

Appendix 1: Priorities, Focus Areas, Projects, Milestones RAG Rating

Completion delays possible	Start delayed
On track	Risk to project delivery

Priority 1: Helping People to Live Healthy Lives

Focus Area 1:

Working to reduce obesity, excess weight rates, and physical inactivity.

	Project	Milestone	RAG RATING Q1 2020
1	Project 1 - Develop a Whole Systems Approach to physical activity including improving green spaces, transport initiatives, and healthy planning	<ol style="list-style-type: none"> 1. Secure strategic leadership support for a whole systems approach to physical activity. 2. Develop the Surrey Physical Activity Strategy 2020-29. 3. Support all NHS organisations, local authorities and schools (via completion of the Healthy Schools Evaluation Tool) to have a physical activity development plan (PDAP) - approved by their Board, Cabinet or Governing Body - as part of the Workplace Wellbeing Framework. 4. Implement the whole system approach (across the life course) through the Surrey Physical Activity Strategy 2020-29. 	
2	SCC: Project 2 Implementing a Surrey obesity approach to encourage healthy weight	<ol style="list-style-type: none"> 1. Set up a Surrey obesity approach 2. Building the Surrey obesity picture 3. Develop the Surrey draft obesity approach 4. Implementation 5. Evaluate, reflect and extend the obesity approach 6. Develop Surrey into a Healthy Food environment through a targeted approach 7. Implement Eat Out Eat Well in early years settings 8. Tackling maternal obesity 9. Working with partners to tackle childhood obesity 10. Implementation of the family healthy weight service 	
3	SRO TBC: Project 3: Develop a Health Behaviour Framework	<ol style="list-style-type: none"> 1. Scope the content and engagement for behaviour change framework 2. Develop an aligned behavioural insights capability 3. Develop a strategic commissioning framework across all healthy behaviour services to link across the life course. 	
Overall Focus Area Rating			

Focus Area 2

Supporting prevention and treatment of substance misuse, including alcohol

No	Project	Milestone	RAG RATING Q1 2020
1	Support prevention and reduce substance misuse, including alcohol misuse and alcohol-related harm	<ol style="list-style-type: none"> 1. Develop five-year Drug & Alcohol Strategy for Surrey (2020-2025) 2. Support prevention and early identification of drugs and alcohol 3. Support effective treatment and recovery for those with drug and alcohol dependency 4. Develop safer, stronger communities 	Yellow
2	Implement targeted approaches for priority groups to stop smoking	<ol style="list-style-type: none"> 1. Re-establish the Tobacco control and Alcohol Alliance 2. Surrey Tobacco Control Strategy Refresh 3. Ensuring priority groups are accessing stop smoking support 4. Developing a consistent response from the wider system 5. Develop a Surrey workforce smoke-free offer 6. Review and Development of next plan 	Green
Overall Focus Area Rating			Yellow

Focus Area 3:

Ensuring that everyone lives in good and appropriate housing

	Project	Milestone	RAG RATING Q1 2020
1	Project 1 - Tackling fuel poverty in Surrey	<ol style="list-style-type: none"> 1. Engaging communities 2. Partnership Governance 3. Develop data and understand existing impact 4. Develop and agree activity 5. Winter deaths review 	Red
2	Reducing Rough Sleeping	<ol style="list-style-type: none"> 1. Homeless Mapping 2. Improving health access 3. Homeless Friendly Surrey 4. Housing First 	Yellow
3.	Project 3 - Supporting people with severe and multiple disadvantage (Surrey Adults Matter)	<ol style="list-style-type: none"> 1. Data Sharing 2. Stakeholder Engagement 3. Induction 4. Referral Routes 5. Cohort Identification 6. Evaluation 7. Scope and set up Peer Network 8. Peer Mentor delivery 9. Peer Mentor training 	Yellow

