

## Health and Wellbeing Board (HWB) Paper

### 1. Reference Information

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| Paper tracking information                             |  |
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| <b>Title:</b>  | Health and Wellbeing Strategy Highlight Report Including the Board's Updated Terms of Reference  |
| <b>HWBS Priority populations:</b>                      | All  |
| <b>Priority - 1, 2 and/or 3:</b>                       | All  |
| <b>Outcomes/System Capabilities:</b>                   | All  |
| <b>Principles for Working with Communities:</b>        | <ul style="list-style-type: none"> <li>• Community capacity building: 'Building trust and relationships'</li> <li>• Co-designing: 'Deciding together'</li> <li>• Co-producing: 'Delivering together'</li> <li>• Community-led action: 'Communities leading, with support when they need it'</li> </ul>   |
| <b>Interventions for reducing health inequalities:</b> | <ul style="list-style-type: none"> <li>• Civic / System Level interventions</li> <li>• Service Based interventions</li> <li>• Community Led interventions</li> </ul>   |
| <b>Author(s):</b>                                      | Helen Johnson, Senior Policy and Programme Manager, Health and Well-being Team, Public Health, SCC<br><a href="mailto:helen.johnson1@surreycc.gov.uk">helen.johnson1@surreycc.gov.uk</a>   |
| <b>Board Sponsor(s):</b>                               | <ul style="list-style-type: none"> <li>• Karen Brimacombe, Chief Executive, Mole Valley District Council (Priority 1 Sponsor)</li> <li>• Professor Helen Rostill, Deputy Chief Executive Officer, Surrey and Borders NHS Foundation Trust and SRO Mental Health, Frimley ICS; Kate Barker and Liz Williams SCC/Surrey Heartlands Joint Conveners (Priority 2 Sponsors)</li> <li>• Mari Roberts-Wood, Managing Director, Reigate and Banstead Borough Council (Priority 3 Sponsor)</li> </ul> |
| <b>HWB meeting date:</b>                               | 14 December 2023   |
| <b>Related HWB papers:</b>                             | N/A  |
| <b>Annexes/Appendices:</b>                             | <p>Appendix 1 - Mental Health: Prevention Board 2024 workplan</p> <p>Annex 1a - Final draft updated HWB Terms of Reference (Track changes)</p> <p>Annex 1b - Final draft updated HWB Terms of Reference (Clean version)</p> <p>Annex 2 - Highlight Report including JSNA, Healthwatch Insights, Health in All Policies and Communications update</p>   |

## 2. Executive summary

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This paper presents a final draft Terms of Reference for the HWB Board and outlines minor changes to the Key Neighbourhoods.

This paper also provides an overview of the progress of local shared projects and communications activity supporting delivery of the Health and Wellbeing Strategy (HWB Strategy) as of 20 November 2023. The Highlight Report provides an overview of activity against Health and Wellbeing Strategy's Summary Implementation Plan projects and programmes, describes what has been achieved against the priorities/outcomes, how collaborative working has aided this progress and identifies new data and insights that have been released in the previous quarter.

It also has a section on communication activity associated with the HWB Strategy's Priority Populations and priorities/outcomes, the latest Healthwatch Insights, the progress of the review of the [Joint Strategic Needs Assessment](#) (JSNA) and on the implementation of the Health in All Policies (HiAP) implementation plan.

## 3. Recommendations

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The Health and Wellbeing Board is asked to:

1. Approve the finalised draft Terms of Reference.
2. Note minor revision to 4 Key Neighbourhoods due to boundary changes.
3. Use the [Highlight Reports](#) and [Engagement Slides](#) to increase awareness of delivery against the HWB Strategy and recently published / upcoming JSNA chapters through their organisations.
4. Note the opportunities/challenges including:
  - the incorporation of Primary Care Network level data for indicators in [HWB Strategy Index](#)
  - change in sponsor for the work exploring a Whole System Approach to Poverty

## 4. Detail

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### Terms of Reference

A final draft of the HWB Terms of Reference has been circulated to Board members in advance of this meeting and the Board is now asked to approve this. The revisions, where appropriate, incorporate feedback received at the September meeting (**green bold/underlined**), and incorporates minor governance changes such as restating requirements for a quorum [or quoracy] (**blue bold/underlined**).

### Changes to Key Neighbourhoods

Acknowledging that there are pockets of deprivation countywide, 21 'Key Neighbourhoods' were defined in the Health and Wellbeing Strategy refresh in 2022,

to ensure that priority is given to people living in geographic areas which experience the poorest health outcomes. The Key Neighbourhoods were selected by identifying the electoral wards which encompass the 21 most deprived Lower Super Output Areas (LSOAs) in Surrey (as measured by the Index of Multiple Deprivation (IMD) 2019, which has not been updated since; a refresh is scheduled for 2025).

