

# Appendix 5

Provisional government  
grants for  
2018/19 to 2020/21 by  
Director

## Government grant estimates as at 31 December 2017

	Current 2017/18 £'000	2018/19 £'000	Estimates 2019/20 £'000	2020/21 £'000
Mental Health Deprivation of Liberty	-80	-80	-80	-80
Improved Better Care Fund	-7,500	-7,895	-7,078	-7,078
<b>Adult Social Care</b>	<b>-7,580</b>	<b>-7,975</b>	<b>-7,158</b>	<b>-7,158</b>
Public Health	-37,504	-36,540	-35,575	-35,575
<b>Public Health</b>	<b>-37,504</b>	<b>-36,540</b>	<b>-35,575</b>	<b>-35,575</b>
Asylum Seekers	-4,200	-4,700	-4,700	-4,700
Asylum Migration Fund	0	-59	-59	0
Dedicated School Grant	-507,248	-490,171	-497,182	-497,182
Education Funding Agency	-11,086	-8,039	-8,039	-8,039
Extended Rights to Travel	-128	-124	-124	-124
PE & Sport	-2,185	-4,026	-4,026	-4,026
Preparation for Employment	-18	0	0	0
Pupil Premium	-17,730	-14,946	-14,946	-14,946
Remand Grant	0	-62	-62	-62
Troubled Families	-1,521	-959	-345	0
Universal Infant school Meals	-10,542	-9,853	-9,853	-9,853
Youth Justice Board	-628	-630	-630	-630
<b>Children, School and Families</b>	<b>-555,286</b>	<b>-533,569</b>	<b>-539,966</b>	<b>-539,562</b>
Surrey Area of Outstanding Natural Beauty	-144	-144	-144	-144
Bikeability	-246	-256	-285	-285
Bus service operator grant	-1,416	-1,125	-1,125	-1,125
Sustainable Travel Grant	-59	-59	-59	-59
Countryside - other grants	-71	-77	-77	-77
Flood water management	-92	-98	-104	-104
<b>Environment &amp; Infrastructure</b>	<b>-2,028</b>	<b>-1,759</b>	<b>-1,794</b>	<b>-1,794</b>
Fire Pension	-8,245	-8,728	-8,815	-8,903
Fire Revenue	-394	-394	-394	-394
<b>Fire and Rescue Service</b>	<b>-8,639</b>	<b>-9,122</b>	<b>-9,209</b>	<b>-9,297</b>
Adult Community Learning	-2,406	-2,406	-2,406	-2,406
Music Grant, Surrey Arts	-1,388	-1,388	-1,388	-1,388
Registration deaths	-17	-17	-17	-17
Police & Crime Panel	-66	-66	-66	-66
Health Watch		-464	-464	-464
<b>Legal, Democratic And Cultural</b>	<b>-3,877</b>	<b>-4,341</b>	<b>-4,341</b>	<b>-4,341</b>
Health Watch	-464			
<b>Organisational Leadership and Performance</b>	<b>-464</b>	<b>0</b>	<b>0</b>	<b>0</b>

	<b>Current 2017/18 £'000</b>	<b>2018/19 £'000</b>	<b>Estimates 2019/20 £'000</b>	<b>2020/21 £'000</b>
Adult Social Care support grant	-4,000			
Business Rate cap grant	-1,676	-1,667	-1,667	-1,667
Business Rate retention Scheme	-1,393	-1,393	-1,393	-1,393
Community Voices - Add Prison funding	-421	-421	-421	-421
Dedicated School Grant - Corporate Allocation	-5,744	-5,744	-5,744	-5,744
Education Services Grant	-4,530			
Independent Living Fund	-1,791	-1,791	-1,791	-1,791
New Homes Bonus	-5,055	-2,430	-1,970	
Private Financing Initiative	-19,022	-16,702	-16,702	-16,702
Staying put	-221	-166	-166	-166
<b>Central Income and Expenditure</b>	<b>-43,853</b>	<b>-30,314</b>	<b>-29,854</b>	<b>-27,884</b>
<b>Total Grant Estimates</b>	<b>-659,229</b>	<b>-623,619</b>	<b>-627,896</b>	<b>-625,610</b>

# Appendix 6

## Draft Revenue Budgets 2018 - 21

### Includes:

Directors' revenue budgets summaries

Directors' revenue draft pressures  
programmes for 2018/19 and 2019/20

Directors' revenue draft savings  
programmes for 2018/19 and 2019/2020

# Appendix 6

Draft revenue

budget

summaries

2018/19 - 2020/21

## Overall Budget Summary

<b>Movements</b>	<b>Current</b>	<b>Estimate</b>		
	<b>17/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Prior year budget	27,681	20,794	38,561	86,389
Local Taxation changes	-46,370	-366,276	292,651	-22,962
Major central Gov Support changes	39,683	333,000	-282,115	0
Changes to Government Grants	-11,553	11,019	2,149	1,882
Funding changes	-18,240	-22,257	12,685	-21,080
Income inflation	-571	-784	-805	-787
Pay inflation	6,756	4,473	4,832	4,828
Contract / market inflation	16,287	31,392	27,055	24,686
Service Delivery	43,748	16,831	14,125	-11,462
Demand	18,212	55,099	39,855	28,173
Legislation	27	-532	29	30
Expenditure Pressures	84,459	106,479	85,091	45,469
<b>Pressures</b>	<b>66,219</b>	<b>84,222</b>	<b>97,776</b>	<b>24,389</b>
Service Transformation / Efficiency	-70,144	-64,732	-49,928	-16,907
Service Reduction	-2,877	-1,686	-18	-60
Partner Contribution	-86	-37	-2	-1
<b>Savings</b>	<b>-73,107</b>	<b>-66,455</b>	<b>-49,948</b>	<b>-16,968</b>
<b>Draft Net Budget</b>	<b>20,794</b>	<b>38,561</b>	<b>86,389</b>	<b>93,809</b>
<b>Subjective</b>				
Council Tax	-634,867	-658,047	-685,876	-707,323
ASC precept	-31,034	-50,938	-51,447	-51,962
Retained Business Rates	-52,669	-375,861	-54,872	-55,872
Business Rates (+) Tariff / (-) Top-up	-58,552	234,273	-47,842	-47,842
RSG	-28,000	0	0	0
Trans Relief	-12,175	0	0	0
DSG	-507,248	-490,171	-497,182	-497,182
Gov Grants	-149,377	-130,844	-128,110	-125,824
Partner (non SCC) Funding	-4,553	-4,511	-4,502	-4,498
Fire Pension Employee Contributions	-2,604	-2,604	-2,604	-2,604
Other Income	-179,834	-188,074	-194,301	-197,573
<b>Funding</b>	<b>-1,660,913</b>	<b>-1,666,777</b>	<b>-1,666,736</b>	<b>-1,690,680</b>
Staffing	276,797	272,836	268,453	269,934
Pension Payments	15,221	15,221	15,221	15,221
Non staffing	1,059,896	1,130,264	1,175,523	1,205,701
School Expenditure	345,063	314,456	321,467	321,467
Partner (non SCC) Expenditure	-15,269	-27,439	-27,539	-27,834
<b>Expenditure</b>	<b>1,681,707</b>	<b>1,705,338</b>	<b>1,753,125</b>	<b>1,784,489</b>
<b>Draft Net Budget</b>	<b>20,794</b>	<b>38,561</b>	<b>86,389</b>	<b>93,809</b>

