

Workstream: Priority Two: Supporting the emotional wellbeing of people in Surrey

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N.B: Please note this document has been converted from its original Microsoft Excel format so it can be printed in A3.

Workstream Programme 5 year plan

Ref	Activity	Accountability	Dependencies										Start date	End date	RAG	
			Internal to workstream	System Capability: Programme Management	System Capability: Digital and Technology	System Capability: Governance	System Capability: Workforce	System Capability: Intelligence	System Capability: Estates	System Capability: Community Development	HWB Comms Plan					
Develop preventative mental health in-reach offer with schools																
Project: Children's Emotional Wellbeing and Mental Health Transformation																
MILESTONE: Development of Access workstream																
1.1	Backlog reduction to continue as part of Access focus	Trudy Mills	x											01/03/19	01/04/21	Amber
MILESTONE: Development of Early Intervention workstream																
1.2	Early Intervention offer to be developed as part of new service model	Julia Cramp	x											01/03/19	01/04/20	Green
MILESTONE: Development of Social, Emotional & Mental Health (SEMH) workstream																
1.3	Overall delivery of procurement exercise to deliver revised and more effective Child and Adolescent Mental Health Services in Surrey	Hayley Connor	x											01/03/19	01/04/21	Amber
1.4	Engagement with schools to define gaps in current system and test new model of delivery	Julia Cramp	x											01/03/19	01/02/20	Green
1.5	Development of Accelerator Sites to feed into recommissioning	Julia Cramp	x											01/03/19	01/02/20	Green
1.6	Evaluation of Transformation Programme to feed into recommissioning	Sara Dicerio/Albert Gordon	x											01/03/19	01/02/20	Green
1.7	Consultation with children and young people on new service model	Flora Wilkie/Albert Gordon	x											01/03/19	01/01/20	Green
1.8	BEN Pathway group to make recommendations re: service and process	Julia Cramp	x											01/03/19	01/02/20	Green
1.9	Integration of C-SPA with CAMHS Single Point of Access to be explored	Jacquie Burke	x											01/03/19	02/04/21	Green
MILESTONE: Development of Vulnerable Groups workstream																
1.10	Vulnerable groups to be consulted on new service model	Charisse Monero	x											01/03/19	01/04/20	Amber
MILESTONE: Development of Crisis workstream																
1.11	Map as is service	Dr Helen Rostill/Tina Benjamin	x											30/05/2019	30/06/2019	Green
1.12	Design service offer, including engagement with people with lived experience	Dr Helen Rostill/Tina Benjamin	x											31/07/2019	31/11/19	Amber
1.13	Implement existing service improvements	Dr Helen Rostill/Tina Benjamin	x										TBC	30/12/2019	Green	
1.14	Joint workforce planning	Dr Helen Rostill/Tina Benjamin						x					30/09/2019	30/12/2019	Green	
1.15	Implement full range of services	Dr Helen Rostill/Tina Benjamin	x											31/03/2020	31/03/2020	Green
1.16	Following confirmation on business cases for Extended Hope and Paediatric Liaison – begin implementation of collaborative working processes for CYP requiring social care placements and work on Royal Surrey paediatric liaison pathway	Dr Helen Rostill/Tina Benjamin	x											05/11/2019	30/11/2019	Green
1.17	Develop full Tier 4 business case and progress through local system gateways ready for submission to NHSE.	Dr Helen Rostill/Tina Benjamin	x											06/08/2019	30/11/2019	Green
1.18	Explore opportunities to train third sector workforce to deliver better practical help for CYP escalating into crisis.	Dr Helen Rostill/Tina Benjamin	x											05/11/2019	30/11/2019	Green
1.19	Look at how other areas provide Crisis lines	Dr Helen Rostill/Tina Benjamin	x											05/12/2019	05/03/2020	Green
1.20	Consider digital offering, working with young people	Dr Helen Rostill/Tina Benjamin				x								05/12/2019	05/03/2020	Green
MILESTONE: Emotional Wellbeing work with schools																
1.21	Lessons learned from OFSTED evaluation of anxiety and absenteeism	Hayley Connor/Susie Campbell	x											01/11/19	03/04/20	Green
1.22	Mapping around addressing anxiety issues through absenteeism	Susie Campbell	x											01/11/19	03/04/20	Green
1.23	Engagement of partners to develop mapping work and plan way forward	Susie Campbell	x											01/11/19	03/04/20	Green
1.24	Development of plan around addressing anxiety issues through absenteeism	Susie Campbell	x											01/11/19	03/04/20	Green
1.25	Specialist Teachers for Inclusive Practice rollout	Susie Campbell	x											01/11/19	03/04/20	Green
1.26	Further development of TAMHS service, built into accelerator sites	Susie Campbell	x											01/11/19	03/04/20	Green
1.27	Development of existing mapping work around children's emotional wellbeing offer to be carried out	Susie Campbell	x											01/11/19	03/04/20	Red
1.28	Further mapping work to be completed for 0-16 year olds, with input from partners and people with lived experience where possible	Susie Campbell	x											01/11/19	03/04/20	Red
1.29	0-25 years service pathway to be developed, with input from people with lived experience	TBC	x											TBC	TBC	
1.30	Lead to be identified for Mental Health Schools Team bid	TBC	x											TBC	TBC	
1.31	System-wide engagement to shape Mental Health Schools Team bid	TBC	x											TBC	TBC	
1.32	Submission of Mental Health Schools Team bid	TBC	x											TBC	TBC	
1.33	Mental Health Schools Team bid implementation plan developed	TBC	x											TBC	TBC	
Project: Launching of Healthy Schools																
1.34	Embed the Healthy Schools Self Evaluation Framework for Schools	Sarah Lyles	x											01/09/19	01/02/2020	Green
1.35	Engage with youth settings (schools, colleges, universities) to deliver wheel of wellbeing	Sarah Lyles	x											01/09/2019	01/02/2020	Green
1.36	Implementation plan for Emotional Wellbeing and Mental Health aspect of Healthy Schools programme to be developed	Sarah Lyles	x											01/09/2019	01/02/2020	Green
1.37	Development of menu of targeted training	Sarah Lyles						x								
Project: Wraparound Specialist Children Support Offer																
2.1	Transition services requiring multiple agencies across adult/children's mental health, care and education to work together to support young person in transition - particularly for those children in care	TBC	x											TBC	TBC	
2.2	Expansion of substance misuse services for parental support and issues	TBC	x											TBC	TBC	
2.3	AMHPs trained to support CYP as part of wider integrated approach	TBC						x						TBC	TBC	
2.4	Integrated commissioning of services for young person with MH and/or autism across all agencies and including s11 arrangements/continuing health care personalisation for seamless care.	TBC	x											TBC	TBC	
Map and develop preventative mental health support access for Older People																
MILESTONE: Development of upstream, integrated models of care																
3.1	Development of upstream social prescribing model to intervene early	TBC												TBC	TBC	
3.2	Development of social prescribing wraparound to include bereavement counselling, relationship management, debt advice, unemployment advice	TBC												TBC	TBC	
3.3	Putting social prescribing into acute mental pathways	TBC												TBC	TBC	
3.4	Promotion of IAPT access for Older People amongst primary and community care	Diane Woods												05/12/19	01/06/20	Green
3.5	Promotion of IAPT access for Older people amongst Adult Social Care	Diane Woods												05/12/19	01/06/20	Green
3.6	Preventative models of care to be co-designed systemwide, with input from people with lived experience	TBC												TBC	TBC	
3.7	Consider systemwide approach to addressing hearing/sight/mobility loss and impact on MH services	Lucy Gate												01/11/19	07/04/20	Green
3.8	Review of older people community service provided contract (EG. District Nurses) for opportunities to include assessment and referral for Public Health services	Lucy Gate												01/11/19	07/04/20	Green
3.9	Explore existing arts and activity offer for Older People and opportunities to tie into existing pathways, engaging with organisations including Surrey Arts	TBC												05/12/19	01/04/20	Green
3.10	Publicise emotional wellbeing benefits of arts participation	Public Health												05/12/19	Ongoing	Green
3.11	Link in arts opportunities with social prescribing services	TBC												05/12/19	01/06/20	Green
Scale up anti-stigma work, including rollout of the Time to Change training programme																
MILESTONE: Scale up Time to Change training programme																
4.1	Review the reach against need	Maya Twardziki	x											01/11/19	31/12/19	Green
4.2	Review and refresh delivery model	Maya Twardziki	x											01/01/20	25/05/20	Green
4.3	Award contract	Maya Twardziki	x											01/06/20	15/07/20	Green
4.4	Review performance	Maya Twardziki	x											15/07/20	Onwards	Green
4.5	Promotion of Time for Change at strategic level	Maya Twardziki												01/01/20	25/05/20	Green
4.6	Identification of large-scale systematic training opportunities (eg. GP training days in the past)	Maya Twardziki												01/01/20	25/05/20	Green
4.7	Review and refresh specification of local Time to change initiative for Surrey to include self harm and attempted suicide	Maya Twardziki	x											01/09/2019	01/02/2020	Green
4.8	Support Primary Care to debunk mental health stigma and prevent diagnostic overshadowing	TBC												TBC	TBC	