In 2023, a number of changes were made to LSOAs and electoral wards; some were merged, some were split apart, some had the boundaries changed and some had their names changed. As a result of these changes, three of the 21 most deprived LSOAs now sit in different electoral wards. This means a change to names of the three of the Key Neighbourhoods. The changes are summarised below.

The implications of these changes are unlikely to be significant as the communities involved in the work in these Key Neighbourhoods are not defined or constrained by the geographical boundaries surrounding them. Therefore, regardless of any changes to the borders of their named Key Neighbourhood, the community led approach taken by organisations will ensure delivery continues as planned.

**Change 1: LSOA Woking 004F is now held within LSOA Woking 005G.**

Both Woking 004F and Woking 004G remain within Canalside electoral ward.

**Change 2: Key Neighbourhood Stoke is renamed to Bellfields and Slyfield.**

The ward and Key Neighbourhood Stoke has changed its name to Bellfields and Slyfield. There was no change to its boundaries.

**Change 3: Key Neighbourhood Farnham Upper Hale changes to Farnham Heath End**

The LSOA Waverley 002E was originally held within the ward Farnham Upper Hale. A restructure to the wards in this area has meant this ward no longer exists. The LSOA now sits within the ward Farnham Heath End which consequently becomes the new Key Neighbourhood.



**Change 4: Key Neighbourhood Holmwoods changes to Dorking South**

The LSOA Mole Valley 011D was originally held within the ward Holmwoods. A restructure to the wards in this area has meant this ward no longer exists. The LSOA now sits within the ward Dorking South which consequently becomes the Key Neighbourhood.



These changes are now live in the HWB Strategy on Healthy Surrey here: [Surrey Health and Well-being Strategy - update 2022 | Healthy Surrey](#)

## Highlight Report - In the Spotlight:

### Priority 1

This quarter's spotlight is on Surrey [Changing Futures](#) programme, funded until March 2025; however given the potential benefits to partners, local means of sustaining this is being sought past this date. Discussions are on-going with chairpersons of local joint commissioning groups, workshop with all BCF Joint Commissioning leads, Surrey Heartlands Health Inequalities Fund, A&E Consultants Group, Acute Hospital Board OPCC and Surrey and Borders Partnership (NHS Mental Health) Foundation Trust to support continuing this intervention.

A JSNA chapter for multiple disadvantage is in development and it will provide a system wide structure for the development of a local strategy on multiple disadvantage central to the Changing Futures approach.

### Priority 2

The [Children and Young People's Emotional Wellbeing and Mental Health strategy](#) has now been published on Surrey-i in pdf and accessible formats.

The strategy brings together partners from across Surrey including health, education, social care, the third sector and Mindworks Surrey, to assess our strengths and what we need to improve the support to children and young people's emotional wellbeing and mental health. The strategy sets out 6 key themes that were co-developed and produced as a result of the 'Defining the Future' workshop that brought partners together last December.

This Strategy will serve as both the NHS England's Local Transformation Plan and the Joint Strategic Needs Assessment (JSNA) for children and young people's mental health in Surrey. The Children and Young People's Emotional Wellbeing, Mental Health and Suicide Prevention Partnership will have oversight of an action plan that supports the six key themes and the work that is done to support children and young people's mental health in Surrey.

### Priority 3

This quarter's spotlight relates to the current activities of the multiagency No One Left Behind (NOLB) Skills and Employment Network that has been taking several strides in the bid to support people who are furthest from employment to get into employment, through a number of interventions.

- A training programme for referrers to raise awareness of employment as a determinant of health and wellbeing.

- A Surrey pilot of the Naturally Talented Me (NTM) programme, a talents-based recruitment platform. Over 140 residents with additional needs have completed profiles on the NTM platform.
- Training for VCSE organisations in Surrey to upskill their staff in delivering employment support.

## 5. Opportunities/Challenges

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### Opportunities

#### The further development of the HWB Strategy Index

A number of new indicators are now included in the Index such as the percentage of children with two doses of the Mumps, Measles, Rubella (MMR) vaccine. Primary Care Network level data has been added and Key Neighbourhoods are now identified as such at ward level. **Members should note that web link to the Index has changed;** it can now be found at [Health & Wellbeing Index | Tableau Public](#).

#### National Institute for Health and Care Research funding bid

Surrey has been given funding to undertake additional developmental work to enable it to achieve 'Health Determinants Research Collaboration' status by 1 January 2025. The implementation of this programme will be enabled through the existing Surrey Wider Determinants of Health Research Collaboration which will evolve to form the Surrey HDRC Oversight Group.