Budget by Director	Current	Estimate		
	17/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Adult Social Care	460,759	497,046	525,622	555,053
Public Health	37,904	36,999	36,375	36,377
Children, Schools and Families	454,738	480,115	481,173	488,713
CSF - Delegated Schools	345,063	314,456	321,467	321,467
Environment & Infrastructure	140,784	150,040	157,079	161,603
E&I - Fire	45,522	45,765	42,198	40,820
Legal, Democratic And Cultural	34,803	33,238	33,195	33,152
E&I - Communities	8,097	7,659	7,965	8,274
Business Services	89,814	85,729	86,122	88,146
Organisational Leadership and Performance	9,727	8,508	8,524	8,531
Central Income and Expenditure	54,496	45,783	53,403	42,352
<b>Gross Expenditure</b>	<b>1,681,707</b>	<b>1,705,338</b>	<b>1,753,125</b>	<b>1,784,489</b>
Adult Social Care	-106,637	-113,276	-114,431	-116,553
Public Health	-37,904	-36,540	-35,575	-35,575
Children, Schools and Families	-253,760	-262,650	-262,036	-261,632
CSF - Delegated Schools	-345,063	-314,456	-321,467	-321,467
Environment & Infrastructure	-14,869	-14,974	-15,371	-15,742
E&I - Fire	-13,725	-14,243	-14,367	-14,491
Legal, Democratic And Cultural	-13,961	-14,677	-14,936	-15,137
E&I - Communities	-2,214	-2,379	-2,480	-2,571
Business Services	-10,290	-8,322	-8,487	-8,657
Organisational Leadership and Performance	-926	-469	-477	-485
Central Income and Expenditure	-861,565	-884,791	-877,109	-898,371
<b>Net income</b>	<b>-1,660,913</b>	<b>-1,666,777</b>	<b>-1,666,736</b>	<b>-1,690,680</b>
Adult Social Care	354,122	383,770	411,190	438,500
Public Health	0	459	800	802
Children, Schools and Families	200,978	217,465	219,137	227,081
CSF - Delegated Schools	0	0	0	0
Environment & Infrastructure	125,915	135,066	141,708	145,861
E&I - Fire	31,797	31,522	27,831	26,329
Legal, Democratic And Cultural	20,842	18,561	18,259	18,015
E&I - Communities	5,883	5,280	5,485	5,703
Business Services	79,524	77,407	77,635	79,489
Organisational Leadership and Performance	8,801	8,039	8,047	8,046
Central Income and Expenditure	-807,069	-839,008	-823,706	-856,019
<b>Net Budget</b>	<b>20,794</b>	<b>38,561</b>	<b>86,389</b>	<b>93,809</b>

## Adult Social Care

	Current	Estimate		
	17/18	2018/19	2019/20	2020/21
<b>Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Adult Social Care	354,122	383,770	411,190	438,500
<b>Draft Net Budget</b>	<b>354,122</b>	<b>383,770</b>	<b>411,190</b>	<b>438,500</b>
<b>Movements</b>				
Prior year budget	340,996	354,122	383,770	411,190
Changes to Government Grants	-7,500	-395	817	0
Pay inflation	5,280	1,037	1,384	1,413
Contract / market inflation	9,558	18,644	14,649	12,134
Virement	-393	93	0	0
Service Delivery	15,853	7,480	495	398
Demand	16,266	21,403	18,738	19,293
Pressures	39,064	48,262	36,083	33,237
Service Transformation / Efficiency	-25,938	-18,615	-8,662	-5,928
Savings	-25,938	-18,615	-8,662	-5,928
<b>Draft Net Budget</b>	<b>354,122</b>	<b>383,770</b>	<b>411,190</b>	<b>438,500</b>
<b>Subjective</b>				
Gov Grants	-7,580	-7,975	-7,158	-7,158
Other Income	-99,057	-105,301	-107,273	-109,395
<b>Funding</b>	<b>-106,637</b>	<b>-113,276</b>	<b>-114,431</b>	<b>-116,553</b>
Staffing	62,282	61,625	61,952	62,514
Non staffing	398,478	435,421	463,670	492,538
<b>Expenditure</b>	<b>460,759</b>	<b>497,046</b>	<b>525,622</b>	<b>555,053</b>
<b>Draft Net Budget</b>	<b>354,122</b>	<b>383,770</b>	<b>411,190</b>	<b>438,500</b>

## Public Health

	Current	Estimate		
	17/18	2018/19	2019/20	2020/21
<b>Movements</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Prior year budget	0	0	459	800
Changes to Government Grants	948	964	965	0
Pay inflation	47	45	50	52
Contract / market inflation	7	0	0	0
Service Delivery	675	1,795	0	0
<b>Pressures</b>	<b>1,677</b>	<b>2,804</b>	<b>1,015</b>	<b>52</b>
Service Transformation / Efficiency	-1,677	-2,345	-674	-50
<b>Savings</b>	<b>-1,677</b>	<b>-2,345</b>	<b>-674</b>	<b>-50</b>
<b>Draft Net Budget</b>	<b>0</b>	<b>459</b>	<b>800</b>	<b>802</b>
<b>Subjective</b>				
Gov Grants	-37,504	-36,540	-35,575	-35,575
Other Income	-400	0	0	0
<b>Funding</b>	<b>-37,904</b>	<b>-36,540</b>	<b>-35,575</b>	<b>-35,575</b>
Staffing	2,470	2,515	2,565	2,617
Non staffing	35,434	34,484	33,810	33,760
<b>Expenditure</b>	<b>37,904</b>	<b>36,999</b>	<b>36,375</b>	<b>36,377</b>
<b>Draft Net Budget</b>	<b>0</b>	<b>459</b>	<b>800</b>	<b>802</b>

### Note:

Funding from the Public Health Grant means the Public Health service has £38m income and expenditure. Therefore net nil budget.

## Children, Schools and Families

	Current	Estimate		
	17/18	2018/19	2019/20	2020/21
<b>Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
CSF - Children's services	102,122	124,543	127,422	129,702
CSF - Commissioning and Prevention	34,685	33,261	29,367	30,210
CSF - Schools and SEND	64,171	59,661	62,348	67,169
CSF - Delegated Schools	0	0	0	0
<b>Draft Net Budget</b>	<b>200,978</b>	<b>217,465</b>	<b>219,137</b>	<b>227,081</b>

Note: Delegated schools has £345m income and expenditure. Therefore net nil budget.

