

**SURREY COUNTY COUNCIL****CABINET****DATE: 28 MARCH 2023****REPORT OF: TIM OLIVER, LEADER OF THE COUNCIL****LEAD OFFICER: LEIGH WHITEHOUSE, DEPUTY CHIEF EXECUTIVE AND EXECUTIVE DIRECTOR FOR RESOURCES****SUBJECT: STRATEGIC INVESTMENT BOARD ANNUAL REPORT - FINANCIAL YEAR 2021/22 WITH 2022/23 MID YEAR UPDATE****ORGANISATION STRATEGY  
PRIORITY AREA: GROWING A SUSTAINABLE ECONOMY SO EVERYONE CAN BENEFIT/  
TACKLING HEALTH INEQUALITY/ENABLING A GREENER  
FUTURE/EMPOWERING COMMUNITIES****Purpose of the Report:**

As part of its strategy to innovate in developing new models of delivery and to benefit from the freedoms introduced by the Localism Act, Surrey County Council had made investments and created trading companies to deliver income and efficiencies and in doing so has established a Strategic Investment Board, which reports annually to the Council. The purpose of the Board was to safeguard the Council's interest as shareholder and to take decisions in matters that required the approval of the Council as owner of a company.

The report was considered by the Strategic Investment Board at its meeting of 13 February 2023.

**Recommendations:**

It is recommended that Cabinet:

1. Endorse the Annual Report of the Strategic Investment Board.

**Reason for Recommendations:**

- To inform the Council about the activities of the Strategic Investment Board
- The Strategic Investment Board has been established in accordance with best practice governance to ensure effective oversight and alignment with the strategic objectives and values of the Council.

**Executive Summary:**

1. The Strategic Investment Board was created in June 2019 following the combining of the Shareholder Board and the Investment Board. The Shareholder Board and the Investment Board were created following the report to Cabinet in March 2013 outlining the Council's strategic approach to innovation and evaluating new models of delivery. It has been established in accordance with best practice governance principles to ensure effective over-sight and alignment with the strategic objectives and values of the Council. The Board's responsibilities and powers include:
  - approval of annual business plans; and

- reviewing the financial and overall performance of trading companies; and
  - appointing and removing directors.
2. The Strategic Investment Board is comprised of four members of the Council's Cabinet and is supported by senior officers of the Council, including the Section 151 Officer (Executive Director of Resources) and the Monitoring Officer (Director of Law & Governance).
  3. The Board works in accordance with its Terms of Reference which are reviewed on an annual basis.
  4. Meetings are scheduled to take place on monthly basis.

**Consultation:**

5. The Strategic Investment Board considered the Mid-Year Report at their meeting of 13 February 2023.

**Risk Management and Implications:**

6. Effective risk management is a vital part of the Council's approach to innovation and establishing new models for service delivery and to generate income. The Strategic Investment Board provides the governance to ensure that risks are effectively managed.

**Financial and Value for Money Implications:**

7. Effective risk management is a vital part of the Council's approach to innovation and establishing new models for service delivery and to generate income. The Shareholder Board provides the governance to ensure that risks are effectively managed.

**Section 151 Officer Commentary:**

8. Although significant progress has been made to improve the Council's financial position, the financial environment remains challenging. The UK is experiencing the highest levels of inflation for decades, putting significant pressure on the cost of delivering our services. Coupled with continued increasing demand and fixed Government funding this requires an increased focus on financial management to ensure we can continue to deliver services within available funding. In addition to these immediate challenges, the medium-term financial outlook beyond 2022/23 remains uncertain. With no clarity on central government funding in the medium term, our working assumption is that financial resources will continue to be constrained, as they have been for the majority of the past decade. This places an onus on the Council to continue to consider issues of financial sustainability as a priority in order to ensure stable provision of services in the medium term.
9. As such, the Section 151 Officer notes that there are no direct financial implications arising from this report. The financial performance of the companies is detailed in the body of the report.

**Legal Implications – Monitoring Officer:**

10. There are no direct legal implications arising from this report. The legal basis for company ownership and oversight is explained in the body of the report.

**Equalities and Diversity:**

11. There are no direct equalities implications arising from this report.

**Corporate Parenting/Looked After Children Implication:**

12. There are no implications arising from this report.

**Safeguarding Responsibilities for Vulnerable Children and Adults Implications:**

13. There are no implications arising from this report.

**Environmental Sustainability Implications:**

14. There are no implications arising from this report.

**Public Health Implications:**

15. There are no implications arising from this report.

**What Happens Next:**

16. Cabinet is requested to endorse the annual report of the Strategic Investment Board.

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**Consulted:**

Strategic Investment Board

**Annexes:**

Annex A – Annual Strategic Investment Board Report

Annex B- Annual Strategic Investment Board Report (Part 2 Annex)

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