#### Priority 1

With the majority of Changing Futures/Bridging the Gap clients being on probation or using substances, there is an opportunity for this effective programme to reach out to services benefitting from its impact to further explore innovative shared funding opportunities.

#### Priority 2

A meeting is being set up in early January for SCC and Surrey Heartlands to discuss the future funding of the Green Health and Well-being programme.

The Mental Health: Prevention Board (simplified from MH Prevention and oversight delivery board) has agreed its workplan for the coming year. This is drawn from long-listed proposed actions in the draft work plan taken to Health & Wellbeing and Mental Health System Delivery Boards in the summer. It focuses on 6 priority actions that the board can take or enable through its member organisations, and drive tangible progress against its four long term work areas. Each action includes a vision of "what would good look like" in a year's time to help describe the difference the board is looking to enable over the coming year. See Work Plan attached as appendix to cover paper.



**Priority 3**

The Poverty Commission released an Interim Report on 'A new Framework for Tackling Poverty in the UK' in September, with a Final Report due in January 2024 (see Highlight Report, Priority 3 – Data, Insights and Challenges section). In order to take advantage of national momentum, the Surrey approach has now been delayed until the publication of this report, which will hopefully include more progress on new metrics for poverty nationally too.

**Challenges****The further development of the HWB Strategy Index**

There are a number of gaps in indicators within the HWB Strategy Index, particularly for Priority Two; however the Mental Health: Prevention Board will be supporting the SCC Data and Insight Team to identify and add additional indicators as part of their work plan.

**Priority 1**

The Changing Futures programme will end in its current form from March 2025 if further funding is not secured. A number of options (as outlined in spotlight item) are actively being pursued to secure sustainability for the programme.

**Priority 2**

The Green Health and Well-being programme will begin a wind-down of activities from the end of December 2023 if further funding is not secured. To date, funding bids to the Surrey Mental Health Investment Fund (MHIF), SCC Adult Social Care Tech Fund, the National Lottery and the Community Knowledge Fund have been unsuccessful.

Several projects led by community organisations relating to suicide prevention may be impacted by changes in funding processes relating to the national suicide prevention strategy. This change affects the flow of resource to community-based organisations in Surrey and will likely reduce the overall amount being received and used to deliver. These include suicide response and prevention activity, including the Mentell men's mental health programme, Men's Barber Talk, mental health first aid and suicide prevention training. This challenge has been included within Surrey County Council and Surrey Heartlands risk registers and is also in the process of going to Surrey Heartlands Commissioning and Contracts Committee meaning it is being highlighted for awareness only at this point.

**Priority 3**

There was a delay to the development of the Whole System Approach to Poverty as a new sponsor was sought. Ruth Hutchinson, Director of Public Health, has now taken over this role from Mari Roberts-Wood, Managing Director, Reigate and Banstead Borough Council.

## 6. What communications and engagement has happened/needs to happen?

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All Board members are requested to share the Highlight Reports widely within their respective organisations and utilise the (updated) HWB Strategy engagement slides as appropriate.

## 7. Next steps

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The most recent [Highlight Report](#) is available at this web link on the Healthy Surrey web page 24 hours after the Board meeting.

The HWB Strategy engagement slides are available on the SCC Community Engagement SharePoint site [here](#).