MILESTONE: Develop and agree activity															
8.8	Review existing action plan	Dementia Strategy Action Group	x								01/01/2020	01/04/2020	Green		
8.9	Agree priority areas	Dementia Strategy Action Group	x								01/01/2020	01/04/2020	Green		
8.10	Complete full implementation plan	Dementia Strategy Action Group	x								01/01/2020	01/04/2020	Green		
Develop system-wide aligned plans for people with mental health issues who need support in prisons or the criminal justice system															
MILESTONE: Mental Health in Prisons															
9.1	Opportunities to be explored in system around NHSE-provided prisons care	Andy Erskine/Julia Fraser	x								05/12/19	05/06/20	Green		
9.2	Link wider mental health work with Health and Social Care Boards for Prisons where appropriate	TBC	x								05/12/19	05/06/20	Green		
9.3	Explore opportunities to widen Custody Liaison Services emotional wellbeing offer	TBC	x								TBC	TBC			
9.4	Examine current continuity of care around substance misuse for those leaving prisons	Heather Ryder	x								05/12/19	05/06/20	Green		
9.5	Examine current mental health pathways for those leaving prisons	Heather Ryder	x								05/12/19	05/06/20	Green		
MILESTONE: Mental Health support for those within, or at risk of entering, criminal justice system															
9.6	Further develop plans through SE meetings regarding mental health in criminal justice system	Carl Bussey	x								05/12/19	01/04/20	Green		
9.7	Report to be developed to set out around recovery and move-on supported living for Section 117 aftercare	Mike Corrigan/Jana Burton	x								22/11/19	31/01/20	Green		
9.8	Identify emotional wellbeing opportunities with Youth Offending Services	Jacquie Burke	x								05/12/19	01/04/20	Green		
9.9	Map opportunities within wider children's services, including Catch 22	TBC	x								05/12/19	01/04/20	Green		
9.10	Identify emotional wellbeing opportunities with Youth Justice Services	Children's Policing and Justice Partnership	x								05/12/19	01/04/20	Green		
Enable effective system-wide planning ensuring safe discharge into suitable accommodation for people upon hospital discharge															
MILESTONE: ASC discharge teams for MH to be established															
10.1	ASC discharge team(s) for MH established	Jana Burton/Paul Morgan							x			25/11/19	31/01/20	Green	
MILESTONE: Strategic commissioning approach to supported living for people with a mental health problem															
10.2	Commence contracts for Dynamic Purchasing System Agreements for Supported Living	Jane Bremner	x								01/09/2019	01/11/2019	Complete		
10.3	On board providers to ASC e-brokerage system	Jane Bremner	x								01/11/2019	30/11/2019	Amber		
10.4	Allocate commissioning and operational staff as supplier relationship managers to each successful provider	Jane Bremner	x								01/11/2019	31/12/2019	Amber		
Suicide prevention work to be scaled up with existing partners, supporting our zero suicide ambition															
11.1	All partner agencies to have local suicide prevention plan	Suicide Prevention Partnership									x	22/11/2019	31/12/2020	Green	
MILESTONE: Develop an information sharing protocol															
11.2	Set up data and learning group	Nanu Chumber Stanley							x			01/08/19	31/12/19	Green	
11.3	Identify existing data sharing processes and MOUs	Data group							x			01/11/19	31/12/19	Green	
11.4	Data group agree data sharing protocol	Data group							x			01/11/19	31/12/19	Green	
MILESTONE: Set up a suicide prevention database in partnership with Surrey Coroner															
11.5	Map existing data SI and suicide related with Primary Care and Mental Health providers	Judith Eling							x			01/08/2019	31/12/2019	Green	
11.6	Identify existing suicide related data in Surrey Police	Police Lead TBC							x			01/07/2019	31/12/2019	Green	
11.7	Police agree transfer of data	Police Lead TBC							x			01/07/2019	31/12/2019	Green	
11.8	Map existing suicide data in Surrey Coroner	Coroner							x			01/07/2019	31/12/2019	Green	
11.9	Coroner agree transfer of data	Coroner							x			01/07/2019	31/12/2019	Green	
11.10	Data group agree data set to be recorded	Data group							x			01/11/19	25/03/20	Green	
11.11	Data group agree process to collect data	Data group							x			01/11/19	25/03/20	Green	
11.12	Review and analyse data on a monthly basis	Nanu Chumber Stanley							x			01/11/2019	31/03/2022	Green	
MILESTONE: Develop an annual suicide report															
11.13	Agree data for report	Data group							x			01/12/2019	31/03/2022	Green	
11.14	Agree reporting period for report	Data group							x			01/12/2019	31/03/2022	Green	
11.15	Collect suicide data	Public Health Intelligence Team							x			01/12/2019	31/03/2022	Green	
11.16	Update action plans	Suicide Prevention Partnership	x									01/12/2019	31/03/2022	Green	
MILESTONE: Develop a system wide suicide risk log/areas of concern															
11.17	Quarterly collate providers log of perceived risk (IAPT, CC, mental health clinical leads) and district and borough councils	Nanu Chumber Stanley	x									01/08/2019	31/03/2022	Green	
11.18	Agree process to share risk	Suicide Prevention Partnership	x									01/08/2019	01/11/2019	Green	
