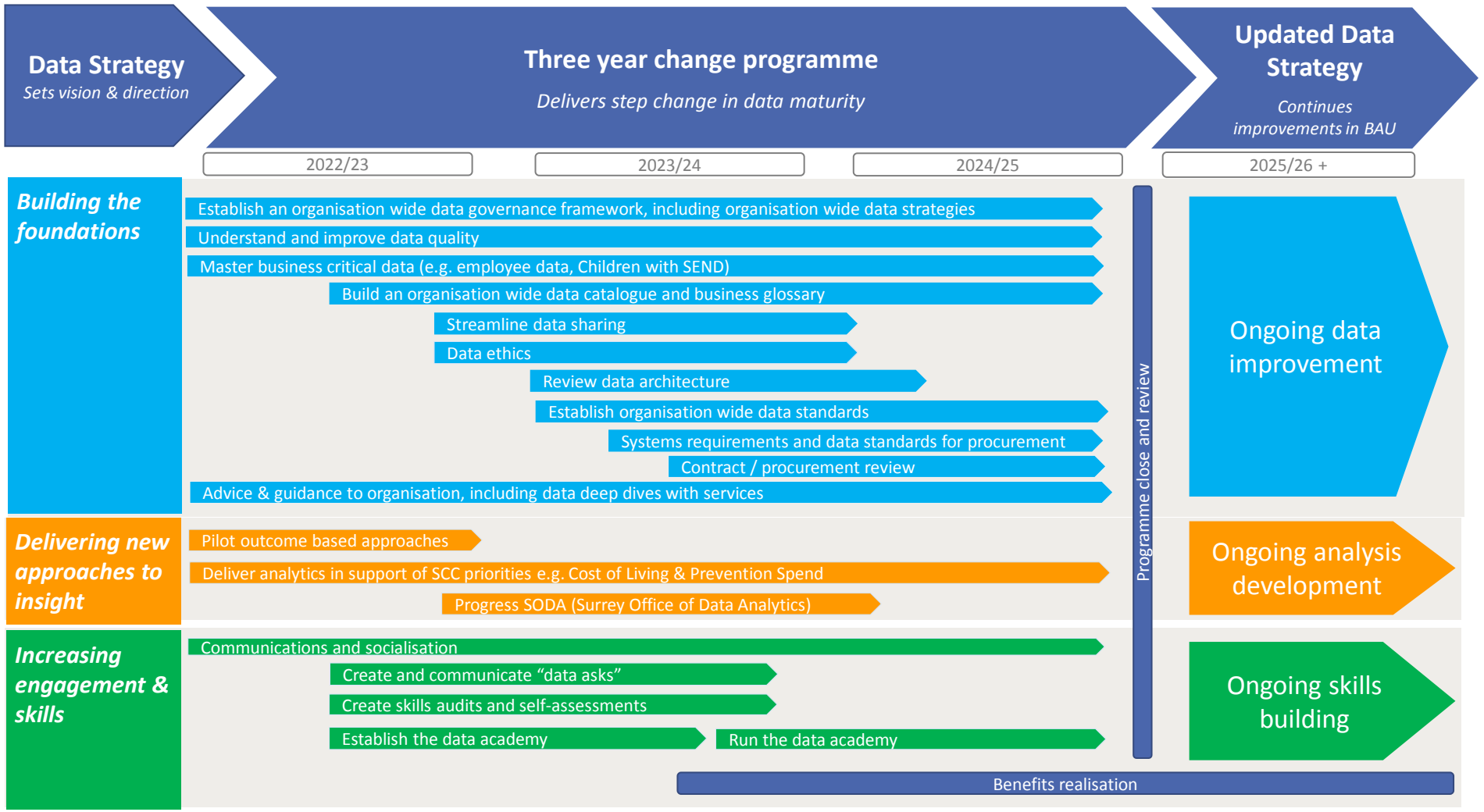
## Appendix B – High-level Roadmap and milestones for 23/24



## Key milestones
*2023/24*

| | Milestone | Quarter | Description |
|---|---|---|---|
| ***Building the foundations*** | Ethics implementation | Q2 | Introduce and embed common tools to support decision making (e.g. the ODI ethics canvas/DCMS ethics framework). |
| | Master Data – Achievement of 4 groups of master data records | Q3 | Master data records to be in place for – Children with SEND, Vulnerable Residents during an emergency, Property, Employees. |
| | Data Quality tool – Aperture – use case review point (c7 use cases completed) | Q3 | The roll out of Aperture via use cases will be ongoing. This milestone (c7 use cases) will review progress to date and support further planning for 24/25. |
| | Complete Data architecture review | Q3 | Review data architecture (including databases, applications, integration, security, workflows, information architecture design and associated data processes) to identify gaps and opportunities to develop our capabilities. |
| | Data Catalogue & Business Glossary – Alation review point (c7 use cases completed) | Q4 | The roll out of Alation via use cases will be ongoing. This milestone (c7 use cases) will review progress to date and support further planning for 24/25. |
| | Review of organisation wide Data Governance Framework and supporting frameworks within the DAMA methodology | Q4 | The DAMA discipline frameworks will be developed throughout the year – at this milestone we will review and publish as appropriate the frameworks as a package. |
| | Establish and expand organisation wide data standards | Q4 | Build (and expand) an initial set of data standards that are trusted and agreed by business owners which allow us capture consistent and unified data at source. |
| ***Delivering new approaches to insight*** | Analytics & Insights Strategic Plan | Q2 | Detailed planning around where we are now, where we want to get to and how this will be done – across insights/analytics teams and the wider organisation. |
| | Analytics review | Q4 | Assessing progress in relation to building insight capability in support of a data enabled organisation. This will bring together the case studies and appreciative learning reports alongside an initial review against the strategic plan. |
| ***Increasing engagement & skills*** | Establish SCC Data Academy | Q1 | The Academy will have distinct programmes for leaders, officers (focussed on data management, using insight tools, basic data analysis skills and data literacy), and analysts (focussed on storytelling and impact measurement). |
| | Data Asks & Skills Audits launched across organisation | Q3 | The Data Asks and Skills Audits will be tested within the organisation in early 2023 and further refined/built for launch in Q3. |
| | Staff Data Event | Q3 | Key communication event to launch products, share learning and support culture change. |