### Movements

Prior year budget		200,978	217,465	219,137
Changes to Government Grants		21,717	-6,397	404
Pay inflation		2,000	2,001	2,001
Contract / market inflation		5,000	5,000	5,000
Virement		154	0	0
Service Delivery		-19,161	6,397	-404
Demand		32,873	21,116	8,880
Legislation		-560	0	0
<b>Pressures</b>		<b>42,023</b>	<b>28,117</b>	<b>15,881</b>
Service Transformation / Efficiency		-25,536	-26,445	-7,937
<b>Savings</b>		<b>-25,536</b>	<b>-26,445</b>	<b>-7,937</b>
<b>Draft Net Budget</b>		<b>217,465</b>	<b>219,137</b>	<b>227,081</b>

### Subjective

DSG	-507,248	-490,171	-497,182	-497,182
Gov Grants	-48,037	-43,397	-42,783	-42,379
Partner (non SCC) Funding	-3,584	-3,584	-3,584	-3,584
Other Income	-39,954	-39,954	-39,954	-39,954
<b>Funding</b>	<b>-598,823</b>	<b>-577,106</b>	<b>-583,503</b>	<b>-583,099</b>
Staffing	118,868	116,472	114,805	116,587
Non staffing	335,870	363,643	366,368	372,126
School Expenditure	345,063	314,456	321,467	321,467
<b>Expenditure</b>	<b>799,801</b>	<b>794,571</b>	<b>802,640</b>	<b>810,180</b>
<b>Draft Net Budget</b>	<b>200,978</b>	<b>217,465</b>	<b>219,137</b>	<b>227,081</b>

## Environment & Infrastructure

	Current 17/18	2018/19	Estimate 2019/20	2020/21
	£'000	£'000	£'000	£'000
<b>Services</b>				
Highways and Transport	44,651	47,075	49,216	51,526
Place Development & Waste	81,264	87,991	92,492	94,335
<b>Draft Net Budget</b>	<b>125,915</b>	<b>135,066</b>	<b>141,708</b>	<b>145,861</b>
<b>Movements</b>				
Prior year budget	124,096	125,915	135,066	141,708
Changes to Government Grants	-503	269	-35	0
Income inflation	-239	-334	-362	-371
Pay inflation	448	444	450	456
Contract / market inflation	4,356	5,289	4,776	4,834
Virement	238	0	0	0
Service Delivery	6,816	4,801	3,666	1,149
Pressures	11,116	10,469	8,495	6,068
Service Transformation / Efficiency	-7,597	-118	-1,853	-1,915
Service Reduction	-1,700	-1,200	0	0
Savings	-9,297	-1,318	-1,853	-1,915
<b>Draft Net Budget</b>	<b>125,915</b>	<b>135,066</b>	<b>141,708</b>	<b>145,861</b>
<b>Subjective</b>				
Gov Grants	-2,028	-1,759	-1,794	-1,794
Other Income	-12,841	-13,215	-13,577	-13,948
<b>Funding</b>	<b>-14,869</b>	<b>-14,974</b>	<b>-15,371</b>	<b>-15,742</b>
Staffing	24,566	24,710	25,110	25,516
Non staffing	116,218	125,330	131,969	136,087
<b>Expenditure</b>	<b>140,784</b>	<b>150,040</b>	<b>157,079</b>	<b>161,603</b>
<b>Draft Net Budget</b>	<b>125,915</b>	<b>135,066</b>	<b>141,708</b>	<b>145,861</b>

## E&I - Fire

	Current	Estimate		
	17/18	2018/19	2019/20	2020/21
<b>Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Fire and Rescue Service	31,797	31,522	27,831	26,329
<b>Draft Net Budget</b>	<b>31,797</b>	<b>31,522</b>	<b>27,831</b>	<b>26,329</b>
<b>Movements</b>				
Prior year budget	33,197	31,797	31,522	27,831
Income inflation	-129	-35	-37	-36
Pay inflation	292	285	285	247
Contract / market inflation	223	219	223	226
Virement	-24	0	0	0
Service Delivery	1,653	0	0	0
Demand	173	0	0	0
Pressures	2,188	386	384	349
Service Transformation / Efficiency	-2,870	-661	-4,075	-1,851
Service Reduction	-718	0	0	0
Savings	-3,588	-661	-4,075	-1,851
<b>Draft Net Budget</b>	<b>31,797</b>	<b>31,522</b>	<b>27,831</b>	<b>26,329</b>
<b>Subjective</b>				
Gov Grants	-8,639	-9,122	-9,209	-9,297
Other Income	-5,086	-5,121	-5,158	-5,194
<b>Funding</b>	<b>-13,725</b>	<b>-14,243</b>	<b>-14,367</b>	<b>-14,491</b>
Staffing	41,748	41,772	37,982	36,378
Non staffing	3,774	3,993	4,216	4,442
<b>Expenditure</b>	<b>45,522</b>	<b>45,765</b>	<b>42,198</b>	<b>40,820</b>
<b>Draft Net Budget</b>	<b>31,797</b>	<b>31,522</b>	<b>27,831</b>	<b>26,329</b>

## E&I - Communities

	Current 17/18	Estimate		
	2018/19	2019/20	2020/21	
<b>Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Communities support function	779	715	727	739
Community Partnership and Safety	2,734	2,289	2,513	2,737
Trading Standards	1,881	1,799	1,781	1,774
Emergency Management	489	477	465	453
<b>Draft Net Budget</b>	<b>5,883</b>	<b>5,280</b>	<b>5,485</b>	<b>5,703</b>
<b>Movements</b>				
Prior year budget	6,260	5,883	5,280	5,485
Income inflation	-11	-12	-15	-15
Pay inflation	97	95	94	95
Contract / market inflation	8	13	12	13
Virement	0	-132	0	0
Service Delivery	579	-39	212	207
<b>Pressures</b>	<b>673</b>	<b>-75</b>	<b>303</b>	<b>300</b>
Service Transformation / Efficiency	-438	-292	-97	-82
Service Reduction	-612	-236	0	0
<b>Savings</b>	<b>-1,050</b>	<b>-528</b>	<b>-97</b>	<b>-82</b>
<b>Draft Net Budget</b>	<b>5,883</b>	<b>5,280</b>	<b>5,485</b>	<b>5,703</b>
<b>Subjective</b>				
Partner (non SCC) Funding	-969	-927	-918	-914
Other Income	-1,245	-1,452	-1,562	-1,657
<b>Funding</b>	<b>-2,214</b>	<b>-2,379</b>	<b>-2,480</b>	<b>-2,571</b>
Staffing	6,013	5,940	6,034	6,129
Non staffing	2,084	1,719	1,932	2,145
<b>Expenditure</b>	<b>8,097</b>	<b>7,659</b>	<b>7,965</b>	<b>8,274</b>
<b>Draft Net Budget</b>	<b>5,883</b>	<b>5,280</b>	<b>5,485</b>	<b>5,703</b>

## Legal, Democratic and Cultural

	Current	Estimate		
	17/18	2018/19	2019/20	2020/21
<b>Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Cultural Services	9,288	8,627	8,139	7,676
Legal Services	3,975	3,900	3,927	3,972
Democratic Services	5,840	4,312	4,333	4,355
Coroner	1,739	1,722	1,860	2,012
<b>Draft Net Budget</b>	<b>20,842</b>	<b>18,561</b>	<b>18,259</b>	<b>18,015</b>
<b>Movements</b>				
Prior year budget	19,750	20,842	18,561	18,259
Income inflation	-184	-202	-218	-187
Pay inflation	391	391	389	384
Contract / market inflation	157	210	194	200
Virement	15	176	0	0
Service Delivery	1,327	-1,233	125	128
Demand	100	0	0	0
Pressures	1,806	-658	490	525
Service Transformation / Efficiency	-650	-1,567	-774	-759
Service Reduction	-64	-56	-18	-10
All Savings	-714	-1,623	-792	-769
<b>Draft Net Budget</b>	<b>20,842</b>	<b>18,561</b>	<b>18,259</b>	<b>18,015</b>
<b>Subjective</b>				
Gov Grants	-3,877	-4,341	-4,341	-4,341
Other Income	-10,084	-10,336	-10,595	-10,796
<b>Funding</b>	<b>-13,961</b>	<b>-14,677</b>	<b>-14,936</b>	<b>-15,137</b>
Staffing	24,561	24,237	24,347	24,489
Non staffing	10,242	9,001	8,848	8,663
<b>Expenditure</b>	<b>34,803</b>	<b>33,238</b>	<b>33,195</b>	<b>33,152</b>
<b>Draft Net Budget</b>	<b>20,842</b>	<b>18,561</b>	<b>18,259</b>	<b>18,015</b>

