

Annex 3 - Activity information for the council's highest risk budgets

Annex 3 provides some additional information about the council's high risk or most volatile budgets.

This is the first month of producing this annex and the contents will be developed and improved over the coming months and extended to other budgets. For example, the annex will look to add unit cost information where appropriate, and to improve the level of consistency of presentation across the services.

For this month, Annex 3 covers the following budgets:

- | | |
|--|--------------------------------|
| Children, Families, Learning & Communities | Children's Services |
| Children, Family, Learning & Communities | Schools & SEND |
| Health, Wellbeing & Adult Social Care | Adult Social Care |
| Highways, Transport and Environment | Waste Management and reduction |

Children, Families, Learning & Communities

Revenue +£16.1m overspend (£15m due to SEND) and still to outline -£6.1m management action to achieve in year savings

	Current budget		Financial position as at July 2018				
	Gross	Income	Net	Forecast	Variance	Mgmt	Revised
	£m	£m	£m	£m	£m	action	variance
Children's Services	137.9	-13.3	124.6	125.2	0.6	-3.7	-3.7
Commissioning & Prevention	101.6	-68.3	33.3	33.4	0.1	-0.3	-0.3
Schools & SEND	175.5	-112.9	62.6	78.7	16.1	-1.4	-1.4
Delegated Schools	380.4	-380.4	0.0	0.0	0.0	0.0	0.0
Cultural Services	22.8	-14.1	8.7	8.7	0.0	-0.7	-0.7
Total	818.2	-589.0	229.2	246.1	16.8	-6.1	-6.1

	Ongoing Savings			
	MTFP	Savings	Forecast	Risks
	Savings	Forecast	Variance	
	£m	£m	£m	£m
Children's Services	0.8	0.8	0.0	0.0
Commissioning & Prevention	3.7	3.7	0.0	0.0
Schools & SEND	21.0	21.5	0.5	2.4
Delegated Schools	0.0	0.0	0.0	0.0
Cultural Services	1.0	1.0	0.0	0.0
Total	26.5	27.0	0.5	2.4

-£6.1m management action is to achieve in year savings

Further information on revised budget envelope and management action to achieve in year savings

Page 38

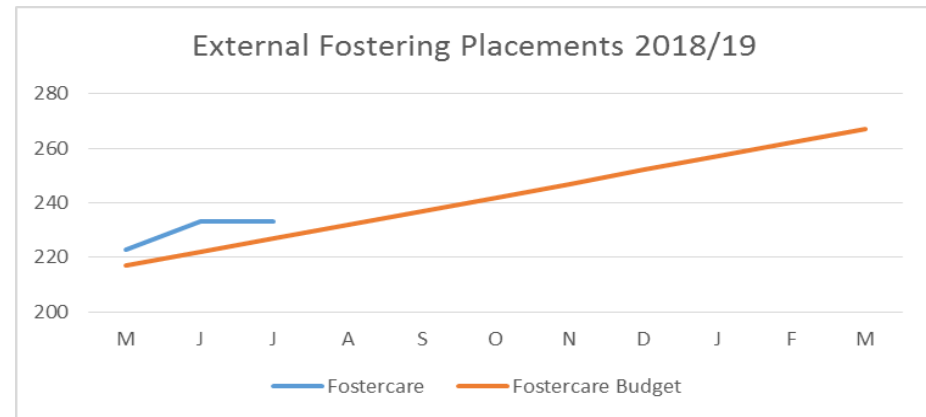
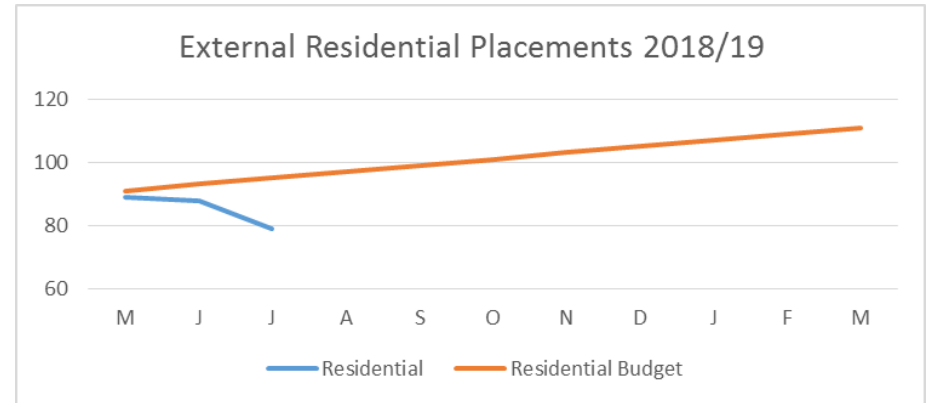
	In year savings	Net budget
	£m	£m
Children, Family, Learning & Communities		229.2
Already in Budget monitoring	0.0	
<u>To be outlined</u>		
Children's Services	-3.7	
Commissioning & Prevention	-0.3	
Schools & SEND	-1.4	
Cultural Services	-0.7	
Awaiting outlines from DLT		-6.1
Total 2018/19 envelope		223.1

Children, Families, Learning & Communities – Children’s Services

	Financial position as at July 2018			Mgmt action £m	Revised variance £m
	Net budget	Forecast	Variance		
	£m	£m	£m		
Referral, Assessment and Care Management	29.5	32.5	2.9		2.9
Children with Disabilities	13.5	13.6	0.1		0.1
Care Services	72.6	70.9	-1.7		-1.7
Child & Adolescent Mental Health and HOPE Services	8.8	9.1	0.3		0.3
Safeguarding Services	1.3	1.2	0.0		0.0
Central Services	0.0	0.0	0.0		0.0
Practice Quality and Learning Management	7.0	7.3	0.3		0.3
Management action to achieve in year savings				-3.7	-3.7
Income	-13.3	-11.7	1.6		1.6
Total	124.6	125.2	0.6	-3.7	-3.1

.....