11.19	Identify actions to reduce/eliminate risk	Suicide Prevention Partnership	x									01/08/2019	31/03/2022	Green	
MILESTONE: Develop a process to learn from suicides and suicide-related incidents															
11.20	Identify staff resources to learn from suicide and serious attempted suicides	TBC	x									TBC	TBC		
11.21	Establish a process to learn from suicides	TBC	x									TBC	TBC		
11.22	Establish a process to implement learning	TBC	x									TBC	TBC		
11.23	Review learning from suicide and suicide related incidents	TBC	x									TBC	TBC		
11.24	Establish communication between primary care and secondary MH services to learn from suicides	Judith Eling	x									TBC	TBC		
11.25	Map the current process for learning from suicides and how this is shared	Judith Eling	x									TBC	TBC		
11.26	Meet with GPs mental health leads and establish what is current practice in primary care once GPs are aware of a patient death	Judith Eling	x									TBC	TBC		
11.27	Develop a process for Primary Care to systematically learn from suicide deaths	Judith Eling	x									TBC	TBC		
11.28	Develop a process for Primary Care to systematically share and embed learning from suicide deaths	Judith Eling	x									TBC	TBC		
MILESTONE: National and Surrey initiatives which target support messages to particular groups.															
11.29	Develop an annual communication and engagement plan that includes national and local campaigns and initiatives	Nanu Chumber Stanley										x	01/08/2019	01/11/2019	Green
11.30	Develop a social marketing campaign (particularly for men)	Nanu Chumber Stanley										x	01/08/2019	01/02/2020	Green
11.31	Develop a social marketing campaign (particularly high risk occupations)	Nanu Chumber Stanley										x	01/08/2019	01/12/2020	Green
11.32	Staff working in MH to be trained in LD and Autism	TBC							x				01/12/2019	01/12/2020	Green
11.33	Staff working in LD to be trained in MH	TBC							x				01/12/2019	01/12/2020	Green
11.34	Raise awareness of the mental health and suicide risk amongst people with learning disability and Autism	LD and Autism PB (TBC)	x										01/08/2019	01/02/2020	Green
11.35	Identify leads in traveller population	TBC	x										01/08/2019	01/02/2020	Green
11.36	Train frontline professionals and members of the community from traveller population on suicide awareness	Nanu Chumber Stanley							x				01/08/2019	01/02/2020	Green
1.37	All staff in key frontline services are trained in suicide prevention and suicide intervention								x						Green
11.38	Raise awareness of the mental health and suicide risk amongst carers	Charisse Monero Carer's Network										x	01/09/2019	01/02/2020	Green
MILESTONE: Carer for people with mental health needs are enabled to care for a person who has experienced suicidal thoughts, or has previously attempted suicide															
11.39	Training and awareness	Nanu Chumber Stanley							x				01/12/2019	01/06/2020	Green
11.40	Risk assessment and managing risk at home	TBC	x										01/12/2019	01/06/2020	Green
11.41	Carers involved in service development co-design	TBC	x										01/12/2019	01/06/2020	Green
MILESTONE: Monitor and respond to emerging methods of suicide															
11.42	Review database every two weeks to identify local emerging methods	Nanu Chumber Stanley							x				01/09/2019	Ongoing	Green
11.43	Work with PHE and regional Suicide Prevention Network, NSPA to learn about and respond to emerging national methods	Nanu Chumber Stanley	x										01/09/2019	Ongoing	Green
MILESTONE: Gain a better understanding of self-harm															
11.44	Twice yearly analysis of local and national intelligence	Nanu Chumber Stanley							x				01/09/2019	Ongoing	Green
11.45	Twice yearly action plan to address emerging geographical trends in and methods	Nanu Chumber Stanley							x				01/09/2019	Ongoing	Green
11.46	Review and monitor the action plan for understanding self harm	Nanu Chumber Stanley	x										01/09/2019	Ongoing	Green
MILESTONE: Establish an annual coordinated training plan for staff on mental health awareness and suicide prevention targeted to high risk groups															
11.47	Review current training provision	Nanu Chumber Stanley							x				01/08/2019	01/02/2020	Green
11.48	Map needs of training amongst frontline workers	Nanu Chumber Stanley							x				01/08/2019	01/02/2020	Green
11.49	Identify training of GPs	Judith Eling							x				01/08/2019	01/02/2020	Green
11.50	Identify a sustainable model for GP training- led and owned by CCGs	TBC							x				TBC	TBC	
11.51	Develop an annual training plan	Nanu Chumber Stanley							x				01/08/2019	01/02/2020	Green
MILESTONE: Promote the bitesize e-learning on suicide prevention in communities with the highest suicide rates															
11.52	Raise awareness of suicide prevention e-learning training	Nanu Chumber Stanley							x				01/08/2019	01/02/2020	Green
11.53	Promotion of eLearning on websites of partner organisations	Nanu Chumber Stanley							x				01/08/2019	01/02/2020	Green
11.54	Work with five local businesses and raise awareness of the training	Nanu Chumber Stanley							x				01/08/2019	01/02/2020	Green
11.55	Work with five local employers to raise awareness of training	Nanu Chumber Stanley							x				01/08/2019	01/02/2020	Green