## Organisational Leadership and Performance

	Current	Estimate		
	17/18	2018/19	2019/20	2020/21
<b>Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Communications	2,079	1,811	1,801	1,834
Customer Services	3,369	3,279	3,253	3,232
Strategic Leadership	915	793	805	819
Strategy and Performance	2,438	2,156	2,188	2,161
<b>Draft Net Budget</b>	<b>8,801</b>	<b>8,039</b>	<b>8,047</b>	<b>8,046</b>
<b>Movements</b>				
Prior year budget	9,390	8,801	8,039	8,047
Income inflation	-8	-7	-8	-8
Pay inflation	126	117	116	115
Contract / market inflation	27	29	23	27
Virement	0	-396	0	0
Service Delivery	234	0	0	0
Pressures	379	-257	131	134
Service Transformation / Efficiency	-823	-376	-123	-85
Service Reduction	-145	-130	0	-50
Savings	-968	-506	-123	-135
<b>Draft Net Budget</b>	<b>8,801</b>	<b>8,039</b>	<b>8,047</b>	<b>8,046</b>
<b>Subjective</b>				
Gov Grants	-464	0	0	0
Other Income	-462	-469	-477	-485
<b>Funding</b>	<b>-926</b>	<b>-469</b>	<b>-477</b>	<b>-485</b>
Staffing	7,407	7,041	7,071	7,051
Non staffing	2,320	1,467	1,453	1,480
<b>Expenditure</b>	<b>9,727</b>	<b>8,508</b>	<b>8,524</b>	<b>8,531</b>
<b>Draft Net Budget</b>	<b>8,801</b>	<b>8,039</b>	<b>8,047</b>	<b>8,046</b>

## Orbis & Business Services Budgets Managed by Orbis <sup>1</sup>

<b>Services</b>	<b>Current</b>	<b>Estimate</b>		
	<b>17/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Business Operations	-63	197	207	219
Finance	2,795	2,761	2,829	2,898
HR & OD	4,240	4,320	4,417	4,517
IT & Digital	12,513	12,560	12,873	13,193
Procurement <sup>2</sup>	868	0	0	0
Property	21,586	21,956	22,887	23,872
<b>Draft Net Budget</b>	<b>41,939</b>	<b>41,795</b>	<b>43,214</b>	<b>44,700</b>
<b>Movements</b>				
Prior year budget	42,493	41,939	41,795	43,214
Income inflation	0	-194	-165	-170
Pay inflation	75	59	62	65
Contract / market inflation	1,133	1,298	1,522	1,591
Virements <sup>3</sup>	372	-861	0	0
Service Delivery	100	50	0	0
<b>Pressures</b>	<b>1,680</b>	<b>352</b>	<b>1,419</b>	<b>1,486</b>
Contribution to Insurance Reserve	-750	0	0	0
Building Running Costs	-440	-200	0	0
Contribution to Furniture Reserve	0	-160	0	0
IT Infrastructure & orbis business plan	-346	-106	0	0
Audit Fee	0	-30	0	0
Training	-207	0	0	0
Apprentices	-216	0	0	0
Utilities	-200	0	0	0
Property fees	-100	0	0	0
Reversal of one-off income	25	0	0	0
Service Transformation / Efficiency	-2,234	-496	0	0
<b>Draft Net Budget</b>	<b>41,939</b>	<b>41,795</b>	<b>43,214</b>	<b>44,700</b>
<b>Subjective</b>				
Other Income	-10,290	-8,322	-8,487	-8,657
<b>Funding</b>	<b>-10,290</b>	<b>-8,322</b>	<b>-8,487</b>	<b>-8,657</b>
Staffing	4,103	3,520	3,582	3,647
Non staffing	48,126	46,597	48,119	49,710
<b>Expenditure</b>	<b>52,229</b>	<b>50,117</b>	<b>51,701</b>	<b>53,357</b>
<b>Draft Net Budget</b>	<b>41,939</b>	<b>41,795</b>	<b>43,214</b>	<b>44,700</b>

### Notes

1. The SCC budgets managed by orbis are mainly for costs of SCC assets, such as utilities, building maintenance, insurance premiums and IT infrastructure.
2. From 2018/19 the ASC procurement service transfers into orbis, as per orbis Inter Authority Agreement principles.
3. The majority of the 2018/19 virement is the transfer of services to the orbis operating budget, and mainly ASC procurement.

## Orbis & Business Services Orbis Operating Budget

<b>Services</b>	<b>Current</b>	<b>Estimate</b>		
	<b>17/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Business Operations	7,209	6,936	6,919	6,975
Finance	11,360	10,490	10,514	10,620
Human Resources	6,610	5,791	5,739	5,803
Information Technology & Digital Management <sup>2</sup>	20,591	19,490	19,571	19,777
Procurement	2,478	2,520	2,574	2,630
Property	3,977	5,133	5,156	5,207
	11,912	11,198	11,309	11,431
<b>Draft Net Budget <sup>1</sup></b>	<b>64,138</b>	<b>61,557</b>	<b>61,782</b>	<b>62,443</b>
<b>Movements</b>				
Open	53,105	64,138	61,557	61,782
Inflation	818	690	656	661
Virements <sup>3</sup>	387	828	0	0
Service Delivery <sup>4</sup>	13,703	513	0	0
Pressures	14,908	2,030	656	661
Business Operations	-500	-197	-73	0
Finance	-525	-1,131	-81	0
Human Resources	-400	-774	-117	0
Information Technology & Digital Management 1	-1,099	-1,552	-123	0
Procurement	-100	0	0	0
Property	-345	-56	-27	0
Property	-906	-901	-10	0
Service Transformation / Efficiency <sup>5</sup>	-3,875	-4,611	-431	0
<b>Draft Net Budget <sup>1</sup></b>	<b>64,138</b>	<b>61,557</b>	<b>61,782</b>	<b>62,443</b>
<b>Subjective Funding</b>				
	<b>-13,334</b>	<b>-14,180</b>	<b>-14,406</b>	<b>-14,637</b>
Staffing	70,683	67,364	67,606	68,282
Non staffing	6,789	8,373	8,583	8,797
Expenditure	77,472	75,737	76,189	77,080
<b>Draft Net Budget <sup>1</sup></b>	<b>64,138</b>	<b>61,557</b>	<b>61,782</b>	<b>62,443</b>
<b>Contributions <sup>6</sup></b>				
Brighton & Hove CC Contribution	13,483	12,703	12,749	12,885
East Sussex CC Contribution	15,269	14,736	14,790	14,948
Surrey CC Contribution	35,386	34,118	34,243	34,609
	<b>64,138</b>	<b>61,557</b>	<b>61,782</b>	<b>62,443</b>
<b>Surrey County Council Budget</b>				
SCC contribution to orbis	35,386	34,118	34,243	34,609
Investment <sup>7</sup>	2,199	1,493	177	179
<b>Draft Net Budget</b>	<b>37,585</b>	<b>35,611</b>	<b>34,420</b>	<b>34,788</b>