4	Project 4 - Supporting people who hoard in Surrey	1. Partnership Governance 2. Produce a multi-agency hoarding protocol for Surrey 3. Develop data and understand existing impact 4. Develop and agree activity	
5	Specialist housing	1. Developing Extra Care Housing 2. Developing Independent Living	
Overall Focus Area Rating			

Focus Area 4:

Preventing domestic abuse (DA) and supporting and empowering victims

	Project	Milestone	RAG RATING Q1 2020
1	Getting Started	1. Partnership endorsement, workstream leads agreed and Governance established	
2	Health Interventions	1. Prototype 1 (Health Interventions) Implementation & Evaluation	
3	Young Offenders and Domestic Abuse	1. Prototype 2 (Young Offenders & Domestic Abuse) Implementation & Evaluation	
4	Perpetrator Programmes	1. Prototype 3 (Perpetrator Programmes) Implementation & Evaluation	
5	Early Intervention	1. Prototype 4 (Early Intervention) Implementation & Evaluation	
6	Coercive Control	1. Prototype 5 (Coercive Control) Implementation & Evaluation	
7	Recovery & Coping	1. Prototype 6 (Recovery & Coping) Implementation & Evaluation	
8	Family Safeguarding Model	1. Prototype 7 (Family Safeguarding Model) Implementation & Evaluation	
9	Current DA Services	1. Shared understanding of current DA specialist services (including commissioned services) and recommendations to the partnership to build on existing good practice	
10	Whole System	1. Prototype 8 Implementation & Evaluation	
11	Final Service Model Re-design	1. Procurement of new DA Service	
Overall Focus Area Rating			

Focus Area 5:

Promoting prevention to decrease incidence of serious conditions and diseases

	Project	Milestone	RAG RATING Q1 2020
1	Establish a Surrey-wide CVD and Diabetes screening and testing programme	<ol style="list-style-type: none"> 1. Identify High Priority Populations and Locations for Screening 2. Review access to screening programmes 3. Improve uptake of health checks in high priority groups 4. Review Quality Assurance Processes for Screening 5. Review Evaluation 	
2	Improve the diabetes pathways across identification, prevention, treatment and management	<ol style="list-style-type: none"> 1. Review and Update Diabetes Pathways 2. Establish a Surrey-wide diabetes testing programme 3. Develop the Diabetes UK (DUK) Champions Programme to target key communities 	
3	Agree a Surrey-wide CVD prevention approach	<ol style="list-style-type: none"> 1. Align Surrey CVD Programme with NHS Long Term Plan 2. Embed Lifestyle services across the system to prevent CVD 3. Optimise CVD Medication for CVD patients 	
4	Promote bowel and cervical screening as a preventative health measure rather than purely for those at high risk	<ol style="list-style-type: none"> 1. Understand the challenges to uptake and develop a surrey-wide response 	
1	Targeted engagement with key geographies and groups to improve understanding and uptake of childhood immunisations	<ol style="list-style-type: none"> 1. Scoping Coverage of immunisations and opportunities to address gaps 	
Overall Focus Area Rating			

Focus Area 6:

