Appendix 3: ONE SURREY GROWTH BOARD – TERMS OF REFERENCE

The One Surrey Growth Board is a significant alliance which brings together key stakeholders who have a vital role in safeguarding and supporting improvements to Surrey's economy, homes, infrastructure and quality of life. The One Surrey Growth Board is Surrey's strategic partnership which represents issues of key importance to the economy and 'whole-place'. It aligns directly to the Health and Wellbeing / Community Safety Partnership which operates as the 'People' body. The terms of reference for the Board are:

- 1. To develop formal agreement between Surrey's key stakeholders on the delivery of a long-term 'One Surrey Plan for Growth'.
- 2. To oversee the development and maintenance of the 'One Surrey Plan for Growth', taking an outward facing view and providing guidance and advice to wider sub-regional partnerships on the delivery of key infrastructure priorities needed to support the Plan.
- To identify and recognise wider cross-boundary, sub-regional areas of economic Importance, particularly in relation to developing a symbiotic relationship with London. To work with all strategic partners to ensure effective promotion of shared issues and opportunities alongside the coordination of decisions and appropriate housing and infrastructure delivery.
- 4. To ensure alignment of the 'One Surrey Plan for Growth' with the 'People' plans for Surrey in order to safeguard and improve the quality of life and economic prosperity of Surrey residents with a focus on addressing issues of inequality and inclusion through access to educational and personal development opportunities.
- Act as the voice of Surrey to Government, the emerging Sub National Transport bodies, Homes England, Highways England, Network Rail, TfL, Energy and Utility providers to ensure Surrey's infrastructure needs (including Digital Connectivity) are heard and recognised in future investment priorities and funding.
- 6. To put in place appropriate 'Delivery Engines' to achieve the ambitions of the board and the delivery of the One Surrey Plan, guiding, overseeing and monitoring their work.
- 7. To develop innovative joint financial models and to seek external funding opportunities to fund the development and delivery of key projects.
- 8. To monitor the development and delivery of all economic and whole-place projects.
- 9. To maintain particular focus on the regeneration of Surrey's Town Centres and development and delivery of key housing sites as part of the role as custodians of the 'One Surrey' place.
- 10. To integrate strategy and delivery with the Health and Well Being Board / Community Safety Partnership and the NHS in order to ensure future health provision is aligned with spatial and economic growth.
- 11. To develop a Strategic Growth Narrative for Surrey and explore a Growth Deal with Government to secure long term infrastructure funding and planning freedom and flexibilities.
- 12. The membership of the Board shall comprise 18 representatives proposed as follows:

Membership

	Organisation	Representative
1.	Surrey County Council Leader	Cllr Tim Oliver
2.	Former Chancellor and Surrey MP	Philip Hammond
3.	Member of Parliament for East Surrey	Claire Coutinho MP
4.	Surrey County Council Portfolio Holder	Cllr Colin Kemp
5.	Surrey County Council CX	Joanna Killian
6.	District / Borough Leader	Cllr Nick Prescot
	(Runnymede Borough Council)	
7.	District / Borough CX	Rob Moran
	(Elmbridge Borough Council)	
8.	Greater London Authority Deputy Mayor for Planning, Regeneration and Skills	Jules Pipe
9.	Health representative (CCG)	Claire Fuller
10.	Chair of Coast to Capital LEP	Tim Wates
11.	Chief Executive of EM3 LEP	Kathy Slack
12.	VC University of Surrey	Max Lu
13.	Principal of Royal Holloway University	Paul Layzell
14.	FE Representative- NESCOT	Frances Rutter
15.	Business Representative (1)	TBC
16.	Business Representative (2)	TBC
17.	Homes England Representative	TBC
18.	TfL / Network Rail Representative	TBC
19.	Observer	Lord Andrew Mawson