Workstream Programme 5 year plan														
Ref	Activity	Accountability	Dependencies									Start date	End date	RAG
			Internal to workstream	System Capability: Programme Management	System Capability: Digital and Technology	System Capability: Governance	System Capability: Workforce	System Capability: Intelligence	System Capability: Estates	System Capability: Community Development	HWB Comms Plan			
Develop offer around the emotional wellbeing of mothers through First 1000 Days planning lens														
MILESTONE: Development of First 1000 days strategy														
12.1	Development of First 1000 days strategy	Trudy Mills	x									11/07/19	25/03/20	Green
12.2	Planning piloting of a peer support network for vulnerable mums – this will include mums with EHWP concerns who don't meet the 'threshold' for a specialist service but require additional support all the same	Vicky Williams	x									01/01/2020	01/06/2020	Green
12.3	Review of opportunities to further support parent/infant relationships, such as NSPCC Look, Say, Sing, Play programme	Vicky Williams	x									01/01/2020	01/06/2020	Green
Develop a pregnancy Healthy Behaviours Framework														
MILESTONE: Scoping the strategy framework and stakeholders specifically around pregnancy														
13.1	Gap analysis existing work programmes and system approach specific for pregnancy	Lucy Gate/Jenn Smith	x									01/07/19	30/12/19	Green
13.2	Identify key stakeholders involved in these and supporting strategies	Jenn Smith	x									01/07/19	30/12/19	Green
13.3	Identify all JSNA and behavioural insight intelligence relating to pregnancy	Negin Sarafraz-Shekary/Jenn Smith	x									01/07/19	10/10/19	Green
13.4	Develop an action plan for addressing gaps in primary, secondary and tertiary interventions around pregnancy for accessing commissioned services	Lucy Gate/Jenn Smith	x									01/12/19	30/12/19	Green
13.5	Review existing training offer for prevention around pregnancy	Lucy Gate/Jenn Smith						x				26/09/19	26/09/19	Green
13.6	Explore and Develop a How are you Surrey training Hub	Jenn Smith						x				01/11/19	30/03/20	Green
13.7	Develop an action plan for addressing gaps in place and community level interventions (including healthy schools, workplace health and communities system capability)	Lucy Gate	x									01/04/20	30/04/20	Green
Further development of wraparound care and support through Perinatal services														
14.1	Confirmation of appropriate KPIs around supporting the emotional wellbeing of mothers throughout and after their pregnancy	Chris Tune/Dr Helen Rostill								x		05/12/2019	09/04/2020	Green
14.2	New Specialist Perinatal Mental Health Service established - fully integrated with maternity services to ensure that women with existing moderate to severe MH needs or emerging moderate to severe MH needs are supported effectively during the perinatal period	Dr Helen Rostill/Jo Goldsmith	x									01/08/2018	31/12/2018	Complete
14.3	Further development opportunities to be mapped for Perinatal Mental Health Service	Jo Goldsmith										25/11/2019	03/04/2020	Green
14.4	Development work with Maternity and Health Visitor services to ensure IAPT service providing support to women with mild to moderate EHWP needs resource is being effectively utilised	TBC	x									01/11/2019	01/06/2020	Green
14.5	Analysis of acute trust Specialist Perinatal MH midwives for any opportunities for further PNMH support	TBC	x									01/11/2019	01/06/2020	Green
14.6	Perinatal Mental Health Peer Support Network in place to enable women under the care of specialist services to benefit from working with a peer support worker to provide additional non-clinical support in the community	TBC	x									01/11/2019	01/06/2020	Green
14.7	Further development opportunities to be mapped for Parent Infant Mental Health Service	TBC	x									01/11/2019	01/06/2020	Green
14.8	Pregnancy Circles – Clinical Trial to deliver group antenatal care to a cohort of women – enabling them to develop group bonds during their pregnancies & supporting against social isolation	TBC	x									01/11/2019	01/06/2020	Green
14.9	Development of Maternity and Early Years Community Hubs – bringing services together in the community, closer relationships between professionals enables better identification and then support of women and families with additional needs	TBC	x									01/11/2019	01/06/2020	Green
14.10	Further development of Continuity of Care – small teams of midwives who care for women through their pregnancy, labour and post natively	TBC	x									01/11/2019	01/06/2020	Green
14.11	Developing plans for delivery of Maternity Outreach Clinics	TBC	x									01/01/2020	31/12/2024	Green
14.12	Rollout of maternity outreach extended period of care from 12-24 months in community settings	TBC	x									01/11/19	TBC	Green
14.13	Development of plan for increased availability of evidence based psychological therapies	TBC	x									01/11/19	01/01/23	Green
14.14	Further development of co-ordinated responses in crisis mental health situations for mothers in prison and crisis teams	TBC	x									01/11/19	01/06/20	Green
14.15	Further development of patient led/empowering support for mothers who have had traumatic births through Acute Maternity Services	TBC	x									05/12/19	01/11/20	Green
MILESTONE: Perinatal service links with Public Health														
14.16	Explore potential delivery of interventions in Maternity Outreach Clinics, and health visiting for integrated pathway working, identification and referral	Public Health	x									05/12/19	01/06/20	Green
14.17	Development of pathway of care for Maternity Outreach Clinics, particularly for women whose loss was because of care proceedings/child removal.	CFL	x									05/12/19	12/08/20	Green
14.18	Analysis of housing and social care planning/engagement for both children and adults as part of integrated pathway working for specialist perinatal mental health services	TBC	x									05/12/19	12/08/20	Green
14.19	Explore role of community worker for antenatal support	Rebecca Brooker	x									05/12/19	01/06/20	Green
14.20	Development of Breastfeeding Friendly Communities work	Lisa Andrews	x									05/12/19	15/02/20	Green
14.21	Mental health opportunities identified in reproductive health services	Lisa Andrews	x									05/12/19	15/02/20	Green
14.22	Analysis of emotional wellbeing aspect of parenting support delivered through Family Information Services for opportunities	Lisa Andrews	x									05/12/19	04/04/20	Green
14.23	Further develop support for parents with substance misuse problems	Heather Ryder	x									05/12/19	04/04/20	Green
14.24	Planning of Stop Smoking intervention in pregnancy	Jenn Smith	x									05/12/19	04/04/20	Green
Support the new, targeted provision delivered through Family Centres (such as the universal Family Centre offer in development in East Surrey)														
MILESTONE: Opportunities within Family Centres Transformation programme to support emotional wellbeing and mental health														
15.1	Pilot 'test and learn approach' of joint delivery with third sector partners in Centre in East Surrey	Liz Carter	x									03/03/19	03/06/20	Green
15.2	Initial engagement with Health and Wellbeing Board to discuss health and care system-wide opportunities as a result of Family Centres Transformation work	Nigel Denning	x									07/10/19	07/11/19	Complete
15.3	Further engagement with health and care system as a part of Family Centres Transformation programme	Nigel Denning	x									05/12/19	01/04/2020	Green
15.4	Identify linkages and opportunities regarding emotional wellbeing through Family Centres transformation work	Nigel Denning	x									05/12/19	01/04/2020	Green
15.5	Map linkages between Family Centres programme and emotional wellbeing and mental health agenda	Chris Tune	x									05/12/2019	01/04/2020	Green
15.6	Identify further emotional wellbeing and mental health opportunities within Early Help work	Dr Lisa Bursill	x									05/12/2019	04/04/2020	Green
Domestic Abuse support/prevention offer around wellbeing of mothers throughout and after their pregnancy														
MILESTONE: Link in to Domestic Abuse Transformation Programme														
16.1	Map emotional wellbeing and mental health interdependencies in Domestic Abuse transformation work	Charisse Monero/Amy Morgan/Chris Tune	x									05/12/19	31/12/19	Green
16.2	Map specific target cohort of mothers in Domestic Abuse transformation work	Charisse Monero/Amy Morgan/Chris Tune	x									05/12/19	31/12/19	Green
MILESTONE: Wider victims of crime offer														
16.3	Explore support offer for victims of crime and impact on emotional wellbeing	Carl Bussey	x									05/12/19	01/06/20	Green
16.4	Exploring opportunities within the psychology pathway around victims of unreported crimes	Carl Bussey	x									05/12/19	01/06/20	Green
Alcohol and Substance Misuse prevention offer in place prior to pregnancy														
MILESTONE: Care coordination and Public Health contract linkages														
17.1	Care coordination takes place between iaccess; adult substance misuse treatment, maternity teams and/or perinatal mental health team	Public Health	x									25/11/19	05/04/20	Green
17.2	Alcohol screening part of core delivery in all hospital settings including maternity	Martyn Munro	x									01/01/19	01/11/19	Complete
17.3	Engage providers/acutes to ensure links to maternity as a part of substance misuse pathway	Martyn Munro	x									25/11/19	05/04/20	Green
17.4	Update guidelines for working with pregnant women who have substance misuse needs	Martyn Munro	x									25/11/19	05/04/20	Green
17.5	Study day for all maternity and social care teams	Martyn Munro						x				01/12/20	31/01/20	Green
Evaluation and implementation of family support tools (such as Dadpad, and Baby Buddy)														
MILESTONE: Development of family support tools/apps														
18.1	Information for parents on Healthy Surrey and First Steps booklet	Public Health										25/11/19	04/03/20	Green
18.2	Promoting Every Mind Matters to staff involved in ante and post natal care	Public Health						x				25/11/19	04/06/20	Green
18.3	Scoping work to ascertain how apps may further support families	Vicky Williams			x							05/12/2019	05/03/2020	Green
18.4	'Dadpad' App - specific resource for dad's to offer them support in the transition to new parenthood, focus on caring for new baby, mum and dad's mental health and emotional needs, dealing with tiredness and crying etc	Vicky Williams										05/12/2019	05/03/2020	Green

