

## Combined Meeting of the Health and Wellbeing Board, and Surrey Heartlands Integrated Care Partnership - Formal (public)

### 1. Reference Information

Paper tracking information	
<b>Title:</b>	<b>Enabling Stronger Community Safety Leadership and Governance</b>
<b>HWBS/Surrey Heartlands IC Strategy priority populations:</b>	All
<b>Assessed Need including link to HWBS Priority - 1, 2 and/or 3/IC Strategy Ambition 1 and/or 2:</b>	HWBS Priority 3: Supporting people to reach their potential by addressing the wider determinants of health (Integrated Care Strategy Ambition 1: Prevention)
<b>HWBS or IC Strategy Outcome(s):</b>	HWBS Priority 3: <ul style="list-style-type: none"> <li>• Outcome: People are safe and feel safe</li> </ul>
<b>HWBS system capabilities/IC Strategy Ambition 3 enablers:</b>	<ul style="list-style-type: none"> <li>• Clear governance</li> </ul>
<b>HWBS/IC Strategy Principles for Working with Communities:</b>	<ul style="list-style-type: none"> <li>• Community capacity building: 'Building trust and relationships'</li> </ul>
<b>Interventions for reducing health inequalities:</b>	<ul style="list-style-type: none"> <li>• Civic / System level interventions</li> </ul>
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<b>Sponsor(s)/Champions:</b>	<ul style="list-style-type: none"> <li>• Tim Oliver OBE, HWB / SH ICP Chair and SCC Leader</li> <li>• Tim De Meyer, Chief Constable, Surrey Police</li> <li>• Lisa Townsend, Surrey PCC</li> </ul>
<b>HWB/ICP meeting date:</b>	18 September 2024
<b>Related HWB/ICP papers:</b>	5 March 2020: <a href="#">ITEM 7 - Community Safety Board Merger - Cover report.pdf (surreycc.gov.uk)</a>
<b>Annexes/Appendices:</b>	None

## **2. Executive summary**

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Following the merger of the Health and Wellbeing Board (HWB) and the Community Safety Board (CSB) in 2020 it has been recognised that whilst it has developed some helpful and good connections, strong strategic oversight and particularly direction on delivery across the various aspects and workstreams of Community Safety has been limited. It is therefore proposed to review the responsibility with regards to Community Safety currently within the HWB with a view to considering what a separate arrangement could be to take this forward. This would be done whilst maintaining links particularly in relation to the wider determinants of health where there continues to be benefits in alignment between programmes.

## **3. Recommendations**

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The Health and Wellbeing Board is asked to:

1. Agree that responsibility for strategic oversight of community safety is reviewed to enable stronger and clearer leadership of community safety across Surrey with a view to considering what a separate arrangement could be to take this forward.
2. As part of the above, support appropriate continued interface with the HWB and Prevention and Wider Determinants of Health Delivery Board (PWDHDB) to continue to recognise the impact that Community Safety has on wellbeing.

## **4. Reason for Recommendations**

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The above recommendations seek to enable a stronger, clearer leadership and oversight of delivery of community safety across Surrey which reflects and complements the more specific community safety related governance and partnerships that now exist across Surrey.

## 5. Detail

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In March 2020 the Surrey HWB and Surrey CSB merged with a view to making progress on:

- Enabling the Surrey system to share priorities across health and criminal justice with a greater awareness of the threats to our communities and ways to prevent criminal activity through addressing the wider determinants.
- Offering opportunities to explore commissioning and project delivery collaboratively in line with the national Policing, Health and Social Care Consensus.
- Allowing clearer governance and performance monitoring which will provide greater clarity for Surrey residents and system partners.

There have been some examples of positive collaboration under the above headings including the development of a Community Safety Joint Strategic Needs Assessment (JSNA) chapter and incorporation of relevant indicators within the Health and Wellbeing Strategy Index. Whilst there have been agenda items included on antisocial behaviour (ASB), violence against women and girls (VAWG) and Serious Violence Duty at HWB over the past 12 months it has been noted that practical connections and recognition of shared outcomes have tended to come through their coverage at the Sub-board level via the PWDHDB.

Given the breadth of the HWB agenda however it has been recognised that it has not proven possible to provide the detailed focus on community safety that is now seen to be necessary to enable a strong, strategic steer for community safety.

