

Medium Term Financial Plan savings projects 2017/18

| Service | Savings title | 2017/18 savings target £000 | 2017/18 savings forecast £000 | Over/ (under) target £000 | RAG for remaining savings forecast |
|---------|--|--------------------------------------|--|------------------------------------|---|
| ASC | Whole system demand management - FFC core target | 2,500 | 2,500 | 0 | G |
| ASC | Whole system demand management - FFC stretch target | 1,000 | 1,000 | 0 | A |
| ASC | Whole system demand management - reduce ASC demand pressures through integration with NHS | 4,021 | 4,021 | 0 | R |
| ASC | Whole system demand management - OP support package guidelines | 1,141 | 990 | -151 | A |
| ASC | Whole system demand management - ensure correct application of national CHC framework | 3,000 | 3,000 | 0 | G |
| ASC | Whole system demand management - resolution of significant outstanding CHC disputes/assessments | 2,100 | 2,100 | 0 | G |
| ASC | Whole system demand management - PLD transport care packages review | 500 | 500 | 0 | A |
| ASC | Whole system demand management - optimisation of transition pathways | 1,000 | 1,000 | 0 | G |
| ASC | Whole system demand management - personalised strategic shift for people with disabilities | 1,268 | 1,268 | 0 | R |
| ASC | Whole System Demand Management - housing related support | 453 | 453 | 0 | A |
| ASC | Whole systems demand management - section 256 client group savings | 2,000 | 2,000 | 0 | G |
| ASC | Whole systems demand management - strategic review of in-house services | 2,664 | 2,797 | 133 | G |
| ASC | Market management & pricing strategies - Commissioning for Older People with Learning Disabilities | 663 | 663 | 0 | A |
| ASC | Market management & pricing strategies - strategic supplier review rebates | 1,000 | 1,000 | 0 | A |
| ASC | Market management & pricing strategies - day care commission review | 575 | 575 | 0 | A |
| ASC | Whole System Demand Management - contract & grant review | 1,250 | 1,250 | 0 | A |
| ASC | Market management & pricing strategies - optimisation of main block contract rates | 75 | 0 | -75 | G |
| ASC | Market management & pricing strategies - optimisation of other contracts and grants rates | 368 | 368 | 0 | G |
| ASC | Workforce Development - workforce synergies | 250 | 250 | 0 | A |
| ASC | Workforce development - optimise staff travel | 110 | 245 | 135 | G |
| Fire | Capital financing vehicle and equipment | 1,470 | 1,470 | 0 | B |

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|----------------|---|--------------------------------------|--|------------------------------------|---|
| | replacement | | | | |
| Fire | Fire cover re-configuration | 900 | 0 | -900 | R |
| Fire | Contingency cover and specialist rescue contract | 718 | 645 | -73 | B |
| Fire | Blue light collaboration - fleet | 200 | 0 | -200 | R |
| Fire | Internal reduction to fleet operations costs | 0 | 200 | 200 | A |
| Fire | Blue light collaboration mobilising | 200 | 0 | -200 | R |
| Fire | Internal review - mobilising | 0 | -34 | -34 | G |
| Fire | Senior management restructure | 50 | 50 | 0 | G |
| Fire | Back office and support review | 50 | 50 | 0 | G |
| Legal | Legal Services - additional income | 70 | 70 | 0 | G |
| Legal | Legal Services - staffing review | 48 | 48 | 0 | G |
| Dem Srvs | Democratic Services –reduce voluntary sector support | 22 | 22 | 0 | B |
| Dem Srvs | Democratic Services - staffing review | 22 | 22 | 0 | G |
| Dem Srvs | Democratic Services - modern councillor review | 22 | 22 | 0 | G |
| Cultural Srvs | Cultural Services - Libraries reclassification | 121 | 101 | -20 | G |
| Cultural Srvs | Hold vacancies | 0 | 20 | 20 | G |
| Cultural Srvs | Cultural Services - Libraries staffing restructure | 30 | 30 | 0 | G |
| Cultural Srvs | Cultural Services - libraries resources reduction | 246 | 246 | 0 | G |
| Cultural Srvs | Cultural Services - Surrey Arts subsidy reduction | 15 | 15 | 0 | G |
| Cultural Srvs | Cultural Services - Registration & Nationality Service increased income | 26 | 26 | 0 | G |
| Cultural Srvs | Cultural Services - improve marketing In Adult & Community Learning | 22 | 22 | 0 | G |
| Cultural Srvs | Cultural Services - support services savings | 6 | 6 | 0 | B |
| Dir Supp | Support function review | 155 | 155 | 0 | G |
| Trad Stand | Buckinghamshire partnership and additional income | 159 | 159 | 0 | G |
| Comm Part Team | Members allocations | 348 | 348 | 0 | B |
| Comm Part Team | Community improvement fund | 264 | 500 | 236 | B |
| Comm Part Team | Other savings | 22 | 22 | 0 | G |
| Coroner | Coroner savings to be identified | 64 | 64 | 0 | G |
| Orbis | Business Operations efficiencies | 500 | 500 | 0 | A |
| Orbis | Finance efficiencies | 525 | 525 | 0 | G |