Workstream Programme 5 year plan															
Ref	Activity	Accountability	Dependencies										Start date	End date	RAG
			Internal to workstream	System Capability: Programme Management	System Capability: Digital and Technology	System Capability: Governance	System Capability: Workforce	System Capability: Intelligence	System Capability: Estates	System Capability: Community Development	HWB Comms Plan				
Further develop an accessible community transport offer that supports people's social connections.															
MILESTONE: Community transport															
19.1	Collaborative working with District & Borough Councils to sustain community transport service provision	Passenger Transport Team, SCC	x										01/11/2019	04/04/2020	Amber
19.2	Specific focus on engagement with Runnymede BC and Surrey Heath BC to ensure efficient use of finance and fleet resources	Passenger Transport Team, SCC	x										01/11/2019	04/04/2020	Amber
19.3	Review and develop SCC Grant Funding to CT Sector, aligned with point above, and also targeted funding at new opportunity areas such as voluntary car schemes	Passenger Transport Team, SCC	x										01/11/2019	04/04/2021	Amber
19.4	Working with Health colleagues to identify and deliver integrated transport solutions across the community.	Passenger Transport Team, SCC	x										01/11/2019	04/04/2020	Amber
19.5	Accelerate the introduction of Ultra Low Emission vehicles into the Community Transport sector by funding the full cost of vehicle replacement or the additional cost of ULEV	Passenger Transport Team, SCC	x										10/04/2021	Ongoing	Red
19.6	Consultation on SEND transport	Mary Burguieres									x		08/09/2019	08/12/2019	Green
19.7	Co-design next steps of SEND transport offer following consultation	Mary Burguieres	x										01/01/2020	01/08/2020	Green
MILESTONE: Rethinking Transport Pilots															
19.8	Identifying opportunities for social connections impact through Rethinking Transport pilots	Strategic Commissioning Team, SCC	x										20/01/20	20/01/2021	Green
19.9	Work with colleagues and residents to co-design an approach	Strategic Commissioning Team, SCC	x										20/01/20	20/07/20	Green
19.10	Develop and implement and shared approach to monitoring progress and evaluating the impact of the pilot.	Strategic Commissioning Team, SCC	x										20/07/20	20/01/2021	Green
MILESTONE: Engaging Communities															
19.11	Embedding of 'mobility as a service' in transport policy processes to ensure street and neighbourhood design is inclusive to allow safe walking routes for all residents to allow them to leave their home and enter the community safely	Transport Policy Team									x		01/11/2019	Ongoing	Green
19.12	Engagement with the third sector including the Disability Alliance Network to identify opportunities for 'mobility as a service' transport policies	Transport Policy Team	x										01/11/2019	10/11/2020	Green
19.13	Further investigation into opportunities and codesign with residents for local place-based demand-response services to improve social connections	Passenger Transport Team, SCC	x										01/11/2019	04/04/2021	Amber
Develop youth social isolation approach, including bullying prevention and social media offer, with schools															
MILESTONE: Rollout of Healthy Schools programme															
20.1	Continue engagement with health, police, CCG, parents, young people, and community group partners	Sarah Lyles	x										01/09/2019	01/04/2020	Green
20.2	Further development and implementation of Prevention of Bullying Strategy	Sarah Lyles/Susie Campbell	x										01/09/2019	01/02/2020	Green
20.3	Further develop prejudice-related incidents work (including focus on social media)	Sarah Lyles	x										01/09/2019	01/02/2020	Green
Support for Surrey Dementia Action Alliance in establishing Dementia Friendly communities, as already seen in Oxted, Woking, and Hindhead															
MILESTONE: Engaging communities															
21.1	Dementia Alliance refresh lead(s) to be identified	Jana Burton/Sophie Norris	x										08/08/2019	31/12/2019	Green
21.2	Engage and refresh dementia action alliances	TBC	x										01/01/2020	01/08/20	Green
21.3	Identify key stakeholders including district and borough councils	TBC	x										02/01/2020	01/08/20	Green
21.4	Develop comms and engagement plan	TBC	x										03/01/2020	01/08/20	Green
21.5	Co-produce activity and review existing action plan with communities/VCFs	TBC	x										04/01/2020	01/08/20	Green
21.6	Co-produce dementia-friendly health premises plans	TBC									x		05/01/2020	01/08/20	Green
21.7	Co-produce dementia-friendly parks plans	TBC									x		06/01/2020	01/08/20	Green
21.8	Explore opportunities for street design/street furniture in Dementia Friendly communities	Transport Policy Team									x		07/01/2020	01/08/20	Green
Establish business links to prevent isolation (such as Walking Friends) and unlock the potential of underutilised community space															
MILESTONE: Accessing green spaces															
22.1	Explore Surreywide approach to Pocket Parks bid opportunity	TBC	x										22/11/19	31/12/19	Red
22.2	Identify emotional wellbeing opportunities through Community Development system capability work	Rebecca Brooker									x		05/12/19	01/08/20	Green
22.3	Engaging with District and Borough Councils to widen current place-based green space approaches to ensure links to emotional wellbeing	TBC									x		05/12/19	01/08/20	Amber
22.4	Embed nature based intervention in strategies for treating and preventing mental ill health	TBC	x										05/12/19	01/08/20	Amber
22.5	Engage with Surrey Countryside Alliance and Surrey Nature Partnership to identify further opportunities to embed nature-based intervention	TBC	x										05/12/19	01/08/20	Amber
22.6	Engage with Surrey Leisure Officers Group to identify opportunities to support those at risk of mental ill health	TBC	x										05/12/19	01/08/20	Amber
22.7	Identify opportunities for nature-based social prescribing	TBC	x										05/12/19	01/08/20	Amber