Whilst the decision to bring together the HWB and Surrey Heartlands Integrated Care Partnership (ICP) from September 2024 will present many opportunities going forwards for the reasons described in previous papers, this will not provide a framework to easily resolve this need for clear leadership of community safety. As a result, following some initial engagement between the Office of the Police and Crime Commissioner (OPCC), Police and Surrey County Council (SCC) there is interest in exploring a separate Surrey-wide community safety focused board to hold this responsibility. Whilst a CSB has obviously existed previously, the exact function and operation of this will need to be developed through further consultation and leadership from community safety partners.

In considering the above it is proposed that the link between community safety and health and wellbeing which was the driving factor for the original merger is preserved and maintained to ensure that appropriate opportunities for alignment and joint working can continue wherever they can add value. This would be through continued membership of the Police on the Combined Surrey Health and Wellbeing Board / Surrey Heartlands Integrated Care Partnership and at a programme level continuing the relevant connections through the Prevention and Wider Determinants of Health Sub-board.

Subject to approval of the above recommendations these will be taken forward by a shared steering group, consisting of the OPCC, Police, SCC and districts and boroughs which will use wider feedback from all relevant partners to develop appropriate community safety governance later in 2024. Working to this timeline will ensure any new national guidance can be factored in and the recent needs assessments for Domestic Abuse, Violence Against Women and Girls, Anti-Social Behaviour and serious violence, as well as the Community Safety Joint Strategic Needs assessment chapter can inform future priorities as the new board is established and the current Community Safety Agreement is reviewed.

Whilst this review happens, the HWB will still have formal responsibility for the governance of community safety until the options of the review for community safety, which may include a new governance structure, are considered and approved by the board.

## **6. Opportunities/Challenges**

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The wider governance in relation to community safety has developed since the merger of the CSB and HWB in 2020. These include boards and strategies such as:

- Community Safety Assembly: hosted by the office of the Police and Crime Commissioner this was established to bring partner organisations across the county together to improve collaboration and enhance community safety in Surrey.
- Serious Violence Reduction Partnership: developed to deliver the aspirations of the Serious Violence Duty which aims to bring specified and relevant authorities together to reduce and prevent serious violence in Surrey.
- Domestic Abuse Executive: To drive forward the Domestic Abuse Strategy
- Surrey Anti-Social Behaviour and Community Harm Reduction Strategy 2024-2027: This is Surrey's fourth strategy and continues to set out how agencies across Surrey will work together to reduce the harmful effects of ASB, serious and organised crime and community safety issues over the next three years. (A new duty to tackle ASB is also expected nationally at some point.)

This proposal to review the local governance with a view to Enabling stronger Community Safety Leadership and Governance provides the opportunity to ensure these and other workstreams work effectively and efficiently and consider what the overarching approach should be taken going forwards.

## **7. Timescale and delivery plan**

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Subject to approval of the above recommendations and feedback from the board the review will be taken forward using feedback from all relevant partners with a view to agreeing a final approach in December 2024.

## 8. What communications and engagement has happened/needs to happen?

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- A Working Group has been established between Police, SCC and OPCC to consider wider feedback and develop appropriate overarching governance for community safety.
- This will include but not be limited to:
  - Associated boards such as the: Serious Violence Reduction Partnership, DA executive, VAWG executive and ASB and Community Harm Partnership.
  - Surrey Chief Executives forum.
  - Community Safety Forum / Community Safety Partnerships.
  - Prevention and Wider Determinants of Health Board.
  - Surrey Safeguarding Adults Board.
  - Surrey Safeguarding Children Partnership.

## 9. Legal Implications – Monitoring Officer:

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There are no legal implications arising from this report.

## 10. Next steps

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- Incorporate comments of the HWB in the future development and purpose of an appropriate overarching Community Safety governance approach going forwards.
  - Engage with wider community safety colleagues to ensure any new board is fit for purpose, has appropriate leadership and operates effectively to provide oversight and a strategic steer.
  - Through a task and finish working group involving Police, OPCC, SCC use wider feedback to agree a lead partner and develop ToR for the new governance arrangements for final agreement at the December combined HWB/ICP meeting. Along with the final ToR for the combined HWB/ICP these will go forward for approval as necessary for any governance changes required to finalise this proposed change.
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### **Questions to guide discussion:**

- *Do you support the recommendations to review the governance arrangements for community safety with a view to improving strategic oversight and leadership of community safety?*
- *What additional factors should be considered in developing this governance to ensure it can provide stronger and clearer leadership of community safety across Surrey whilst maintaining links where helpful to health and wellbeing?*

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