Improving environmental factors that impact people's health and wellbeing

	Project	Milestone	RAG RATING Q1 2020
1	To promote healthy, inclusive and safe places through planning policies/decisions	<ol style="list-style-type: none"> 1. Develop guidance to support health and local planning in Surrey 2. Establish a Planning and Health Forum to improve collaborative working across planning and health and maximise opportunities for health to influence Local Plans and draw on available funds, such as the Community Infrastructure Levy 3. Embed Health Impact Assessment approach 4. Engage in the Development Consent Order process for airport expansion application at Heathrow 5. Engage in the Development Consent Order process for the airport expansion application at Gatwick 	
2	To promote healthy, inclusive and safe places through transport/highways policy, projects and operations	<ol style="list-style-type: none"> 1. Implement actions within Surrey Transport Plan that contribute to improved health and wellbeing 	
3	2. People who live and work in Surrey have an increased awareness of the health impact of poor air quality and take action to improve air quality	<ol style="list-style-type: none"> 1. Deliver Schools Air Quality Programme (runs until July 2019) and Eco Schools 2. Surrey wide communications campaign to raise awareness of the importance of good air quality 	
4	People who live and work in Surrey have an increased awareness and take actions to support environmental sustainability	<ol style="list-style-type: none"> 1. Surrey's Greener Future Design Challenge/Call for Evidence 2. Implement the Surrey Single Use Plastics Strategy 3. Surrey wide communications campaign to raise awareness of the importance of environmental sustainability 4. Promotion of passenger transport services, including park & ride 	
5	Public Sector across Surrey embed environmental sustainability within their organisations	<ol style="list-style-type: none"> 1. Support local authorities across Surrey to embed sustainability 2. Support all NHS organisations across Surrey to have a Sustainable Development Management Plan approved by their Board 	
6	Reduce death and injury on Surrey roads	<ol style="list-style-type: none"> 1. Deliver the Drive SMART Road Safety Strategy 2019-2021 	
7	Increase active travel across Surrey	<ol style="list-style-type: none"> 1. Provide cycle training, pedestrian training and promotion of active travel to schools 2. Improving quality of walking, cycling, public transport and EV infrastructure in Surrey 	
8	Project 8 - Connect people with the natural environment	<ol style="list-style-type: none"> 1. Promote health benefits of Surrey's countryside and green space, building on Explore Surrey 2. Make rights of way more useful/suited for everyday journeys to work and school and encourage contact with the natural environment through the Rights of Way Improvement Plan (Countryside Access Team, SCC) 	
9	Local residents and strategic partners understand the importance of seasonal health and wellbeing and undertake interventions to reduce the impact of hot/cold weather on health	<ol style="list-style-type: none"> 1. Provide information and advice regarding seasonal health and wellbeing 	
Overall Focus Area Rating			

Focus Area 7 Living Independently

	Project	Milestones	Rag Rating
1	Supporting Carers	<ol style="list-style-type: none"> 1. Scoping and Mapping 2. Supporting Carers in the Workplace 3. Developing Carer – Supportive Communities 4. Carers through Surrey provides 5. Developing an offer to young carers 	
2	Aligning the better Care Fund to the health and wellbeing Strategy	<ol style="list-style-type: none"> 1. Better Care Fund Implementation 2. Future planning 	
3	Developing a Reablement Framework for Surrey and Integrating Intermediate Care	<ol style="list-style-type: none"> 1. Governance 2. Developing a Reablement 3. Framework 4. Developing a Surrey Integrated intermediate care service 	
4	Improving End of Life Care in Surrey	<ol style="list-style-type: none"> 1. Scoping and Mapping 2. Partnership Governance 3. Communications and Engagement 4. Out of Hours Crisis response 5. Developing Workforce 6. Develop and Agree activity 7. End of Life Training for all Carers 	
5	Housing Adaptations	<ol style="list-style-type: none"> 1. Scoping and Mapping 2. Improving Hospital Discharge 3. Clarifying the Financial and legal position 	
Overall Focus Area Rating			

Priority 2: Supporting the Mental Health and Emotional Wellbeing of people in Surrey

Focus Area 1: Enabling children, young people, adults and elderly with mental health issues to access the right help and resources