Develop a wraparound, holistic bereavement support offer

MILESTONE: Bereavement support and information 5

23.1	Promotion of Public Health information on bereavement, including channels such as Healthy Surrey,	TBC									x	01/08/2019	01/09/2020	Green
23.2	Evaluation of bereavement support within End of Life Care strategy work	TBC									x	01/01/2020	01/09/2020	Green
23.3	Agreement on future regarding bereavement support bid/local transformation funding	TBC	x									TBC	TBC	

Milestone: Postvention support

23.4	Identify current data available regarding postvention support	TBC	x									01/01/2020	01/03/2020	Green
23.5	Establish protocols for postvention support in General Practice	Suicide Prevention Partnership	x									01/08/2019	01/09/2020	Green
23.6	Postvention protocol training in General Practice	Judith Eling	x									01/08/2019	01/01/2020	Green
23.7	Promotion of postvention support services	Judith Eling	x									01/08/2019	01/01/2020	Green
23.8	Linking postvention support to Social Prescribing strategy	Public Health	x									01/08/2019	01/01/2020	Green
23.9	Establish protocols for GPs on real-time postvention support	TBC	x									01/08/2019	01/01/2020	Green
23.10	Identify further opportunities/learning in primary care	Judith Eling	x									01/08/2019	01/01/2020	Green
23.11	Co-develop a partnership for commissioning postvention across the South East	Nanu Chumber Stanley	x									01/09/2019	01/09/2020	Green
23.12	Review of current police postvention support activity	Police lead within Suicide Prevention Partnership	x									01/08/2019	01/02/2020	Green
23.13	Explore the use of the NHS PDS (Patient Detection System) by the Police	Police lead within Suicide Prevention Partnership							x			01/08/2019	01/02/2020	Green
23.14	Co-production of protocol between Police and people bereaved by suicide	Police lead within Suicide Prevention Partnership	x									01/11/2019	01/02/2020	Green
23.15	Co-production of the protocol for data transfer between Police, Pharmacy and GP to enable next of kin postvention support	Police lead within Suicide Prevention Partnership	x									01/08/2019	01/02/2020	Green
23.16	Ensure Local Medical Committee and Local Pharmacy Committee sign off as appropriate	GP/Pharmacy Suicide Prevention Partnership leads	x									01/08/2019	01/02/2020	Green

Ensuring meaningful work and volunteering opportunities for those at risk of mental ill health and social isolation

MILESTONE: Volunteering, apprenticeships and supported employment

24.1	Promotion of benefits of volunteering/employment through Wheel of Wellbeing	Public Health									x	22/11/19	22/11/20	Green
24.2	Explore current performance of emotional wellbeing links with Adult Learning	TBC	x									05/12/19	01/08/20	Amber
24.3	Explore opportunities to develop links between those at risk of mental ill health, and Time Banks	TBC	x									05/12/19	01/08/20	Amber
24.4	System-wide promotion of volunteering opportunities for people at risk of, or suffering from mental ill health	TBC							x			22/11/19	22/11/20	Green
24.5	Ensure apprenticeship activities are aligned with target populations including those at risk of, or suffering from, mental ill health	Victoria Berry/Chris Tune	x									22/11/19	11/11/20	Green
24.6	Review of existing supported employment contract performance data	Diane Woods	x									22/11/19	15/02/20	Green
24.7	Exploration of further opportunities with current Richmond Fellowship supported employment contract	Diane Woods	x									01/01/20	30/04/20	Green
24.8	Engagement with wider partners including those with lived experience	TBC	x									01/01/20	30/04/20	Amber
24.9	Establishment of KPIs within the Health and Wellbeing Strategy	TBC	x									01/01/20	30/04/20	Amber
24.10	Further linking in employment and volunteering/apprenticeship opportunities into social prescribing pathways and advice	TBC	x									05/12/19	01/06/20	Amber
24.11	Embedding employment and wider volunteering opportunities as a part of care plan when discharged from mental health services	TBC	x									05/12/19	01/01/21	Amber
24.12	Analyse emotional wellbeing connections with all-age Learning Disability strategy work, including employment pathways	Eamonn Gilbert	x									05/12/19	01/04/20	Green
24.13	Gain understanding of current work being developed around outreach opportunities within SCC Libraries service	Susan Wills	x											

MILESTONE: Community engagement

24.14	Exploration of VCFS capacity to further support emotional wellbeing initiatives, including spiritual support from within faith sector	TBC	x									05/12/19	01/11/20	Amber
24.15	Engagement with local faith leaders to look at opportunities to support workstreams such as suicide prevention and wider emotional wellbeing initiatives	TBC	x									05/12/19	01/11/20	Amber
24.16	Maximising the systematic opportunities and linkages being made through Community Connections	TBC	x									05/12/19	01/11/20	Amber

Intergenerational activities

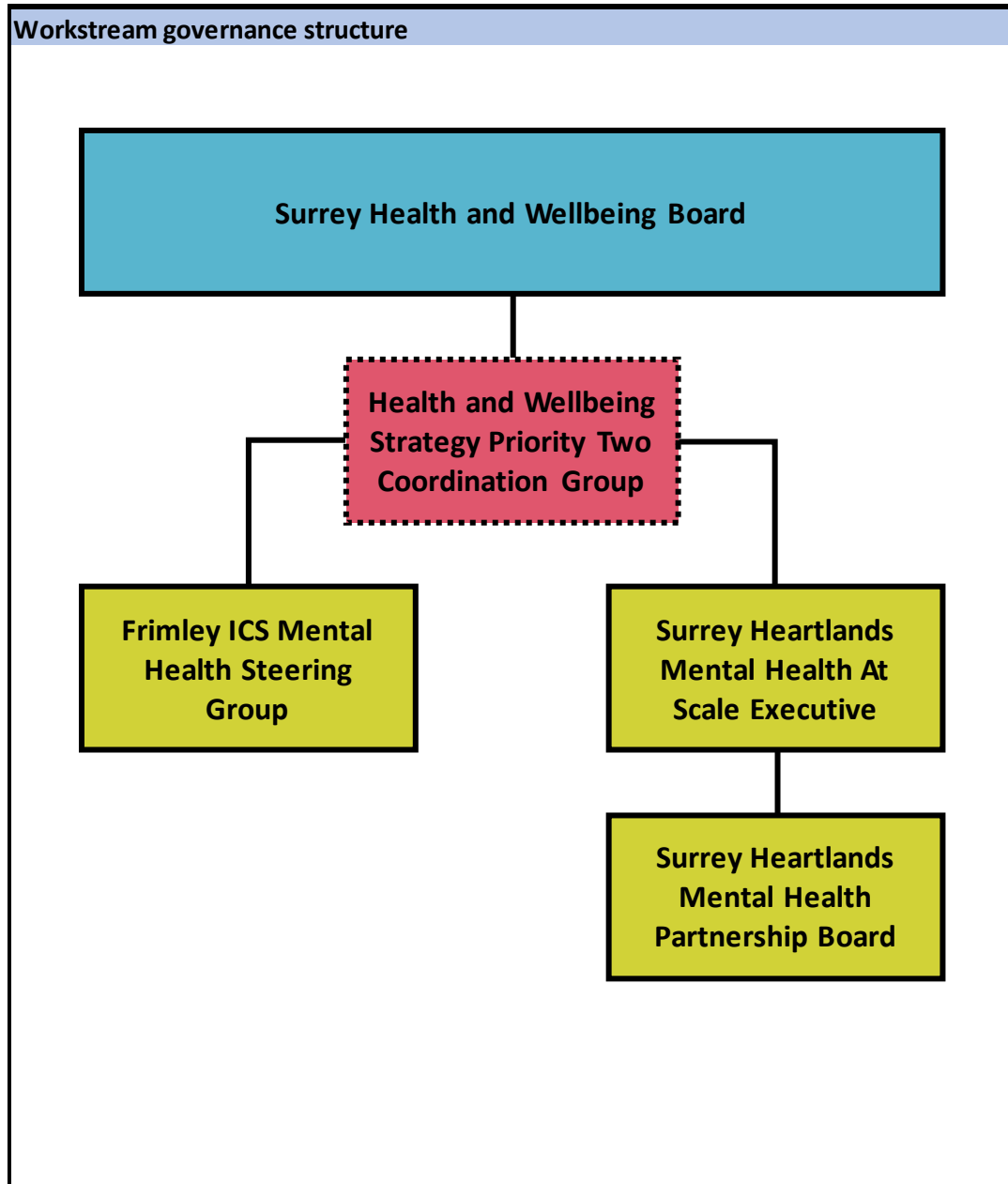
24.17	Pilot intergenerational pilot to run in Surrey Downs - developing links between schools and isolated older people	Nina Austin	x									22/11/19	15/06/20	Green
24.18	Evaluation of impact on emotional wellbeing from intergenerational pilot project in Surrey Downs	Nina Austin	x									15/06/20	20/08/20	Green
24.19	Explore other existing intergenerational projects across Surrey	TBC	x									22/11/19	31/01/20	Amber
24.20	Explore opportunities to develop further pilots of intergenerational mentoring projects	TBC	x									22/11/19	31/01/20	Amber

