

## Annex C: Capital Programme 2022/23 to 2026/27

Project	Programme / Project	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total Budget £000	Self Funded Borrowing
Highway Maintenance	Programme	40.3	40.0	40.0	40.0	40.0	200.3	N
Bridge/Structures Maintenance	Programme	10.1	10.2	10.2	10.2	10.2	50.8	N
Local Highways Schemes	Programme	3.2	3.0	3.0	3.0	3.0	15.2	N
Street Lighting LED Conversion	Project	5.2	-	-	-	-	5.2	N
Additional Local Highways Schemes	Programme	4.0	4.0	-	-	-	8.0	N
Traffic signals	Programme	2.9	2.9	2.9	2.9	2.9	14.6	N
Flooding & drainage	Programme	1.4	1.7	1.7	1.7	1.7	8.3	N
A308 Modernisation (SIP)	Project	0.2	1.4	3.8	3.8	-	9.1	N
Illuminated Street Furniture	Programme	1.9	1.9	1.9	0.5	0.5	6.7	N
External funding schemes	Programme	1.2	1.2	1.2	1.2	1.2	6.0	N
Ultra Low Emission Vehicles - Bus Companies	Programme	5.6	14.4	3.4	3.4	-	26.8	N
Ultra Low Emission Vehicles - Community Transport - Third Sector	Project	2.7	3.4	-	-	-	6.1	N
Safety Barriers	Programme	1.0	1.0	1.0	1.0	1.0	5.1	N
Drainage Asset Capital Maintenance/Improvements	Programme	1.0	1.0	1.0	1.0	1.0	5.0	N
School road safety schemes	Programme	1.0	1.0	1.0	-	-	3.0	N
Safety Barrier Maintenance	Programme	0.5	0.5	0.5	0.5	0.5	2.5	N
Highway Maintenance - Signs	Programme	0.4	0.4	0.4	0.4	0.4	2.0	N
Other - (Grant Funded Speed Cameras, ANPR at CRCs, Traffic Systems)	Project	0.1	-	-	-	-	0.1	N
Road Safety Schemes	Programme	0.2	0.2	0.2	0.5	0.5	1.6	N
Replacement Vehicles	Programme	0.2	0.2	0.2	0.2	0.2	0.8	N
Surrey Quality Bus Corridor Improvement	Project	0.4	-	-	-	-	0.4	N
Real Time Traffic Monitoring (Traffic Studies)	Project	0.1	-	-	-	-	0.1	N
<b>Highways and Transport</b>		<b>83.6</b>	<b>88.4</b>	<b>72.3</b>	<b>70.2</b>	<b>63.0</b>	<b>377.6</b>	
Surrey Flood Alleviation - River Thames	Project	4.0	8.0	8.0	30.0	50.0	100.0	N
A320 North of Woking and Junction 11 of M25	Project	16.1	27.7	-	-	-	43.8	N
Farnham Infrastructure Programme Town Centre - Quick Wins	Project	1.5	-	-	-	-	1.5	N
EV infrastructure	Project	0.8	-	-	-	-	0.8	N
<b>Infrastructure and Major Projects</b>		<b>22.4</b>	<b>35.7</b>	<b>8.0</b>	<b>30.0</b>	<b>50.0</b>	<b>146.1</b>	

