m income this financial year and a target of £25m by 2030. There are various work streams ongoing to deal with Surrey’s 5000 registered assets (both operational and non-operational) which are being reviewed. At [last month’s Cabinet](#) we agreed a property strategy and a full report will be coming back to full council in April 2019. In the meantime current work streams will continue and we will ensure all these work streams include conversations with all relevant partners in Surrey.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Tim Oliver

PORTFOLIO: Lead Cabinet Member for People

MEETING DATE: 13 November 2018

Health and Social Care Integration

We are making good progress in creating a 10 year strategic plan for improved health outcomes in Surrey and priority areas for intervention are beginning to emerge. Mapping of the delivery phase of the business case for health and social care integration is underway as a part of the transformation work happening internally. This covers new models of care in development in the acute and community settings as well as prevention focused projects where work is being resourced through transformation funding from Surrey Heartlands.

The Better Care Fund (BCF) and Improved Better Care Fund (iBCF) Quarter 2 2018/19 return was submitted to NHS England, providing metrics and performance information on the local delivery of integrated Better Care schemes funded jointly by health and social care. Over the last month, devolution work has focussed on the development of an oversight and assurance model to enable Surrey Heartlands to take a shared or leading role in decisions about oversight of Trusts and CCGs. The ICS will be supported as necessary by national regulators, with a commitment to minimising the administrative burden placed upon systems.

Health and Wellbeing Board

The Board is currently revising its priorities and membership to reflect the changes in the health and care system in Surrey and to strengthen its connection further with Surrey residents through being clearer about its role in improving outcomes in Surrey. The Board proposes to align the Health and Wellbeing Strategy with the 10 year strategic plan for the Surrey system, highlighting prevention and the wider determinants of health as an area where the Board can help to make the links to housing, the environment, crime and poverty.

It will also look to improve partnership working in the system and intervene where that fails. In other words it will look for much greater accountability for those responsible for improving health outcomes.

Public Health

As part of the work to improve access to sexual health services in Surrey our local provider has launched a new [online sexual health home screening kit](#). The kit is available for all residents (18 years and over), with a Surrey postcode and no symptoms. It is delivered to their door and offers a complete STI (sexually transmitted infections) check-up.

A recent joint event between SCC Public Health and Community Pharmacy Surrey and Sussex, (representing community pharmacies across the county) identified a number of opportunities to maximise the preventative role that pharmacies can play in Surrey. SCC already commissions a number of services such as stop smoking, health checks, STI testing and needle exchange in pharmacies. A collaborative approach, with transformation funding from Surrey Heartlands, has developed a new targeted service to better identify those with undiagnosed blood pressure for 2019/20. These developments are supported by NICE guidance which provides more information on the range of opportunities for prevention within community pharmacies. Both contribute to the council's vision for 2030, by promoting self-care, value for money and transforming services.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Charlotte Morley

PORTFOLIO: Cabinet Member for Corporate Support

MEETING DATE: 13 November 2018

The Organisational Strategy, Our People Strategy and Transformation Business Case presented before Council today are the culmination of a period of intense activity, drawing on the previously adopted Vision for Surrey 2030. Subject to Council approval, they will collectively establish the foundations for the Council's improvement and financial sustainability over the next five years. With the support of the Communications team, public consultations and engagements have been launched in relation to a number of Business Cases: [Libraries](#), [Children's Centres](#), [Community Recycling Centres](#), [SEND](#) and [Concessionary Travel](#). Engagement with the voluntary, community and faith sector has continued, with a 'summit' workshop being held for over 70 attendees at Leatherhead Leisure Centre on the 29 October 2018, at which enhanced partnership work, prevention and early help and a refreshed relationship with residents were discussed.

Orbis Partnership

The Orbis VFM business case was approved by Cabinet as part of the wider transformation programme on 30 October 2018. The business case will deliver savings in the region of £3.5m across support functions during the next 3 years, this equates to approximately 10% of the operating budget. Initial engagement with Trade Unions has commenced and more detailed plans are being created for implementation.

Business Operations successfully tendered to be included on a framework for the Catholic schools Church Market Place (CMP). This framework qualifies us to bid for work to deliver services to Multi Academy Trusts, single academies and charities for services such as payroll and DBS checks.

Support for Select Committees

The Centre for Public Scrutiny has been commissioned to run training for all Select Committee Members this month. Two sessions, on 20 and 26 November, will cover the role of scrutiny, including how it can support council performance and add value to council decisions and policies.

Catering changes

We recently communicated the closure of the canteens at Quadrant Court in Woking and at County Hall Kingston. Both facilities will close on Monday 31 December 2018. We have not taken this decision lightly. We are working with our union colleagues to ensure our catering staff are given all the support they need through this difficult period.

IT & Digital

The Digital and Agile Workforce business cases have been approved by Cabinet as part of the wider transformation programme on 30 October 2018. Both initiatives support the projects across the programme, the target operating model and delivery of further savings by extending to services not identified within the programme (£2m/pa). Pending full council approval of funding, design work has begun for utilising the opportunities of digital technologies within Highways and Customer services. Some prerequisites have been delivered for Adult Social Care mobile working and process automation, where these technologies were available for use. IT & Digital have made, or are party, to expressions of interest for the MHCLG Local Digital Fund.

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