

Our Council

2021/22 Subjective Budget

2020/21 Budget Book £m	Directorate	Lead	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	21/22 Budget £m
372.1	Adult Social Care	Simon White	84.7	420.4	505.1	(115.3)	(12.7)	377.1
30.2	Public Health	Rachel Crossley	3.4	29.2	32.6	0.0	0.0	32.6
244.4	Children, Families, Lifelong Learning and Culture	Rachael Wardell	129.8	701.0	830.9	(31.4)	(549.1)	250.4
133.6	Environment, Transport, & Infrastructure	Katie Stewart	24.7	131.6	156.4	(15.3)	(1.7)	139.4
36.2	Community Protection Group	Steve Owen-Hughes	39.0	5.2	44.2	(4.2)	(3.0)	37.0
66.2	Resources	Leigh Whitehouse	34.4	68.0	102.3	(0.1)	(36.6)	65.6
17.4	Transformation, Partnerships and Prosperity	TBC	13.4	5.5	19.0	(0.1)	(0.5)	18.3
68.3	Central Income & Expenditure	Leigh Whitehouse	0.0	105.1	105.1	(21.9)	0.0	83.2
968.4	Total - Our Council		329.5	1,466.0	1,795.6	(188.3)	(603.6)	1,003.6
	Central funding:							
(763.9)	Council tax					(768.7)		(768.7)
(116.2)	Business Rates					(87.6)		(87.6)
(88.2)	Central Government Grants						(147.3)	(147.3)
(0.0)	Total - Our Council		329.5	1,466.0	1,795.6	(1,044.6)	(750.9)	0.0

Budget movements from 2020/21 Budget to 2021/22 Budget

2020/21 Budget Book £m	Directorate	2020/21 Virements and Other Adjustments £m	Base Budget £m	Pay and Price Inflation £m	Pressures £m	Efficiencies £m	21/22 Budget £m
372.1	Adult Social Care	0.0	372.1	14.5	2.4	(11.9)	377.1
30.2	Public Health	2.4	32.6	0.0	0.0	0.0	32.6
244.4	Children, Families, Lifelong Learning and Culture	0.7	245.1	3.8	22.3	(20.9)	250.4
133.6	Environment, Transport, & Infrastructure	1.1	134.8	1.9	5.9	(3.2)	139.4
36.2	Community Protection Group	0.1	36.3	0.2	1.0	(0.5)	37.0
66.2	Resources	0.2	66.4	1.3	2.3	(4.4)	65.6
17.4	Transformation, Partnerships and Prosperity	(0.0)	17.3	0.1	1.2	(0.3)	18.3
68.3	Central Income & expenditure	(4.6)	63.7	0.0	19.6	0.0	83.2
968.4	Total - Our Council	(0.0)	968.4	21.9	54.6	(41.2)	1,003.6

Adult Social Care

Executive Director: Simon White

2021/22 Subjective Budget

2020/21 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	21/22 Budget £m
372.1	Adult Social Care	84.7	420.4	505.1	(115.3)	(12.7)	377.1
372.1	Total - Adult Social Care	84.7	420.4	505.1	(115.3)	(12.7)	377.1

Budget movements from 2020/21 Budget to 2021/22 Budget

2020/21 Budget Book £m	Service	2020/21 Virements and Other Adjustments £m	2020/21 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	21/22 Budget £m
372.1	Adult Social Care	0.0	372.1	14.5	2.4	(11.9)	377.1
372.1	Total - Adult Social Care	0.0	372.1	14.5	2.4	(11.9)	377.1

Public Health

Executive Director: Rachel Crossley

2021/22 Subjective Budget

2020/21 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	21/22 Budget £m
30.2	Public Health	3.4	29.2	32.6	0.0	0.0	32.6
30.2	Total - Public Health	3.4	29.2	32.6	0.0	0.0	32.6

Budget movements from 2020/21 Budget to 2021/22 Budget

2020/21 Budget Book £m	Service	2020/21 Virements and Other Adjustments £m	2020/21 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	21/22 Budget £m
30.2	Public Health	2.4	32.6	0.0	0.0	0.0	32.6
30.2	Total - Public Health	2.4	32.6	0.0	0.0	0.0	32.6

Children, Families, Lifelong Learning and Culture

Executive Director: Rachael Wardell

2021/22 Subjective Budget

2020/21 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	21/22 Budget £m
41.5	Family Resilience	24.0	20.8	44.9	(1.3)	(2.7)	40.8
55.8	Education, Lifelong Learning & Culture	53.3	175.2	228.5	(22.1)	(153.4)	53.0
45.3	Commissioning	11.6	118.4	130.0	(2.0)	(74.3)	53.7
9.1	Quality & Performance	7.8	1.6	9.4	(0.7)	(0.5)	8.2
91.7	Corporate Parenting	31.7	71.9	103.6	(4.8)	(9.1)	89.7
1.1	Directorate Wide Savings	1.4	4.0	5.4	(0.5)	0.0	4.9
244.4	Total - Children, Families, Lifelong Learning and Culture	129.8	391.9	521.8	(31.4)	(240.0)	250.4
0.0	Delegated Schools		309.1	309.1		(309.1)	0.0
244.4	Total - Children, Families, Lifelong Learning and Culture	129.8	701.0	830.9	(31.4)	(549.1)	250.4