## Notes

1. This is the total orbis operating budget, managed by the Joint Committee. The 2017-18 budget has been re-stated to include BHCC budget however full integration of this budget is not until 1 April 2018.
2. The management costs include an adjustment to ensure that the methodology for the cost of pension contributions is similar in all authorities.
3. Virements from SCC services managed by orbis due to SCC service requirement changes, as per IAA principles
4. BHCC & ESCC service delivery changes: mainly BHCC joining the partnership.
5. The savings are as per the orbis business plan and planned BHCC savings
6. Based on historical budget levels and subject to revision
7. SCC share of orbis investment as per the orbis business plan

## Central Income and Expenditure

	Current 17/18 £'000	2018/19 £'000	Estimate 2019/20 £'000	2020/21 £'000
<b>Services</b>				
Central Income and Expenditure	-807,069	-839,008	-823,706	-856,019
<b>Draft Net Budget</b>	<b>-807,069</b>	<b>-839,008</b>	<b>-823,706</b>	<b>-856,019</b>
<b>Movements</b>				
Open	-787,433	-807,069	-839,008	-823,706
Local Taxation changes	-46,370	-366,276	289,651	-22,962
Major central Gov Support changes	39,683	333,000	-279,115	0
Changes to Government Grants	-4,499	10,539	460	1,970
Virement	0	140	0	0
Service Delivery	16,457	2,761	11,503	-13,050
Legislation	27	28	29	30
Pressures	5,298	-19,808	22,528	-34,012
Service Transformation / Efficiency	-24,684	-12,131	-7,226	1,699
Service Reduction	-250	0	0	0
Savings	-24,934	-12,131	-7,226	1,699
<b>Draft Net Budget</b>	<b>-807,069</b>	<b>-839,008</b>	<b>-823,706</b>	<b>-856,019</b>
<b>Subjective</b>				
Council Tax	-634,867	-658,047	-685,876	-707,323
ASC precept	-31,034	-50,938	-51,447	-51,962
Bus Rates	-52,669	-375,861	-57,872	-58,872
Top up	-58,552	234,273	-44,842	-44,842
RSG	-28,000	0	0	0
Trans Relief	-12,175	0	0	0
Gov Grants	-43,853	-30,314	-29,854	-27,884
Other Income	-415	-3,904	-7,218	-7,488
<b>Funding</b>	<b>-861,565</b>	<b>-884,791</b>	<b>-877,109</b>	<b>-898,371</b>
Staffing	0	0	0	0
Non staffing	54,496	45,783	53,403	42,352
<b>Expenditure</b>	<b>54,496</b>	<b>45,783</b>	<b>53,403</b>	<b>42,352</b>
<b>Draft Net Budget</b>	<b>-807,069</b>	<b>-839,008</b>	<b>-823,706</b>	<b>-856,019</b>

# Appendix 6

Draft Revenue

Pressures

2018/19 & 2019/20

Draft Revenue Pressures

<b>Adult Social Care</b>		<b>2018/19</b>	<b>2019/20</b>
<b>Service</b>	<b>Change description</b>	<b>£000</b>	<b>£000</b>
Adult Social Care	Care Inflation relating to market pressures	18,644	14,649
Adult Social Care	Pay inflation	1,037	1,384
Adult Social Care	Changes to significant block contracts	200	752
Adult Social Care	Ongoing impact of underachievement against 2017/18 MTFP savings target - all other savings	6,514	0
Adult Social Care	Ongoing impact of underachievement against 2017/18 MTFP savings target - demand management	4,021	0
Adult Social Care	Replacement of planned one off savings	1,000	0
Adult Social Care	Sourcing Review Invest to Save funding changes	0	-250
Adult Social Care	Full year effect of existing care packages - Non-Transition	9,409	4,577
Adult Social Care	Future year demand pressures - Non-Transition	5,490	6,353
Adult Social Care	Full year effect of existing care packages - Transition	4,143	4,423
Adult Social Care	Future year Transition cases	5,305	5,358
Adult Social Care	ASC other changes	-234	-7
<b>Total Expenditure pressures</b>		<b>55,529</b>	<b>37,238</b>
Adult Social Care	Changes to Joint Funded Care Package Income	-822	0
Adult Social Care	Changes to Fees and Charges Income	-6,142	-1,972
Adult Social Care	Changes to Improved Better Care Fund allocations	-395	817
<b>Total Funding changes</b>		<b>-7,359</b>	<b>-1,155</b>
<b>Total Pressures</b>		<b>48,170</b>	<b>36,083</b>
Adult Social Care	Virements	93	0
<b>Total Pressures &amp; Changes including virements</b>		<b>48,262</b>	<b>36,083</b>

Draft Revenue Pressures

<b>Public Health</b>		<b>2018/19</b>	<b>2019/20</b>
<b>Service</b>	<b>Change description</b>	<b>£000</b>	<b>£000</b>
Public Health	Pay inflation	45	50
Public Health	PH initiatives delivered through other Council services	1,173	0
Public Health	Replacement of external funding from PCC	400	0
Public Health	Adjustment to phasing of 0-19 services	172	0
Public Health	Children's Dental Health Epidemiology Survey (new responsibility)	50	0
<b>Total Expenditure pressures</b>		<b>1,840</b>	<b>50</b>
Public Health	Reduction in core government PH grant	964	965
<b>Total Funding changes</b>		<b>964</b>	<b>965</b>
<b>Total Pressures &amp; changes including virements</b>		<b>2,804</b>	<b>1,015</b>