| Service | Savings title | 2017/18 savings target £000 | 2017/18 savings forecast £000 | Over/ (under) target £000 | RAG for remaining savings forecast |
|------------------------------|---|--------------------------------------|--|------------------------------------|---|
| Orbis | HR&OD efficiencies | 400 | 400 | 0 | G |
| Orbis | IT&D efficiencies | 1,099 | 1,099 | 0 | G |
| Orbis | Management efficiencies | 100 | 100 | 0 | G |
| Orbis | Procurement efficiencies | 345 | 345 | 0 | G |
| Orbis | Property efficiencies | 906 | 906 | 0 | G |
| Finance | Insurance self fund | 750 | 750 | 0 | G |
| Finance | Reversal of one-off savings | -25 | -25 | 0 | G |
| HR&OD | Training reduction | 207 | 207 | 0 | G |
| HR&OD | Apprentices reduction | 216 | 216 | 0 | G |
| IT&D | Infrastructure reduced application costs | 346 | 346 | 0 | G |
| Property | Fees reduced application costs | 100 | 100 | 0 | G |
| Property | Utilities reduced application costs | 200 | 200 | 0 | G |
| Property | Building running costs reduced application costs | 440 | 440 | 0 | G |
| Orbis | ESCC share | -1,345 | -1,345 | 0 | G |
| Central Income & Expenditure | Treasury management (interest payable) | 8,600 | 8,600 | 0 | G |
| Central Income & Expenditure | Other initiatives | 2,503 | 2,503 | 0 | G |
| Central Income & Expenditure | Minimum Revenue Provision | 8,000 | 8,000 | 0 | B |
| Central Income & Expenditure | Education Services Grant | 3,000 | 3,000 | 0 | B |
| Central Income & Expenditure | Pension fund contribution for Members | 165 | 165 | 0 | B |
| Central Income & Expenditure | Contributions to reserves | 611 | 611 | 0 | B |
| Central Income & Expenditure | Public Health – other initiatives | 1,805 | 1,805 | 0 | G |
| Central Income & Expenditure | Communications / Democratic services -stop Surrey Matters; move to digital communications; paper-free committee meetings by end of first year of new council. | 250 | 250 | 0 | A |
| Strategy & Performance | Staffing review | 173 | 173 | 0 | G |
| Strategy & Performance | Surrey Growth Fund | 300 | 300 | 0 | B |
| Strategy & Performance | Health & wellbeing | 30 | 30 | 0 | B |
| Strategy & Performance | Corporate subscriptions | 10 | 10 | 0 | B |

| Service | Savings title | 2017/18 savings target £000 | 2017/18 savings forecast £000 | Over/ (under) target £000 | RAG for remaining savings forecast |
|------------------------------|---|--------------------------------------|--|------------------------------------|---|
| Comms | Communications - central spend | 81 | 81 | 0 | B |
| Comms | Communications - staffing review | 36 | 36 | 0 | A |
| Comms | Communications - Surrey Matters | 45 | 45 | 0 | B |
| Customer Services | Customer Services - no Saturday opening | 15 | 15 | 0 | G |
| Customer Services | Customer Services - reduce operating hours | 50 | 50 | 0 | G |
| Customer Services | Customer Services - Libraries reservation & renewals | 45 | 45 | 0 | G |
| Customer Services | Customer Services - Complaints Staff review | 35 | 35 | 0 | G |
| Customer Services | Customer Services - channel shift | 25 | 25 | 0 | A |
| Customer Services | Customer Services- reduce web and digital | 10 | 10 | 0 | G |
| Strategic Leadership | Strategic Leadership | 110 | 110 | 0 | B |
| Children's Services | Support functions review | 280 | 0 | -280 | R |
| Children's Services | Productivity efficiencies | 335 | 335 | 0 | R |
| Children's Services | Market management -containing inflation | 559 | 559 | 0 | G |
| Commissioning and Prevention | Market management -containing inflation | 224 | 224 | 0 | G |
| Schools & SEND | Market management -containing inflation | 2,417 | 2,417 | 0 | G |
| Commissioning and Prevention | Reorganisation of Commissioning and Prevention | 1,300 | 1,300 | 0 | G |
| Commissioning and Prevention | Early Help contract savings | 250 | 250 | 0 | B |
| Commissioning and Prevention | Early Help reconfiguration | 1,426 | 0 | -1,426 | R |
| Children's Services | Children's Services Early Help reductions in demand | 400 | 0 | -400 | R |
| Commissioning and Prevention | Early Help Reconfiguration asset related savings | 700 | 0 | -700 | R |
| Commissioning and Prevention | Review schools traded offer and opportunities to bid for grants and other resources | 128 | 128 | 0 | A |
| Schools & SEND | Home to school transport - SEND | 1,499 | 1,000 | -499 | A |
| Schools & SEND | Productivity efficiencies | 1,337 | 1,836 | 499 | B |
| Schools & SEND | Home to school transport - mainstream | 600 | 600 | 0 | B |
| Schools & | Support functions reductions | 75 | 75 | 0 | G |