Budget movements from 2020/21 Budget to 2021/22 Budget

2020/21 Budget Book	Service	2020/21 Virements and Other Adjustments	2020/21 Budget	Inflation	Pressures	Efficiencies *	21/22 Budget
£m		£m	£m	£m	£m	£m	£m
41.5	Family Resilience	(0.9)	40.6	0.2	0.3	(0.2)	40.8
55.8	Education, Lifelong Learning & Culture	(1.0)	54.8	0.2	3.3	(5.4)	53.0
45.3	Commissioning	5.6	50.9	1.4	6.1	(4.6)	53.7
9.1	Quality Assurance	(0.9)	8.2	0.0	0.1	(0.1)	8.2
91.7	Corporate Parenting	(2.0)	89.7	0.5	0.0	(0.5)	89.7
1.1	Directorate Wide	(0.1)	1.0	1.5	12.6	(10.1)	5.0
244.4	Total - Children, Learning, Families and Culture	0.7	245.1	3.8	22.3	(20.9)	250.4
0.0	Delegated Schools	0.0	0.0		0.0		0.0
244.4	Total - Children, Families, Lifelong Learning and Culture	0.7	245.1	3.8	22.3	(20.9)	250.4

* The CFLC efficiency figure represents General Fund efficiencies; in addition the Directorate need to deliver £20.0m of DSG efficiencies to balance the High Needs Block pressures. This brings the total efficiency requirement for CFLC to £40.9m

Environment, Transport, & Infrastructure

Executive Director: Katie Stewart

2021/22 Subjective Budget

2020/21 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	21/22 Budget £m
62.9	Highways & Transport	17.2	59.8	76.9	(11.0)	(1.5)	64.4
68.8	Environment	2.5	71.4	74.0	(2.1)	(0.2)	71.7
2.0	Infrastructure Planning & Major Projects	4.6	0.5	5.1	(2.2)	0.0	2.9
(0.1)	Leadership Office	0.4	(0.1)	0.4	0.0	0.0	0.4
133.6	Total - Environment, Transport, & Infrastructure	24.7	131.6	156.4	(15.3)	(1.7)	139.4

Budget movements from 2020/21 Budget to 2021/22 Budget

2020/21 Budget Book £m	Service	2020/21 Virements and Other Adjustments £m	2020/21 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	21/22 Budget £m
62.9	Highways & Transport	(0.1)	62.7	0.9	2.8	(2.0)	64.4
68.8	Environment	0.4	69.2	1.0	2.7	(1.2)	71.7
2.0	Infrastructure Planning & Major Projects	0.5	2.5	0.0	0.5	(0.1)	2.9
(0.1)	Leadership Office	0.4	0.4	0.0	0.0	0.0	0.4
133.6	Total - Environment, Transport, & Infrastructure	1.1	134.8	1.9	5.9	(3.2)	139.4

Community Protection Group

Director (Community Protection & Emergencies): Steve Owen-Hughes

2021/22 Subjective Budget

2020/21 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	21/22 Budget £m
31.4	Fire and Rescue	33.2	3.0	36.2	(1.8)	(3.0)	31.4
2.0	Coroner	1.6	1.7	3.3	(0.2)		3.1
1.8	Trading Standards	3.5	0.5	4.0	(2.2)		1.8
0.3	Chief of Staff			0.0			0.0
0.5	Emergency Management	0.5	0.0	0.5	0.0		0.5
0.1	Health and Safety	0.1	0.0	0.1			0.1
0.1	Armed Forces and Resilience	0.1	0.0	0.1			0.1
36.2	Total - Community Protection Group	39.0	5.2	44.2	(4.2)	(3.0)	37.0

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Budget movements from 2020/21 Budget to 2021/22 Budget

2020/21 Budget Book £m	Service	2020/21 Virements and Other Adjustments £m	2020/21 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	21/22 Budget £m
31.4	Fire and Rescue	0.3	31.7	0.2		(0.5)	31.4
2.0	Coroner	0.1	2.1	0.0	1.0		3.1
1.8	Trading Standards		1.8				1.8
0.3	Chief of Staff	(0.3)	0.0				0.0
0.5	Emergency Management	0.0	0.5				0.5
0.1	Health and Safety		0.1				0.1
0.1	Armed Forces and Resilience		0.1				0.1
36.2	Total - Community Protection Group	0.1	36.3	0.2	1.0	(0.5)	37.0