No	Project	Milestone	RAG RATING Q1 2020
1	Children's Emotional Wellbeing and Mental Health Transformation	<ol style="list-style-type: none"> 1. Development of Access workstream 2. Development of Early Intervention workstream 3. Development of Social, Emotional & Mental Health (SEMH) workstream 4. Development of Vulnerable Groups workstream 5. Vulnerable groups to be consulted on new service model 6. Development of Crisis workstream 7. Emotional Wellbeing work with schools 	Yellow
2	Launching of Healthy Schools	<ol style="list-style-type: none"> 1. Launch Healthy Schools programme 	Green
3	Map and develop preventative mental health support access for Older People	<ol style="list-style-type: none"> 1. Development of upstream, integrated models of care 	Yellow
4	Scale up anti-stigma work, including rollout of the Time to Change training programme	<ol style="list-style-type: none"> 1. Scale up Time to Change training programme 	Green
5	Expand work to improve the links between physical and mental health	<ol style="list-style-type: none"> 1. Using technology to support physical and mental health 2. Partnership physical and mental health links 3. Physical Health Check reporting for people with Severe Mental Issues 4. Co-Produce Plan to Retarget interventions to those with LD/Autism and Carers 	Green
6	Supporting wellbeing at work through the development of a Wellbeing Charter for businesses	<ol style="list-style-type: none"> 1. Promote mental health and wellbeing policies and workplace behaviours 2. Health and Wellbeing Board member organisations commit to Wellbeing Charter 3. Exploring support offer for unemployed people (Job Centre Plus, Supported Employment services, Community Connections) 4. Publish the First Steps booklets 5. Continue to scale up existing Every Mind Matters amongst Health and Wellbeing Board member organisations 6. Incorporate suicide prevention and emotional wellbeing initiatives into the healthy workplace programmes 	Yellow
7	Develop new integrated models of care to support people at risk of	<ol style="list-style-type: none"> 1. Crisis Work 2. Community Models of Care Transformation 3. NHS LTP UEC Standards 4. Reablement Mental Health Pilot 	Green

	admission to secondary mental health services		
9	Mapping of Dementia services and develop partnership responses to system opportunities, to support people and carers to live independently for as long as possible	<ol style="list-style-type: none"> 1. Scoping and mapping 2. Partnership governance 3. Develop and agree activity 	
10	Develop system-wide aligned plans for people with mental health issues who need support in prisons or the criminal justice system	<ol style="list-style-type: none"> 1. Mental Health in Prisons 2. Mental Health support for those within, or at risk of entering, criminal justice system 	
11	Enable effective system-wide planning ensuring safe discharge into suitable accommodation for people upon hospital discharge	<ol style="list-style-type: none"> 1. ASC discharge teams for MH to be established 2. Strategic commissioning approach to supported living for people with a mental health problem 	
12	Suicide prevention work to be scaled up with existing partners, supporting our zero suicide ambition	<ol style="list-style-type: none"> 1. Develop an information sharing protocol 2. Set up a suicide prevention database in partnership with Surrey Coroner 3. Develop an annual suicide report 4. Develop a system wide suicide risk log/areas of concern 5. Develop a process to learn from suicides and suicide-related incidents 6. National and Surrey initiatives which target support messages to particular groups 7. Carer for people with mental health needs are enabled to care for a person who has experienced suicidal thoughts, or has previously attempted suicide 8. Monitor and respond to emerging methods of suicide 9. Gain a better understanding of self-harm 10. Establish an annual coordinated training plan for staff on mental health awareness and suicide prevention targeted to high risk groups 11. Promote the bitesize e-learning on suicide prevention in communities with the highest suicide rates 	
Overall focus area rating			

Focus Area 2: Supporting the emotional wellbeing of mothers and families throughout and after their pregnancy