| Service | Savings title | 2017/18 savings target £000 | 2017/18 savings forecast £000 | Over/ (under) target £000 | RAG for remaining savings forecast |
|----------------|---|--------------------------------------|--|------------------------------------|---|
| SEND | | | | | |
| Schools & SEND | Reductions in school support | 600 | 600 | 0 | B |
| Schools & SEND | Review of special school funding | 2,300 | 400 | -1,900 | B |
| Schools & SEND | No inflation on Individual Statemented Pupil Support Budget | 1,200 | 700 | -500 | G |
| Schools & SEND | Traded model for SEN support services | 600 | 600 | 0 | A |
| Schools & SEND | Trade specialist teachers | 500 | 500 | 0 | A |
| Schools & SEND | Post 16 SEND | 1,000 | 1,000 | 0 | B |
| Schools & SEND | Review provision of SEND support to early years providers | 1,000 | 1,000 | 0 | B |
| Schools & SEND | Service cost reduction and/or recommissioning | 800 | 800 | 0 | A |
| Schools & SEND | New operating model for SEN pathway | 500 | 500 | 0 | B |
| Schools & SEND | Alternative provision | 500 | 500 | 0 | B |
| Schools & SEND | Trade or reduce non-statutory services | 500 | 500 | 0 | A |
| Schools & SEND | Review and share costs with health & social care | 500 | 500 | 0 | A |
| Schools & SEND | Decommissioning of SEN planned places | 300 | 300 | 0 | B |
| Schools & SEND | Hard to place pupils | 100 | 0 | -100 | G |
| Schools & SEND | More place to be charged to OLEAs for their pupils. | 200 | 700 | 500 | B |
| Schools & SEND | Post 19 - review plans in light of further guidance | 0 | 1,000 | 1,000 | A |
| Schools & SEND | Commissioning savings | 0 | 1,000 | 1,000 | A |
| Public Health | Wider Public Health service redesign | 187 | 187 | 0 | B |

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|----------------------|--|--------------------------------------|--|------------------------------------|---|
| Public Health | End Mental Health promotion contract on expiry 31 March | 335 | 335 | 0 | B |
| Public Health | Substance misuse prog reduction | 500 | 500 | 0 | G |
| Public Health | Alcohol IBA removal | 400 | 400 | 0 | B |
| Public Health | Lifestyle service (smoking) reduction | 200 | 200 | 0 | G |
| Public Health | Lifestyle service (physical activity) reduction | 55 | 55 | 0 | B |
| Highways & Transport | Highway information team income | 40 | 40 | 0 | G |
| Highways & Transport | Integrated team structure | 200 | 200 | 0 | G |
| Highways & Transport | Local committee funding | 1,700 | 1,700 | 0 | G |
| Highways & Transport | Marginal gains | 178 | 178 | 0 | G |
| Highways & Transport | Support service review | 141 | 141 | 0 | G |
| Place Development | Local transport review | 735 | 735 | 0 | G |
| Place Development | Countryside & Surrey Wildlife Trust | 350 | 250 | 0 | G |
| Place Development | Countryside & Surrey Wildlife Trust | | 100 | 0 | A |
| Place Development | Planning & Development | 350 | 350 | 0 | G |
| Place Development | Place & Sustainability review | 200 | 158 | -42 | G |
| Place Development | Road Safety review | 100 | 100 | 0 | G |
| Place Development | E&I support service review | 59 | 59 | 0 | G |
| Place Development | Place Development marginal gains | 200 | 200 | 0 | G |
| Place Development | Fall out of prior year one off saving (marginal gains) | -500 | -500 | 0 | G |
| Waste | Community Recycling Centres and Transfer Stations | 1300 | 60 | 1240 | G |
| Waste | Community Recycling Centres and Transfer Stations | 0 | -220 | -220 | A |
| Waste | Materials management - residual waste & sweepings contract | -792 | -181 | 611 | G |
| Waste | Waste : contract structure | 1,000 | 1,000 | 0 | R |
| Waste | Waste : recycling management | 1,115 | 0 | -1,115 | R |
| Waste | Waste : recycling management | | 115 | 115 | G |
| Waste | Waste : Kerbside recycling performance | 106 | 106 | 0 | G |
| Waste | Waste : Kerbside recycling performance | 1,228 | 0 | -1,228 | R |

| Service | Savings title | 2017/18 savings target £000 | 2017/18 savings forecast £000 | Over/ (under) target £000 | RAG for remaining savings forecast |
|-------------------------|-------------------------------|--------------------------------------|--|------------------------------------|---|
| Waste | Waste : Single waste approach | 1,587 | 1,587 | 0 | G |
| Emergency Management | Income generation | 20 | 20 | 0 | G |
| All services | Unidentified savings | 9,000 | 0 | -9000 | N/A |
| Total | | 103,975 | 88,561 | -15,414 | |

Consistent with the key given in Figure 2 in the Annex to the report, the RAG ratings indicate the status of each savings project as follows.

| | |
|-----------------------|------------|
| Achieved | Blue (B) |
| On track | Green (G) |
| Some issues | Amber (A) |
| High risk to delivery | Red (R) |
| To be identified | Grey (N/A) |

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