Draft Revenue Pressures

<b>Children, Schools and Families</b>		<b>2018/19</b>	<b>2019/20</b>
<b>Service</b>	<b>Change description</b>	<b>£000</b>	<b>£000</b>
CSF - Children's services	Pay Inflation	982	982
CSF - Children's services	Unaccompanied asylum seeking children grant increase	500	0
CSF - Children's services	Asylum Migration Expenditure	59	0
CSF - Children's services	Social care market inflation	857	857
CSF - Children's services	General demographic growth	441	441
CSF - Children's services	Children with disabilities demand	400	400
CSF - Children's services	Looked after children demand - external placements and care leavers	16,000	3,200
CSF - Children's services	Permanency allowances	300	300
CSF - Children's services	Support functions review	280	0
CSF - Schools and SEND	Pay inflation	559	559
CSF - Schools and SEND	Schools and SEN market inflation	1,260	1,260
CSF - Schools and SEND	Changes to DSG funded services	990	0
CSF - Schools and SEND	Changes to school support services	-570	0
CSF - Schools and SEND	General demographic growth	1,460	1,460
CSF - Schools and SEND	Temporary investment in education health and care plan to meet one off conversion demand	-560	0
CSF - Schools and SEND	SEND Transport	2,201	1,985
CSF - Schools and SEND (High Needs DSG)	Schools and SEN market inflation (High Needs DSG)	2,599	2,599
CSF - Schools and SEND (High Needs DSG)	General SEND demand pressures (High Needs DSG)	11,972	13,231
CSF - Commissioning and Prevention	Pay inflation	459	460
CSF - Commissioning and Prevention	Market inflation	284	284
CSF - Commissioning and Prevention	General demographic growth	99	99
CSF - Commissioning and Prevention	Improvement team - one off investment ceases	-450	0
CSF - Commissioning and Prevention	Reprofile of Early Help savings from 2017/18	2,726	0
CSF - Commissioning and Prevention	Additional cost of 30 hours childcare, full year effects - (Early Years DSG)	8,468	0
CSF - Commissioning and Prevention	Changes to staffing funded from grant	-85	-103
CSF - Commissioning and Prevention	Changes to grant funded expenditure	-472	-511
CSF - Delegated Schools	Changes to DSG - expenditure	-26,535	7,011
CSF - Delegated Schools	Changes to Government Grants to Schools - expenditure	-4,072	0
<b>Total Expenditure pressures</b>		<b>20,152</b>	<b>34,514</b>
CSF - Commissioning and Prevention	Strategic leadership cost transfer	154	0
<b>Total Expenditure pressures (including virements)</b>		<b>20,306</b>	<b>34,514</b>
CSF - Children's services	Increasing Government Grants	-559	0
CSF - Schools and SEND	Changes to DSG - grants	-990	0
CSF - Schools and SEND	Changes to Government Grants to Schools - grants	570	0
CSF - Commissioning and Prevention	Additional cost of 30 hours childcare, full year effect - Early Years DSG	-8,468	0
CSF - Commissioning and Prevention	Changes to Government Grants - grants	557	614
CSF - Delegated Schools	Changes to DSG	26,535	-7,011
CSF - Delegated Schools	Changes to Government Grants to Schools	4,072	0
<b>Total Funding changes</b>		<b>21,717</b>	<b>-6,397</b>
<b>Total Pressures &amp; changes including virements</b>		<b>42,023</b>	<b>28,117</b>

Draft Revenue Pressures

<b>Environment &amp; Infrastructure</b>		2018/19	2019/20
Service	Change description	£000	£000
Place Development & Waste	Pay inflation	182	183
Place Development & Waste	Contract / market inflation	3,442	3,340
Place Development & Waste	Income inflation	-158	-176
Place Development & Waste	Change to match level of grant income	-275	29
Place Development & Waste	Waste Volumes & Cost	5,954	-502
Place Development & Waste	Transfer To/From Waste Sinking Fund	-2,892	3,331
Highways and Transport	Pay inflation	262	267
Highways and Transport	Contract / market inflation	1,847	1,436
Highways and Transport	Income inflation	-176	-186
Highways and Transport	Service delivery (inc. grants)	6	6
Highways and Transport	Member local highway fund	608	202
Highways and Transport	Local committee Highway fund	1,400	600
<b>Total Expenditure pressures</b>		<b>10,200</b>	<b>8,530</b>
Place Development & Waste	Changes to Government Grants	275	-29
Highways and Transport	Changes to Government Grants	-6	-6
<b>Total Funding changes</b>		<b>269</b>	<b>-35</b>
<b>Total Pressures &amp; changes including virements</b>		<b>10,469</b>	<b>8,495</b>

Member Local Highway Fund and Member Allocations

A new Member Local Highways Fund will be established from 2018/19 with £7,500 per member (£608k), rising to £10,000 per member for 2019/20 (£810k);

Each Local Committee will share a Revenue Highways Fund totalling £1.4m, rising to £2.0m by 2019/20.

Draft Revenue Pressures

<b>E&amp;I - Fire &amp; Rescue</b>		2018/19	2019/20
Service	Change description		
		£000	£000
	Inflation Pay	285	285
	Inflation non Pay	136	136
	Income Inflation	-35	-37
<b>Total Expenditure pressures</b>		<b>386</b>	<b>384</b>
<b>Total Funding changes</b>		<b>0</b>	<b>0</b>
<b>Total Pressures &amp; changes including virements</b>		<b>386</b>	<b>384</b>

Draft Revenue Pressures

<b>E&amp;I - Communities</b>		2018/19	2019/20
Service	Change description	£000	£000
Communities support function	Income Inflation	-2	-2
Communities support function	Inflation Pay	13	13
Communities support function	Inflation non Pay	1	1
Community Partnership and Safety	Inflation Pay	20	19
Community Partnership and Safety	Inflation non Pay	3	3
Community Partnership and Safety	Member community fund	-81	202
Emergency Management	Inflation Pay	8	8
Emergency Management	Inflation Non Pay	1	2
Emergency Management	Income Inflation	-1	-2
Trading Standards	Inflation Pay	54	55
Trading Standards	Inflation non Pay	8	6
Trading Standards	Income Inflation	-9	-11
<b>Total Expenditure pressures</b>		<b>15</b>	<b>294</b>
Community Partnership and Safety	Virement	-59	0
Communities support function	Virement	-73	0
<b>Total virements</b>		<b>-132</b>	<b>0</b>
<b>Total Expenditure pressures (including virements)</b>		<b>-117</b>	<b>294</b>
Trading Standards	Reduction in partner funding ( to reflect reducing costs)	42	9
<b>Total Funding changes</b>		<b>42</b>	<b>9</b>
<b>Total Pressures &amp; changes including virements</b>		<b>-75</b>	<b>303</b>

Member Allocations - Community Fund

For 2018/19, the Members Community Allocation will be £5,000 per member (Initially was £486k , now will be £405k), rising to £7,500 in 2019/20 (£608k from £405k).

Draft Revenue Pressures

<b>Legal, Democratic and Cultural</b>		2018/19	2019/20
Service	Change description	£000	£000
Legal Services	Inflation Pay	57	56
Legal Services	Inflation Non pay	20	20
Legal Services	Inflation Income	-10	-10
Democratic Services	Inflation Pay	30	28
Democratic Services	Inflation Non pay	69	62
Democratic Services	Inflation Income	-4	-3
Democratic Services	Local Elections	-1,333	0
Cultural Services	Inflation Pay	300	295
Cultural Services	Inflation Non pay	86	76
Cultural Services	Inflation Income	-188	-190
Cultural Services	Watts Gallery Grant (4 years)	100	0
Coroner	Inflation Pay	4	10
Coroner	Inflation Non pay	35	36
Coroner	Inflation Income	0	-15
Coroner	Transfer of Police Coroner officers	0	125
<b>Total Expenditure pressures</b>		<b>-834</b>	<b>490</b>
Democratic Services	Transfer of Health watch from Strategy & Performance - expenditure	640	0
Democratic Services	Transfer of Health watch from Strategy & Performance - grants	-464	0
<b>Total virement changes</b>		<b>176</b>	<b>0</b>
<b>Total Pressures &amp; changes including virements</b>		<b>-658</b>	<b>490</b>