Project	Programme / Project	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total Budget £000	Self Funded Borrowing
Surrey Flood Alleviation - Wider Schemes	Programme	3.5	3.6	6.0	4.9	3.8	21.8	N
Public Rights of Way	Programme	0.7	0.7	0.7	0.7	0.7	3.7	N
Improving Access to the Countryside	Project	0.3	0.0	0.0	0.0	0.0	0.5	N
Basingstoke Canal	Programme	0.2	0.2	0.1	0.1	0.1	0.6	N
Smallfield Safety Scheme (CIL)	Project	0.3	-	-	-	-	0.3	N
Closed landfill sites	Programme	0.1	0.1	0.1	0.1	0.1	0.3	N
Greener Homes LAD contribution	Programme	0.5	-	-	-	-	0.5	N
Active Travel (both EATF & future)	Programme	3.5	-	-	-	-	3.5	N
Treescaping	Project	0.1	0.0	-	-	-	0.1	N
Waste Recycling Initiatives	Programme	0.2	0.2	-	-	-	0.4	N
Woodland Creation (Tree Planting)	Project	0.0	0.0	0.1	-	-	0.1	N
Public Rights of Way - Externally Funded	Project	0.1	0.1	0.1	0.1	0.1	0.3	Y
CRC Improvements (Leatherhead WTS)	Project	0.4	-	-	-	-	0.4	N
Greener Homes LAD Grant Funded scheme	Programme	2.6	-	-	-	-	2.6	Y
Basingstoke Canal - Externally Funded	Project	0.0	0.5	-	-	-	0.6	Y
<b>Environment</b>		<b>12.5</b>	<b>5.4</b>	<b>7.0</b>	<b>5.9</b>	<b>4.8</b>	<b>35.6</b>	
Surrey Fire - Purchase of New Fire Engines & Equipment	Programme	4.6	4.0	2.3	2.3	2.8	15.9	N
Fire Vehicles & Equipment	Programme	1.3	2.6	0.5	-	-	4.4	N
Fire - Making Surrey Safer – Our Plan 2020-2023 (Community Resilience)	Project	0.7	0.5	0.5	0.5	0.5	2.5	N
<b>Surrey Fire &amp; Rescue Service</b>		<b>6.5</b>	<b>7.1</b>	<b>3.2</b>	<b>2.7</b>	<b>3.2</b>	<b>22.8</b>	
<b>INFRASTRUCTURE</b>		<b>125.1</b>	<b>136.5</b>	<b>90.6</b>	<b>108.9</b>	<b>121.1</b>	<b>582.1</b>	
IT&D Hardware (incl accessibility equipment)	Programme	0.8	3.8	5.6	1.2	1.2	12.6	N
Digital Business & Insights Programme - ERP Replacement	Programme	1.6	-	-	-	-	1.6	N
IT&D Infrastructure	Programme	1.0	1.1	2.0	1.0	1.0	6.1	N
Telephones UNICORN network (BT)	Programme	1.5	0.1	0.1	0.1	0.1	2.0	N
Education Management System	Project	0.7	-	-	-	-	0.7	N
Data Centre Replacement	Project	0.0	0.1	0.1	0.1	0.1	0.4	N
<b>IT</b>		<b>5.7</b>	<b>5.0</b>	<b>7.9</b>	<b>2.4</b>	<b>2.4</b>	<b>23.4</b>	

Project	Programme / Project	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total Budget £000	Self Funded Borrowing
Schools Basic Need	Programme	27.0	34.3	26.6	26.3	25.0	139.2	N
Recurring Capital Maintenance Schools	Programme	9.0	17.0	18.0	19.0	19.0	82.0	N
SEND	Programme	16.9	16.7	16.9	14.8	0.2	65.4	Y
Devolved formula capital	Programme	1.1	1.1	1.1	1.1	1.1	5.7	N
Recurring Capital Maintenance Non-Schools	Programme	8.0	12.0	12.0	12.0	12.0	56.0	N
LAC Schemes	Project	4.9	5.0	10.0	8.8	5.6	34.2	Y
Agile Office Strategy	Programme	1.0	3.8	-	-	-	4.7	Y
Wray Park	Project	-	4.8	-	-	-	4.8	N
SOLD - Thames Young Mariners	Project	2.2	3.0	0.9	-	-	6.1	Y
Caterham Hill Library	Project	2.0	3.4	-	-	-	5.4	Y
Agile Office Estate	Project	0.9	-	-	-	-	0.9	N
Winter Maintenance Depot (Salt Barns)	Project	1.6	-	-	-	-	1.6	N
Extra Care Housing	Project	1.0	0.7	0.7	-	-	2.3	Y
Bookham YC	Project	0.5	1.6	-	-	-	2.1	N
Woodhatch Master Planning	Project	1.0	0.7	-	-	-	1.7	N
Independent Living	Project	0.6	-	-	-	-	0.6	Y
Pendell Gypsy Site	Project	0.7	-	-	-	-	0.7	Y
Caterham/Downs Land Remediation	Project	0.2	-	-	-	-	0.2	N
Applewood Respite Care	Project	0.3	-	-	-	-	0.3	N
Gypsy Sites	Project	0.4	-	-	-	-	0.4	N
<b>Land and Property</b>		<b>79.2</b>	<b>103.9</b>	<b>86.2</b>	<b>82.0</b>	<b>63.0</b>	<b>414.3</b>	
Foster carer grants	Programme	0.2	0.5	0.2	0.2	0.2	1.3	N
Adaptions For CWD	Programme	0.3	0.7	0.3	0.3	0.3	2.1	N
<b>Children Services</b>		<b>0.5</b>	<b>1.2</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>	<b>3.4</b>	
Adults Capital Equipment	Programme	1.5	1.5	1.5	1.5	1.5	7.5	N
In house capital improvement scheme	Programme	0.1	0.1	0.1	0.1	0.1	0.5	N
<b>Adult Social Care</b>		<b>1.6</b>	<b>1.6</b>	<b>1.6</b>	<b>1.6</b>	<b>1.6</b>	<b>8.0</b>	
<b>PROPERTY</b>		<b>81.4</b>	<b>106.7</b>	<b>88.3</b>	<b>84.1</b>	<b>65.1</b>	<b>425.6</b>	
<b>BUDGET</b>		<b>212.1</b>	<b>248.3</b>	<b>186.8</b>	<b>195.5</b>	<b>188.6</b>	<b>1,031.2</b>	
Your Fund Surrey	Programme	18.0	20.0	20.0	20.0	20.0	98.0	N
Pipeline		71.0	204.0	218.7	185.1	101.7	780.4	
<b>TOTAL CAPITAL PROGRAMME</b>		<b>301.0</b>	<b>472.3</b>	<b>425.4</b>	<b>400.6</b>	<b>310.3</b>	<b>1,909.6</b>	