Workstream Risk Register

Ref.	Risk description	Likelihood (1-5)	Description of consequence	Consequence (1-5)	Risk score (1-25)	Mitigations	Risk owner	Who was risk identified by (individual / group)	Date identified	Status	Any changes to risk	Date closed
RRXX001	There are no KPIs for any projects	5	We are unable to demonstrate progress without clear KPIs for prevention. These do not need to cover all projects within the priority one programme, but do need to capture the essence of delivery.	5	25	We have built in milestones to review activity and identify key KPIs by the end of December	Chris Tune, SCC	Chris Tune, SCC	25/11/19	Open		
RRXX002	Elements of the NHS LTP response lack implementation detail in the programme	5	The proximity of the NHS Long Term Plan submission to the December Health and Wellbeing Board meeting has meant that the capacity to develop wide-ranging plans has not been available	5	25	A coordinating team is in development, which will ensure the alignment between the NHS LTP submission and Priority Two plan - and that the Priority Two plan becomes the overarching mental health strategy document	Giles Mahoney	Chris Tune, SCC	22/11/19	Open		
RRXX003	Governance is not vested in a single Surrey-wide group, but a Board for each ICS footprint	5	New coordinating groups within governance as opposed to existing structures within Priority One	4	20	A coordinating group is in the process of being established to ensure appropriate reporting is possible, and a Surrey-wide picture is maintained	Giles Mahoney	Chris Tune, SCC	22/12/19	Open		
RRXX004	Surrey-based plan may not land and be owned by Frimley governance group	3	Frimley ICS Mental Health Steering Group includes representatives wider than Surrey (East Berkshire and Hampshire), which should be considered when discussing a Surrey Health and Wellbeing Strategy	3	9	A coordinating team will be established, which will ensure the alignment with both the Frimley ICS Mental Health Steering Group, and the Surrey Heartlands Mental Health Boards.	Giles Mahoney	Chris Tune, SCC	19/12/19	Open		
RRXX006	Project leads are still to be sourced and confirmed for numerous areas of the plan	5	In some areas, a coordinating project does not exist - for most areas, a coordinating project lead does exist and this simply needs to be formalised in the next stage of the Health and Wellbeing Strategy implementation planning	5	25	The coordinating team will identify and work with leads to formalise action ownership for all elements of the programme plan	Giles Mahoney	Chris Tune, SCC	22/12/19	Open		

Workstream Issues Log

Ref.	Issue description	Date raised	Issue raised by (individual / group)	Risk ref. (if applicable)	Impact (1-5)	Status	Resolution	Date resolved



Name of group:	Surrey Health and Wellbeing Board		
Frequency of meetings:			
Link to terms of reference			
Name	Role(s)	Organisation	Role on group
Siobhan Kennedy	Housing Advice Manager	Guildford Borough Council	Member
Dr Andy Brooks	Chief Officer	Surrey Heath and East Berkshire CCG	Member
Dr Charlotte Canniff	Clinical Chair	North West Surrey CCG	Member
Dave Hill	Executive Director for Children,	Surrey County Council	Member
Jason Gaskell	CEO	Surrey Community Action	Member
Dr Russell Hills	Clinical Chair	Surrey Downs CCG	Member
David Munro	Surrey Police and Crime Commissioner		Member
Tim Oliver	Leader	Surrey County Council	Chairman
Kate Scribbins	Chief Executive	Healthwatch Surrey	Member
Dr Elango Vijaykumar	Clinical Chair	East Surrey CCG	Deputy Chairman
Simon White	Executive Director of Adult Social	Surrey County Council	Member
Ruth Hutchinson	Interim Director of Public Health	Surrey County Council	Member
Dr Claire Fuller	Senior Responsible Officer	Surrey Heartlands	Member
Fiona Edwards	Chief Executive	Surrey and Borders Partnership	Member
Joanna Killian	Chief Executive	Surrey County Council	Member
Helen Griffiths	Executive Dean of the Faculty of	University of Surrey	Member
Sue Littlemore	Head of Partnerships and Higher	Enterprise M3	Member
Sinead Mooney	Cabinet Member for Adults and	Surrey County Council	Member
Mary Lewis	Cabinet Member for Children,	Surrey County Council	Member
Ruth Colburn Jackson	Managing Director	North East Hampshire and Farnham CCG	Member
Giles Mahoney	Director of Integrated Care	Guildford and Waverley CCG	Member
Rob Moran	Chief Executive	Elmbridge Borough Council	Member
Rod Brown	Head of Housing and Community	Epsom and Ewell District Council	Member
Caroline Reeves	Leader	Guildford Borough Council	Member
John Ward	Leader	Waverley Borough Council	Member

Name of group:	Health and Wellbeing Strategy Priority Two Coordination Group		
Frequency of meetings:	TBD		
Note: Suggested membership below - exact membership TBD			
Name	Role(s)	Organisation	Role on group
Giles Mahoney	Director of Integrated Care Partnerships	Guildford and Waverley CCG	Sponsor
Dr Helen Rostill	Director of Innovation, Development and Therapies	Surrey and Borders Partnership	Member
Jane Burton	Assistant Director for Mental Health	Surrey County Council	Member
Diane Woods	Associate Director Mental Health Commissioning	Surrey Mental Health CCG Collaboratives	Member
Chris Tune	Policy and Programme Manager	Surrey County Council	Programme Manager

