

CABINET- 26 November 2024**Cabinet Response to the Interim Recommendations from Select Committees Following Budget Deep Dives and Budget Briefing Sessions****Adults and Health Select Committee:**

- I. The committee urges Cabinet to review the planned efficiencies and savings targets for FY 25/26 to be delivered via the Transformation Programme to ensure these are realistic and achievable.

Cabinet Response:

It is recognised that delivery of the efficiencies and saving targets in the financial year 2025/26 and beyond will be challenging. The plans for the transformation programme in 2025/26 have been robustly scrutinised. They focus primarily on the delivery of the opportunities identified in the recent diagnostic carried out by Newton Europe. They used a tried and tested methodology to identify opportunities for efficiencies based on data and insights and with engagement from across the Directorate, including front-line practitioners. The leadership team have now reviewed the findings and have developed a Directorate owned plan for delivery. This is being further tested and some assumptions refined to further ensure confidence in delivery. The delivery of the diagnostic internally will strengthen capabilities within the Directorate and mean the changes are sustainable.

In the meantime, transformation continues in 2025/26 and beyond through the Market Shaping and Commissioning programme. A longer term more sustainability approach is being implemented through the transformation of the models of care offered in Surrey, including the focused work on Community Opportunities for Everyday Living, the development of new models of housing with care and support, and expanding the use of technology enabled care solutions. Supported by focused work to deliver the Council's direct payment strategy this approach will ensure that people who draw on care and support services can exercise greater choice and control over their care and support arrangements, helping them to live more independently for longer.

- II. The committee acknowledges the challenges the transformation plan presents to the Adults, Wellbeing & Health Partnerships directorate (AWHP). Members of the committee have requested to be kept up to date on the delivery of transformation, ensuring key milestones are met.

Cabinet Response:

The Chair of the Select Committee, Cabinet Members and Executive Director will review the forward plan for the Select Committee to ensure that there is regular reporting on the progress of the transformation programme.

- III. The committee recommends a review of discretionary services in all areas across the directorate, ensuring they are aligned with key pressures on managing

demand and delivering good outcomes. The committee expects to see evidence to demonstrate this.

Cabinet Response:

The AWHP directorate is conducting a review of all discretionary areas of expenditure that are designed to prevent demand for services to review performance and the extent to which services are mitigating more costly services, primarily care packages. The outcomes of this review will be considered as part of formulating AWHP's proposed final budget for 2025/26 and MTFS to 2029/30 which will be reviewed by Cabinet in January 2025 and Full Council in February 2025.

- IV. The directorate continues to prioritise joint working and integration ensuring that everyone gets best value and outcomes.

Cabinet Response:

The AWHP directorate continues to prioritise working collaboratively with its partners across the Integrated Care Systems and across Surrey as a whole.

Key examples of this joint working include:

- The Mental Health Investment Fund, which is an excellent example of a collaborative programme of work led jointly by the AWHP directorate and with partners in Surrey Heartlands ICB that has had made a real difference to health and wellbeing of many Surrey residents.
- The work the AWHP directorate continues to progress related to Surrey's Better Care Fund, working closely with partners across the VCSE sector and both Frimley and Surrey Heartlands ICBs to ensure that a holistic approach is taken to commissioning services and that no-one is left behind.
- The joining up of the Surrey-wide Health and Wellbeing Board and the Surrey Heartlands Integrated Care Partnership to create a truly partnership space to improve collective oversight, collaboration for strategic decision-making and streamlined governance.