## Capital Programme – Financing 2022/23 to 2026/27

Funding Source		2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total Budget £000
Grant / Contribution		118.9	157.4	126.7	130.5	83.2	616.7
Receipts		-	-	-	-	-	-
Revenue		6.2	6.9	6.4	5.9	5.9	31.3
Funded Borrowing		34.8	79.3	81.3	71.6	52.0	319.0
Unfunded Borrowing		141.0	228.7	211.1	192.5	169.2	942.5
<b>TOTAL FUNDING</b>		<b>301.0</b>	<b>472.3</b>	<b>425.4</b>	<b>400.6</b>	<b>310.3</b>	<b>1,909.6</b>

\*Columns and rows may not sum due to the impact of minor rounding discrepancies

Note: Each allocation has been categorised as a programme - where future amounts will be revisited throughout the MTFs, or an individual project - where although the forecast may change, commitment to delivery would only be reviewed by exception.

## Capital Programme: Outcome Delivery

Strategic Capital Group	Capital Budget	MTFS Total £m	Key Outcomes	Priority Objectives and Contribution to Vision 2030															
				Growing a sustainable economy so everyone can benefit	Tackling health inequality	Enabling a greener future	Empowering Communities	Children & young people are safe & feel safe & confident	Everyone benefits from education, skills & employment that help them to succeed in life	Everyone lives healthy, active & fulfilling lives & makes good choices about their wellbeing	Everyone gets the health & social care support & information they need at the right time & place	Communities are welcoming & supporting especially of those most in need & people feel able to contribute to community life	Residents live in clean, safe & green communities where people & organisations embrace their environmental responsibilities	Journeys across the county are easier, more predictable & safer	Businesses thrive in Surrey	Everyone has a place they can call home with appropriate housing for all	Well connected communities with effective infrastructure that grow sustainably	Transforming as a Council	
Infrastructure	Highway Maintenance	200.3	Improvement in the condition of roads, footways and cycleways	●		●									●			●	
Infrastructure	Bridges and other maintenance	50.8	Improvement in the condition of bridges, structures and other highways infrastructure	●		●									●				
Infrastructure	Ultra Low Emission Vehicles - Bus Companies	26.8	Working with transport providers to introduce ultra low emission vehicles to reduce the carbon footprint of the transport network	●		●								●	●	●		●	
Infrastructure	A320 North of Woking and Junction 11 of M25	43.8	Strategic infrastructure improvement to enable the delivery of new housing and alleviate congestion	●		●									●	●	●	●	
Infrastructure	Surrey Flood Alleviation - River Thames and Wider Schemes	100.0	Flood alleviation programme for the River Thames and across the county to safeguard homes and businesses	●		●	●			●				●	●	●	●	●	
Property	Schools Basic Need	139.2	Provision of school places to meet rising pupil numbers			●		●	●									●	
Property	Recurring Capital Maintenance of Schools	82.0	Maintenance of schools to enable continued safe provision of education			●		●	●									●	
Property	Special Educational Need and / or Disability Strategy (Phase 1 - 3)	64.4	Provides spaces for children with Special Education Needs and / or Disabilities; part of the CFLC efficiency programme				●	●	●	●	●	●							
Property	Looked after Children (LAC) Schemes	34.2	Capital investment across our residential estate to increase capacity in Surrey		●		●	●	●	●	●	●					●		
Property	Recurring Capital Maintenance Non-Schools	56.0	Maintains Council assets in a cost-effective and safe way	Contributes to the transformation of the Council, the delivery of efficiency in the revenue budget and the delivery of Council priority objectives															●
IT&D	Infrastructure, hardware and Agile Workforce transformation	22.7	Enables the delivery of council services through agile and fit-for-purpose technology	Contributes to the transformation of the Council, the delivery of efficiency in the revenue budget and the delivery of Council priority objectives															●
	Other schemes	211.0																	
<b>Total Capital Budget</b>	<b>Total Capital Budget</b>	<b>1,031.2</b>																	