<b>Organisational Leadership and Performance</b>		2018/19	2019/20
Service	Change description	£000	£000
Strategic Leadership	Inflation Pay	12	12
Strategic Leadership	Inflation non Pay	1	0
Communications	Inflation Pay	22	22
Communications	Inflation non Pay	16	12
Communications	Income Inflation	-1	-1
Strategy and Performance	Inflation Pay	29	29
Strategy and Performance	Inflation Non Pay	10	9
Strategy and Performance	Income Inflation	-5	-6
Customer Services	Pay inflation	54	53
Customer Services	Income inflation	-1	-1
Customer Services	Inflation Non Pay	2	2
<b>Total Expenditure pressures</b>		<b>139</b>	<b>131</b>
Customer Services	Virement	20	0
Strategic Leadership	Virement	-135	0
Communications	Virement	-104	0
Strategy and Performance	Transfer of Health watch to Democratic services - expenditure	-640	0
Strategy and Performance	Transfer of Health watch to Democratic services - grants	464	0
<b>Total virement changes</b>		<b>-396</b>	<b>0</b>
<b>Total Pressures &amp; changes including virements</b>		<b>-257</b>	<b>131</b>

Draft Revenue Pressures

<b>Business Services</b>		2018/19	2019/20
Service	Change description	£000	£000
Budgets Managed by Orbis	Inflation pay	59	62
Budgets Managed by Orbis	Inflation non pay	1,298	1,522
Budgets Managed by Orbis	Inflation income	-194	-165
Budgets Managed by Orbis	Pressures (reduced school income)	50	0
Total expenditure pressures		1,213	
Budgets Managed by Orbis	2017/18 new Virement	-861	0
<b>Total expenditure pressures (including virements)</b>		<b>352</b>	<b>1,419</b>
ORBIS - Joint operating budget <sup>1</sup>	Inflation	690	656
ORBIS - Joint operating budget <sup>1</sup>	IT running costs (connectivity between partners)	140	0
ORBIS - Joint operating budget <sup>1</sup>	ESCC Virement	373	0
ORBIS - Joint operating budget <sup>1</sup>	BHCC contribution	13,483	0
Total expenditure pressures		14,686	656
ORBIS - Joint operating budget <sup>1</sup>	2017/18 new Virement	828	0
<b>Total expenditure pressures (including virements)</b>		<b>15,513</b>	<b>656</b>
ORBIS - Investment (SCC Share)	Reduced orbis investment (third year of plan)	-706	-1,316
<b>Total expenditure pressures (including virements)</b>		<b>-706</b>	<b>-1,316</b>

Note:

1: This is the total orbis operating budget, managed by the joint committee, estimated SCC contribution is 55% from 1 April 2018

<b>Central Income &amp; Expenditure</b>		2018/19	2019/20
Service	Change description	£000	£000
	Redundancy	1,000	0
	Minimum Revenue Provision	1,030	4,875
	Contribution to reserves	731	6,628
	Land Drainage Precept	28	29
<b>Total Expenditure pressures</b>		<b>2,789</b>	<b>11,532</b>
	Virement	140	0
<b>Total Expenditure pressures (including virements)</b>		<b>2,929</b>	<b>11,532</b>
	Local Taxation changes	-366,276	289,651
	Major Central Gov Support changes	333,000	-279,115
	Changes to Government Grants	10,539	460
<b>Total Funding changes</b>		<b>-22,735</b>	<b>10,996</b>
<b>Total Pressures &amp; changes including virements</b>		<b>-19,808</b>	<b>22,528</b>

# Appendix 6

Draft Revenue

Savings programmes

2018/19 & 2019/20

## Savings programmes from 2010/11 to 2017/18, and future draft programme 2018/19 -2019/20

By directors:	2010-18 Achieved £'000	2018/19 Draft £'000	2019/20 Draft £'000
Adult Social Care	-258,944	-18,615	-8,662
Public Health	-5,315	-2,345	-674
Children, Schools and Families	-92,800	-25,536	-26,445
Environment & Infrastructure	-49,512	-1,318	-1,853
E&I - Fire	-11,619	-661	-4,075
E&I - Communities	-5,783	-528	-97
Legal, Democratic And Cultural	-6,219	-1,623	-792
Organisational Leadership and Performance	-8,222	-506	-123
Business Services	-47,462	-3,192	0
Central Income and Expenditure	-63,316	-12,131	-7,226
<b>Total</b>	<b>-549,192</b>	<b>-66,455</b>	<b>-49,948</b>

Draft Revenue Savings programmes

<b>Adult Social Care</b>		<b>2018/19</b>	<b>2019/20</b>
<b>Service</b>	<b>Savings Title</b>	<b>£000</b>	<b>£000</b>
Adult Social Care	Family, Friends and Community support - core	-1,500	0
Adult Social Care	Family, Friends and Community support - stretch	-1,000	0
<b>Sub total Family, Friends and Community support</b>		<b>-2,500</b>	<b>0</b>
Adult Social Care	Demand Management	-1,000	-1,000
Adult Social Care	Section 256 client group savings	-1,750	-1,750
<b>Sub total Demand</b>		<b>-2,750</b>	<b>-2,750</b>
Adult Social Care	Personalised strategic shift from residential care to community based provision for people with disabilities	-1,000	-1,000
Adult Social Care	Commissioning for Older People with learning disabilities	-250	-250
Adult Social Care	Optimisation of Transition pathways	-1,500	-1,500
Adult Social Care	Surrey Choices efficiency programme	-300	-300
Adult Social Care	Transport care packages review	-250	0
<b>Sub total Learning Disabilities</b>		<b>-3,300</b>	<b>-3,050</b>
Adult Social Care	Ensure correct application of National Continuing Health Care framework	-2,500	-750
Adult Social Care	Resolution of significant outstanding CHC disputes / assessments	-1,500	-750
<b>Sub total Continuing Health Care</b>		<b>-4,000</b>	<b>-1,500</b>
Adult Social Care	Contracts and Grants Review	-500	0
Adult Social Care	Housing Related Support decommissioning / retendering of social exclusion services	-3,619	-117
Adult Social Care	Closure of Surrey Information Hubs	-335	-77
Adult Social Care	Optimisation of main block contract rates	0	-80
Adult Social Care	Optimisation of other contract & grant rates	-289	-289
<b>Sub total Contracts and Grants</b>		<b>-4,743</b>	<b>-562</b>
Adult Social Care	Workforce synergies	-500	-800
<b>Sub total Workforce</b>		<b>-500</b>	<b>-800</b>
Adult Social Care	Strategic review of Older People In-house services	-822	0
<b>Sub total Accommodation with Care and Support</b>		<b>-822</b>	<b>0</b>
<b>Total Savings</b>		<b>-18,615</b>	<b>-8,662</b>

## Draft Revenue Savings programmes

<b>Public Health</b>		2018/19	2019/20
Service	Savings Title	£000	£000
Public Health	Savings in SCC recharge	-196	-5
Public Health	Sexual health (non-contract eg. out of area spend)	-628	-428
Public Health	Healthy life style services	-18	0
Public Health	Substance misuse integrated service	-1,492	0
Public Health	Mental health	-11	0
Public Health	Adjustment to Healthy lifestyle service budget	0	-227
Public Health	Service reconfiguration	0	-14
<b>Total Savings</b>		<b>-2,345</b>	<b>-674</b>