Resources

Executive Director: Leigh Whitehouse

2021/22 Subjective Budget

2020/21 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	21/22 Budget £m
5.8	Finance	5.2	2.8	7.9	0.0	(2.0)	5.9
4.1	Legal Services	3.7	1.4	5.1	0.0	(0.4)	4.7
3.2	Democratic Services	1.5	2.3	3.8	(0.1)	(0.2)	3.6
27.1	Property	10.2	24.2	34.4	0.0	(9.5)	25.0
10.7	Information Technology & Digital	1.1	10.2	11.3	0.0	(0.7)	10.6
(0.3)	Business Operations	0.2	(0.5)	(0.3)	0.0	0.0	(0.3)
17.2	Joint Operating Budget ORBIS	0.0	16.5	16.5	0.0	0.0	16.5
(1.7)	Twelve15	12.1	10.6	22.7	0.0	(23.8)	(1.1)
0.0	Executive Director of Resources	0.4	(0.0)	0.4	0.0	(0.1)	0.3
0.0	DB&I	0.0	0.5	0.5	0.0	0.0	0.5
66.2	Total - Resources	34.4	68.0	102.3	(0.1)	(36.6)	65.6

Budget movements from 2020/21 Budget to 2021/22 Budget

2020/21 Budget Book £m	Service	2020/21 Virements and Other Adjustments £m	2020/21 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	21/22 Budget £m
5.8	Finance	0.0	5.8	0.0			5.9
4.1	Legal Services		4.1	0.1	0.5		4.7
3.2	Democratic Services		3.2	0.0	0.4		3.6
27.1	Property	(0.3)	26.8	0.4	0.7	(3.0)	25.0
10.7	Information Technology & Digital		10.7	0.4	0.3	(0.8)	10.6
(0.3)	Business Operations		(0.3)	0.0	0.1		(0.3)
17.2	Joint Operating Budget ORBIS	(0.3)	16.9	0.3		(0.6)	16.5
(1.7)	Twelve15		(1.7)		0.5		(1.3)
0.0	Executive Director of Resources	0.3	0.3	0.0			0.3
0.0	DB&I	0.5	0.5				0.5
66.2	Total - Resources	0.2	66.4	1.3	2.3	(4.4)	65.6

Transformation, Partnerships and Prosperity

2021/22 Subjective Budget

2020/21 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	21/22 Budget £m
6.6	Human Resources & Organisational Development	4.2	2.4	6.5			6.5
1.8	Insight, Analytics & Intelligence	1.2	1.3	2.5		(0.5)	2.0
1.4	Community Partnership	1.0	1.0	2.0			2.0
2.9	Customer Services	2.8	0.1	2.9	(0.1)		2.7
1.6	Strategic Leadership	1.5	0.0	1.5			1.5
1.4	Communications	1.4	0.3	1.7			1.7
0.8	Economic Growth	0.7	0.4	1.1			1.1
0.8	Transformation Support Unit	0.8	0.0	0.8			0.8
17.4	Total - Transformation, Partnerships and Prosperity	13.4	5.5	19.0	(0.1)	(0.5)	18.3

Budget movements from 2020/21 Budget to 2021/22 Budget

2020/21 Budget Book £m	Service	2020/21 Virements and Other Adjustments £m	2020/21 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	21/22 Budget £m
6.595	Human Resources & Organisational Development		6.6	0.0		(0.1)	6.5
1.832	Insight, Analytics & Intelligence	0.2	2.0	0.0		(0.0)	2.0
1.438	Community Partnership	(0.1)	1.3	0.0	0.7		2.0
2.917	Customer Services		2.9	0.0		(0.2)	2.7
1.593	Strategic Leadership	(0.1)	1.5	0.0			1.5
1.442	Communications		1.4	0.0	0.2		1.7
0.787	Economic Growth		0.8	0.0	0.3		1.1
0.778	Transformation Support Unit		0.8	0.0			0.8
17.4	Total - Transformation, Partnerships and Prosperity	(0.0)	17.3	0.1	1.2	(0.3)	18.3

Central Income & Expenditure

Executive Director: Leigh Whitehouse

2021/22 Subjective Budget

2020/21 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	21/22 Budget £m
68.3	Central Income & Expenditure		105.1	105.1	(21.9)		83.2
68.3	Total - Central Income & Expenditure	0.0	105.1	105.1	(21.9)	0.0	83.2

Budget movements from 2020/21 Budget to 2021/22 Budget

2020/21 Budget Book £m	Service	2020/21 Virements and Other Adjustments £m	2020/21 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	21/22 Budget £m
68.3	Central Income & Expenditure	(4.6)	63.7	0.0	19.6		83.2
68.3	Total - Central Income & Expenditure	(4.6)	63.7	0.0	19.6	0.0	83.2