Name of group:		Surrey Heartlands Mental Health At Scale Executive	
Frequency of meetings:		Every month initially	
Link to terms of reference			
Name	Role(s)	Organisation	Role on group
Dr Helen Rostill	Director of Innovation, Development and Therapies	Surrey and Borders Partnership	Chair
Rachel Crossley	Director - Strategic Commissioning	Surrey County Council	Member
Andy Erskine	Director of Effectiveness, Innovation and Social Work	Surrey and Borders Partnership	Member
Diane Woods	Associate Director Mental Health Commissioning	Surrey Mental Health CCG Collaboratives	Member
Patrick Wolter	Chief Executive Officer	Mary Frances Trust	Member
Joanne Parkinson	Partnership Lead	Surrey County Council	Member
Graham Wareham	Chief Financial Officer	Surrey and Borders Partnership	Member
Giles Mahoney	Director of Integrated Care Partnerships	Guildford and Waverley CCG	Member
Dr Julia Chase	GP	Surrey Heartlands	Member
Susan Murphy	Chief Executive Officer	Catalyst	Member
Jana Burton	Assistant Director for Mental Health	Surrey County Council	Member
Julie Gaze	Director of Governance and Planning	Surrey and Borders Partnership	Member
Justin Wilson	Chief Medical Officer	Surrey and Borders Partnership	Member
Sophie Norris	GP	Surrey Heartlands	Member
Michaela Lockley	Governance Manager	Surrey and Borders Partnership	Member
Georgina Foulds	SW Associate Director & Mental Health Lead for Surrey Heartlands	Surrey and Borders Partnership	Member
Karen Thorburn	Director of Performance	Surrey Heartlands	Member
Jane Bremner	Senior Commissioning Manager	Surrey County Council	Member
Peter Collis	Lay Member for Corporate	Surrey Downs CCG	Member

Name of group:		Surrey Heartlands Mental Health Programme Board	
Frequency of meetings:		Every month initially	
Link to terms of reference			
Name	Role	Organisation	Role on group
Dr Helen Rostill	Director of Innovation, Development and Therapies	Surrey and Borders Partnership	Chair
Andy Erskine	Director of Effectiveness, Innovation and Social Work	Surrey and Borders Partnership	Member
Clare Burgess	Chief Executive Officer	Surrey Coalition of Disabled People	Member
Diane Woods	Associate Director Mental Health Commissioning	Surrey Mental Health CCG Collaboratives	Member
Faye Murphy	Clinical Network Manager - Mental Health	NHS England	Member
Guy Hill	Independent Mental Health Network Coordinator	Surrey Coalition of Disabled People	Member
Joanna Gavins	Quality Improvement Lead	NHS England	Member
Judi Mallalieu	Interim Director of Transformation & Partnerships	Surrey and Borders Partnership	Member
Dr Julia Chase	GP	Surrey Heartlands	Member
Justin Wilson	Chief Medical Officer	Surrey and Borders Partnership	Member
Lorna Jamison	Darzi Fellow	Surrey and Borders Partnership	Member
Maddy Smith	Area Manager	Richmond Fellowship	Member
Martyn Munro	Senior Public Health Lead	Surrey County Council	Member
Patrick Wolter	Chief Executive Officer	Mary Frances Trust	Member
Richard Wallis	Finance Business Partner	Surrey and Borders Partnership	Member
Sharon Gregory	Director of Older People's and Specialist Services	Surrey and Borders Partnership	Member
Susan Murphy	Chief Executive Officer	Catalyst	Member
Tessa Emery	Senior Carers Support Adviser	Action for Carers	Member
Toby Avery	Chief Digital & Information Officer	Surrey and Borders Partnership	Member
Georgina Foulds	SW Associate Director & Mental Health Lead for Surrey Heartlands	Surrey and Borders Partnership	Member

Name of group:		Frimley ICS Mental Health Steering Group	
Frequency of meetings:		Every two months	
Link to terms of reference			
Name	Role(s)	Organisation	Role on group
Andy Erskine	Director of Effectiveness, Innovation and Social Work	Surrey and Borders Partnership	Member
Bev Searle	Director of Corporate Affairs	Berkshire Healthcare Foundation Trust	Member
Bruce Pollington	RightCare delivery partner	NHS England	Member
Christy Tilney	Commissioning Manager	Surrey Heath CCG	Member
Dr Deepa Deo	Consultant Psychiatrist	Surrey and Borders Partnership	Member
Diane Woods	Associate Director Mental Health Commissioning	Surrey Mental Health CCG Collaboratives	Member
Dr Phil Anderson	Consultant Psychiatrist	Surrey and Borders Partnership	Member
Fiona Slevin-Brown	Director of Strategy and Operations	East Berkshire CCG	Member
Geoff Dennis	Locality Head of Mental Health	Slough Borough Council	Member
Gurmit Sandhu	Senior Relationship Manager UEC	NHS England	Member
Dr Helen Rostill	Director of Innovation, Development and Therapies	Surrey and Borders Partnership	Member
James Carter	Senior Clinical Network Manager - Mental Health	NHS England	Member
Jana Burton	Assistant Director for Mental Health	Surrey County Council	Member
Jane Lynch	ICS Workstream Lead	Frimley Health Foundation Trust	Member
Janine Sanderson	Workstream Lead for Mental Health	North East Hampshire and Farnham CCG and Surrey Heath CCG	Member
Jason Brandon	Head of Mental Health and Substance Misuse Services	Hampshire County Council	Member
Jayne Reynolds	Regional Director - East	Berkshire Healthcare Foundation Trust	Member
Judi Mallalieu	Interim Director of Transformation & Partnerships	Surrey and Borders Partnership	Member
Judith Chapman	Clinical Director	Berkshire Talking Therapies	Member
Dr Katie Simpson	GP Mental Health Lead	East Berkshire CCG	Member
Nadia Barakat	Associate Director of Mental Health	East Berkshire CCG	Member
Nick Parkin	Senior Commissioning Manager - Mental Health and Learning	North East Hampshire and Farnham CCG	Member
Nigel Woods	Health and Integrated Care	Frimley Health and Care ICS	Member
Patrick Wolter	Chief Executive Officer	Mary Frances Trust	Member
Sue Drabble	Mental Health Planning & Assurance Manager	NHS England	Member
Sue McLaughlin	Clinical Director and Nurse Consultant	Berkshire Healthcare Foundation Trust	Member
Susan Murphy	Chief Executive Officer	Catalyst	Member
Susanna Yeoman	Divisional Director for Mental Health Services	Berkshire Healthcare Foundation Trust	Member
Teresa Salami-Oru	Consultant - Public Health	Royal Borough of Windsor & Maidenhead	Member
Tony Dwyer	Locality Manager for Mental Health Services	Berkshire Healthcare Foundation Trust	Member
Tina White	Programme Director	Frimley Health and Care ICS	Member
Holli Dalglish	Service Lead - Public Health Programmes	Royal Borough of Windsor & Maidenhead	Member
Dr Martin Ballard	Clinical Director for Primary Care Workforce, Professional	North East Hampshire and Farnham CCG	Member