No	Project	Milestone	RAG RATING Q1 2020
1	Develop offer around the emotional wellbeing of mothers through First 1000 Days planning lens	<ol style="list-style-type: none"> 1. Development of First 1000 days strategy 2. Implementation of the First 1000 days strategy 	Green
2	Develop a pregnancy Healthy Behaviours Framework	<ol style="list-style-type: none"> 1. Scoping the strategy framework and stakeholders specifically around pregnancy 	Yellow
3	Further development of wraparound care and support through Perinatal services	<ol style="list-style-type: none"> 1. Perinatal service development 2. Perinatal service links with Public Health team offer 	Green
4	Support the new, targeted provision delivered through Family Centres (such as the universal Family Centre offer in development in East Surrey)	<ol style="list-style-type: none"> 1. Explore opportunities within Family Centres Transformation programme to support emotional wellbeing and mental health. 2. Develop further emotional wellbeing support programmes through community groups 	Yellow
5	Domestic Abuse support/prevention offer around wellbeing of mothers throughout and after their pregnancy	<ol style="list-style-type: none"> 1. Link in to Domestic Abuse Transformation Programme 2. Wider victims of crime offer 	Yellow
6	Alcohol and Substance Misuse prevention offer in place prior to pregnancy	<ol style="list-style-type: none"> 1. Care coordination and Public Health contract linkages 	Yellow
7	Evaluation and implementation of family support tools (such as Dadpad, and Baby Buddy)	<ol style="list-style-type: none"> 1. Development of family support tools and apps 	Green
Overall focus area rating			Yellow

Focus Area 3: Preventing isolation and enabling support for those who do feel isolated

No	Project	Milestone	RAG RATING Q1 2020
1	Further develop an accessible community transport offer that supports people's social connections.	<ol style="list-style-type: none"> 1. Community transport 2. Rethinking Transport Pilots 3. Engaging Communities 	Red
2	Develop youth social isolation approach, including bullying	<ol style="list-style-type: none"> 1. Rollout of Healthy Schools programme 	Green

	prevention and social media offer, with schools		
3	Support for Surrey Dementia Action Alliance in establishing Dementia Friendly communities, as already seen in Oxted, Woking, and Hindhead	<ol style="list-style-type: none"> 1. Engaging communities 2. Establishing further Dementia Friendly communities 	
4	Establish business links to prevent isolation (such as Walking Friends) and unlock the potential of underutilised community space	<ol style="list-style-type: none"> 1. Mental Health business links 2. Accessing green spaces 	
5	Develop a wraparound, holistic bereavement support offer	<ol style="list-style-type: none"> 1. Bereavement support and information 2. Postvention support 	
6	Ensuring meaningful work and volunteering opportunities for those at risk of mental ill health and social isolation	<ol style="list-style-type: none"> 1. Volunteering, apprenticeships and supported employment 2. Community engagement 3. Intergenerational activities 	
Overall focus area rating			

Priority 3: Supporting people to fulfil their potential

Focus Area 1: *Supporting Adults to succeed professionally and/or through volunteering*

No	Project	Milestone	RAG RATING Q1 2020
1	Health and Economic interaction- <i>employment, skills and inclusion</i>	<p>A significant recent development locally is the establishment of the Surrey Growth Board which provides the opportunity to refresh and place a stronger emphasis on the relationship with health and economic interaction. In addition, COVID-19 has significantly impacted employment and Focus Area 1 will be reviewed in light of the current environment to ensure alignment with recovery.</p> <ol style="list-style-type: none"> 1. Priority groups and objectives identified 2. Data collection and analysis 3. Employment and skills framework developed and tested with key stakeholders 4. Strategic mapping of existing initiatives across the system against the framework 5. Opportunity and gap analysis 6. Options appraisal, benefit analysis and business case 7. Pilot 	
2	Social Progress Index	<ol style="list-style-type: none"> 1. Stakeholder engagement event and online consultation 2. Draft list of indicators 3. Refine indicators and cross reference against strategic priorities 4. Final list of indicators 5. Training sessions with Social Progress Imperative for analysts 6. Convert code in Stata to Python and R versions 7. Demo of RPI with HWBB 8. Build beta version of SPI (moved this down) 9. Demo with key partners 10. Officially launch 	

Focus Area 2: *Supporting children to develop skills for life*

No	Project	Milestone	RAG RATING Q1 2020
1	<i>Alignment with existing architecture</i>	<p>There is significant work and oversight of this work already within established structures. As a result, the alignment with these structures is being explored to enable appropriate and effective links with the Health and Wellbeing Board and Strategy.</p>	