Draft Revenue Savings programmes

<b>Children, Schools and Families</b>		2018/19	2019/20
Service	Savings Title		
		£000	£000
CSF - Children's services	Managing market inflation	-559	-559
CSF - Children's services	Support functions review	-280	-280
CSF - Children's services	Early Help - reduction in demand	0	-800
CSF - Children's services	Productivity efficiencies	0	-1,662
CSF - Commissioning and Prevention	Managing market inflation	-224	-224
CSF - Commissioning and Prevention	Early Help reconfiguration - reprofiled	-3,285	-3,285
CSF - Commissioning and Prevention	Early Help contract savings/asset related savings	-187	-700
CSF - Commissioning and Prevention	Productivity efficiencies	0	-528
CSF - Schools and SEND	Managing market inflation	-789	-789
CSF - Schools and SEND	Home to school transport - SEND	-1,174	-678
CSF - Schools and SEND	Productivity efficiencies	-2,392	-1,110
CSF - Schools and SEND	Support functions review	-75	0
CSF - Schools and SEND	Adjustment to grant funding	-2,000	0
<b>Total Savings</b>		<b>-10,965</b>	<b>-10,615</b>
CSF - Schools and SEND	Managing market inflation	-1,628	-1,628
CSF - Schools and SEND	Alternative DSG savings required - yet to be determined	-10,704	-14,147
CSF - Schools and SEND	School redesignations and occupancy	-1,395	-884
CSF - Schools and SEND	SEN inclusion in mainstream	-844	-339
CSF - Schools and SEND	Service shift of 300 NMI's to inhouse (Free Schools)	0	1,167
<b>Total Savings (High Needs DSG)</b>		<b>-14,571</b>	<b>-15,831</b>
<b>Total Savings</b>		<b>-25,536</b>	<b>-26,445</b>

Draft Revenue Savings programmes

<b>Environment &amp; Infrastructure</b>		2018/19	2019/20
Service	Savings Title		
		£000	£000
Place Development & Waste	Countryside Review	-350	-200
Place Development & Waste	Planning & Development Review	-150	0
Place Development & Waste	E&I Support Function Review	-100	0
Place Development & Waste	Place & Sustainability Review	-50	-50
Place Development & Waste	Waste - Kerbside Recycling Performance (2018/19 includes removal of prior year savings)	1,077	-155
Place Development & Waste	Waste - Recycling Management (2018/19 includes removal of prior year savings)	942	-57
Place Development & Waste	Waste - Single Waste Approach	-1,000	-1,000
Place Development & Waste	Waste - CRCs & Transfer Stations (2018/19 includes removal of prior year savings)	80	0
Place Development & Waste	Waste - Materials Management	-149	-13
Place Development & Waste	Savings to be identified	-200	-200
Highways and Transport	Highway information income	-40	0
Highways and Transport	Reactive Maintenance	-1,200	0
Highways and Transport	Savings to be identified	-178	-178
<b>Total Savings</b>		<b>-1,318</b>	<b>-1,853</b>

Draft Revenue Savings programmes

<b>Fire and Rescue Service</b>		2018/19	2019/20
Service	Savings Title	£000	£000
Fire and Rescue Service	Fire cover reconfiguration Spelthorne - delayed	225	-225
Fire and Rescue Service	Maintain two appliances at Fordbridge for one year	675	-450
Fire and Rescue Service	Further Fire cover reconfiguration	0	-2,500
Fire and Rescue Service	Blue light Collaboration Mobilising	200	0
Fire and Rescue Service	Mobilising restructure	-61	0
Fire and Rescue Service	Implementation of Immediate Response Vehicles	-800	-800
Fire and Rescue Service	back office & support functions	0	-100
Fire and Rescue Service	Flexible demand lead Crewing, shift patterns middle management	-500	0
Fire and Rescue Service	Fire pension reduced employer contribution rates	-400	0
<b>Total Savings</b>		<b>-661</b>	<b>-4,075</b>

Draft Revenue Savings programmes

<b>E&amp;I - Communities</b>		2018/19	2019/20
Service	Savings Title		
		£000	£000
Community Partnership and Safety	Community Improvement Fund	-236	0
Emergency Management	Income Generation	-20	-20
Trading Standards	Income Generation	-96	-31
Trading Standards	Buckinghamshire Partnership	-37	-2
Trading Standards	Further Savings	-44	-44
Community Partnership and Safety	Restructure	-92	0
Community support function	Support function review	--3	
<b>Total Savings</b>		<b>-528</b>	<b>-97</b>

Draft Revenue Savings programmes

<b>Legal, Democratic and Cultural</b>		2018/19	2019/20
Service	Savings Title	£000	£000
Democratic Services	Members allowances pension scheme withdrawal	-300	0
Democratic Services	Restructuring	-122	-22
Democratic Services	Modern Council	-22	-22
Democratic Services	Voluntary Sector reduction	-22	-22
Cultural Services	Libraries redesign service delivery	-180	0
Cultural Services	Surrey Arts	-250	0
Cultural Services	Libraries -reduction to resources budget	-100	0
Cultural Services	Libraries - reclassification	-220	-110
Cultural Services	Libraries -team staffing reductions	-46	-208
Cultural Services	Libraries - Community Supported Libraries	0	-250
Cultural Services	Surrey Arts additional Music Income	-25	-25
Cultural Services	Adult community learning - improve marketing	-23	-28
Cultural Services	Registration - increase income	-25	-16
Cultural Services	Heritage restructure	-85	-25
Cultural Services	Other savings	-5	-7
Legal Services	Rationalisation of posts	-142	39
Coroner	Seek efficiencies and streamline processes	-56	-18
<b>Total Savings</b>		<b>-1,623</b>	<b>-792</b>

Draft Revenue Savings programmes

<b>Organisational Leadership and Performance</b>		2018/19	2019/20
Service	Savings Title	£000	£000
Communications	Restructuring and external spend	-158	-37
Communications	Further savings (incl marginal gains) Service	-43	-6
Strategy and Performance	restructure/ prioritisation	-140	0
Customer Services	Stop appointment bookings (redirect online)	-105	0
Customer Services	Reduction in management team costs	-25	0
Customer Services	Channel sshift	-25	-25
Customer Services	Reduce web and digital	-10	-55
<b>Total Savings</b>		<b>-506</b>	<b>-123</b>

Draft Revenue Savings programmes

<b>Business Services</b>		2018/19	2019/20
Service	Savings title	£000	£000
Budgets Managed by Orbis	Audit fee	-30	0
Budgets Managed by Orbis	IT Infrastructure and orbis business plan	-106	0
Budgets Managed by Orbis	Building running costs	-200	0
Budgets Managed by Orbis	Contribution to furniture reserve	-160	0
<b>Total savings</b>		<b>-496</b>	<b>0</b>
ORBIS - Joint operating budget <sup>1</sup>	Orbis business plan <sup>1</sup>	-4,611	-431
<b>Total savings</b>		<b>-4,611</b>	<b>-431</b>

Note:

1: This is the total orbis savings to the orbis operating budget, managed by the joint committee, estimated SCC contribution is 55% from 1 April 2018

Draft Revenue Savings programmes

<b>Central Income and Expenditure</b>		2018/19	2019/20
Service	Savings Title	£000	£000
Central Income and Expenditure	Public Health	-1,173	14
Central Income and Expenditure	Treasury management (interest payable)	-1,550	-642
Central Income and Expenditure	Minimum Revenue Provision	-6,799	-3,698
Central Income and Expenditure	Education Services Grant	591	0
Central Income and Expenditure	Investment Income	-3,200	-2,900
<b>Total Savings</b>		<b>-12,131</b>	<b>-7,226</b>