**Appendix 1 - Mental Health: Prevention Board (MHPB): Work Plan 2024**

| ACTIONS  | WORK AREA(S)                 | WHAT SHOULD BE DIFFERENT IN 1 YEAR'S TIME   |
|--|------------------------------|---|
| <p><b>1. Ensure all HWB Strategy Priority 2 (P2) programmes continue to build in a strong understanding of Surrey's <a href="#">priority populations</a> and <a href="#">key neighbourhoods</a> in delivering the four outcomes.</b><br/><i>(This builds on baseline of the refreshed list of P2 programmes in the Strategy published in summer 2023).</i></p> | <p>Work areas 1, 2 and 3</p> | <ul style="list-style-type: none"> <li>Evidence of focused support to improve outcomes across P2 programmes, especially for these targeted groups.</li> <li>Better alignment across all HWBS priorities, to build the whole system picture of/ better meet the population needs.</li> <li>Supported the Surrey System to move forward on the most important priorities for prevention and early intervention in mental health.</li> </ul> |
| <p><b>2. Mental Health Investment Fund (MHIF) Oversight Sub-Group will provide quality assurance, guidance and challenge in support of MHIF project team's operational management of funded schemes.</b></p>   | <p>Work areas 2 and 3</p>    | <ul style="list-style-type: none"> <li>Supported MHIF project team to ensure effective delivery of the programme, system communications, appropriate use of funds and sustainability planning.</li> </ul>   |
| <p><b>3. Understand, and work within, how the Surrey system organises at county-wide, Place, town and neighbourhood levels – and focus on making strong connections with Place.</b></p>  | <p>Work areas 2 and 4</p>    | <ul style="list-style-type: none"> <li>All relevant strategies and equivalent around mental health prevention and promoting well-being were influenced and/or endorsed by board scrutiny.</li> <li>Helped with successful prototype of Place-based work on prevention interventions, including its endorsement to HWB/ MHSC for a wider roll out based on this learning and with engaged Place partners across the system.</li> </ul>     |
| <p><b>4. Provide direct oversight of, steering or broad support to Joint Strategic Needs Assessment (JSNA) chapter development, as relevant to Priority 2.</b></p>   | <p>Work areas 1, 2 and 4</p> | <ul style="list-style-type: none"> <li>Ensure the effective coverage of preventative mental health in the Surrey JSNA of the current and future health and social care needs of the population.</li> </ul>  |
| <p><b>5. Identify gaps in services or under-supported needs, through working with communities, in order to improve targeted mental health prevention and early intervention.</b></p>   | <p>Work area 2</p>           | <ul style="list-style-type: none"> <li>Better understanding of the resources within the priority populations, to help us coordinate and focus the board's efforts on achieving the P2 outcomes.</li> <li>Embedded ethos and ways of working through evidenced community and neighbourhood input into delivery of the Work Plan and enhanced VCSE membership on the Board.</li> </ul>  |
| <p><b>6. Oversight of Strategy Index Working Group, led by SCC Analytics &amp; Insights, to understand gaps and improve metrics and the evidence base for P2 (and Priorities 1 &amp; 3) appropriate for inclusion in the <a href="#">Strategy Index</a>.</b></p>   | <p>Work areas 1, 2 and 3</p> | <ul style="list-style-type: none"> <li>Reduce the current deficit in the number of HWB Strategy Index indicators for P2.</li> <li>Development of better metrics for P2 that can demonstrate impact of programmes/ meeting of population needs, in reducing health inequalities.</li> <li>Understanding of the gaps from data insights that supported the evidence-based case for resources directed to the areas of most need.</li> </ul> |



**Context:**

- This Board’s work prioritisation drew from the outputs of an October’s business planning workshop with Board members and invited officers, and built on the long-listed proposed actions in an earlier Work Plan version brought to Health & Wellbeing Board (HWB) and Mental Health System Committee (MHSC) in summer 2023. The Board has also refreshed its Terms of Reference and improved subject matter expertise of its membership.
- The Work Plan is situated in the aims of the Board, drawn from its logic model workshop with Unity Insights in January 2023 – namely to support partnership work across the Surrey system to achieve:
  - *Short term impacts:* Support across all life stages; improved carer support, including for unpaid carers and families.
  - *Medium term impacts:* Improved environments and communities; prevention of isolation.
  - *Long term impacts:* Improved healthcare; stigma reduction; improved integration of mental health concerns within wider system.
- The Plan sets out six actions for 2024 in relation to making tangible progress against its four longer term work areas which will support the four Health & Wellbeing Strategy (HWBS) Priority 2 (P2) outcomes from a population needs perspective.

| <b>Priority Two: Supporting people's mental health and emotional well-being by preventing mental ill health and promoting emotional well-being</b>                       |   |   |   |
|--|---|---|---|
| Outcome 1:<br><b>Adults, children and young people at risk of and with depression, anxiety and other mental health issues access the right early help and resources.</b> | Outcome 2:<br><b>The emotional well-being of parents and caregivers, babies and children is supported</b>                       | Outcome 3:<br><b>Isolation is prevented and those that feel isolated are supported</b>  | Outcome 4:<br><b>Environments and communities in which people live, work and learn build good mental health</b>                 |
| Work area 1:<br><b>Steer and oversee the HWB Strategy Implementation Plans for Priority Two (P2).</b>  | Work area 2:<br><b>Identify gaps in provision or under-developed support for Surrey residents as priorities for investment.</b> | Work area 3:<br><b>Develop improved and shared approaches to measuring, monitoring and reporting impact of P2 programmes.</b> | Work area 4:<br><b>Collate, assess, share and draw on new regional, national or international research and report findings.</b> |

- A vision of “what would good look like” in a year’s time accompanies each action, seeking what’s possible within the Board’s role and capacity, and any constraints or risk factors (such as governance changes in the Surrey mental health and wider systems and service implications from national funding decisions). The board will remain sighted on these developments and flex where needed through this Work Plan.

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