Care services volumes	Budget	Apr	Jul	Change
Special guardianship	432	401	414	3% ↑
General Foster Care		313	314	0% →
Family and Friends Foster Care		112	99	-12% ↓
Supported Lodgings 18+ Fostering 18+		95	100	5% ↑
In-house foster	540	523	516	-1% →
LAC - Unaccompanied Asylum Seeker Children		107	105	-2% →
LAC - Non UASC		831	855	3% ↑
Looked After Children*		938	960	2% →
Care Leavers - UASC		240	253	5% ↑
Care Leavers - Non UASC		308	304	-1% →
Care Leavers*		548	557	2% →

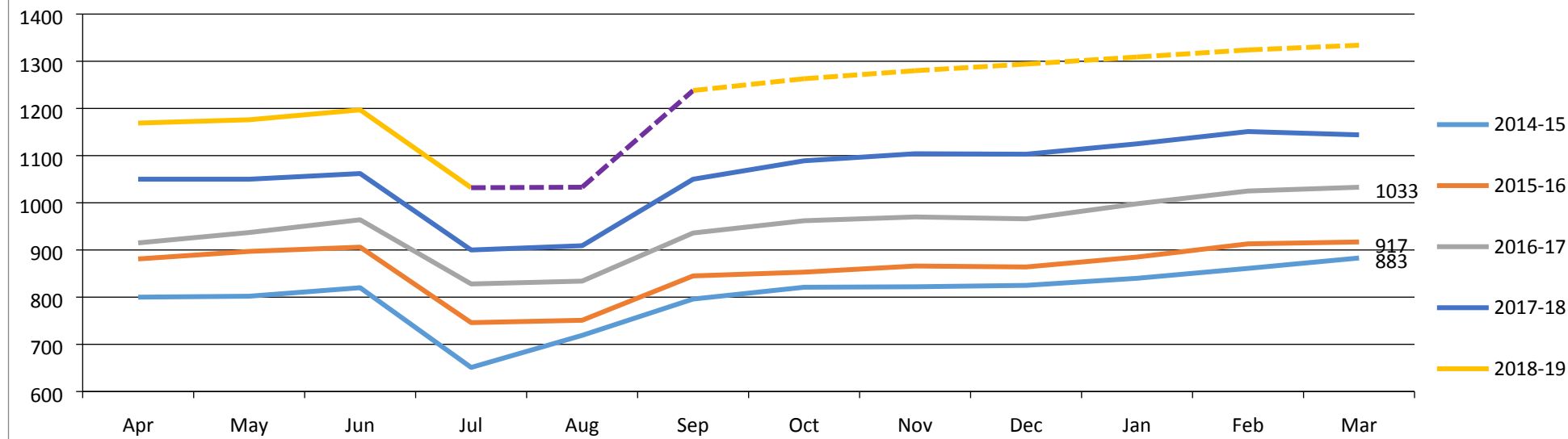


Children, Family, Learning & Communities – Schools & SEND

Financial position as at July 2018					
	Net budget	Forecast	Variance	Mgmt action	Revised variance
	£m	£m	£m	£m	£m
Other SEND Services and ISPSB	48.4	46.6	-1.8		-1.8
School Agency Placements	42.3	57.3	15.0		15.0
SEND Transport	26.4	29.3	2.9		2.9
Delegated Budgets	53.0	53.6	0.6		0.6
Universal Education Services	48.1	45.8	-2.3		-2.3
Home to School transport	8.4	8.9	0.4		0.4
Management action to achieve in year savings				-0.4	-0.4
Income	-164.0	-162.8	1.2	-1.0	0.2
Total	62.6	78.7	16.1	-1.4	14.7

Page 40

Agency placements 2014-15 to 2018/19



Health, Wellbeing & Adult Social Care

Revenue £ -4.6m underspend and -£6.3m Management Action still to agree

	Current Budget		Financial position as at July 2018				
	Gross Income		Net	Forecast	Variance	Mgmt Action	Revised Variance
	£m	£m					
Adult Social Care	500.3	-118.4	381.9	377.4	-4.5	-6.3	-10.7
Public Health	37.3	-36.7	0.7	0.6	-0.1	0.0	-0.1
Total	537.6	-155.1	382.5	377.9	-4.6	-6.3	-10.8

	Ongoing Savings			
	MTFP Savings	Savings Forecast	Forecast Variance	Risks
	£m	£m	£m	£m
Adult Social Care	18.4	20.1	1.7	1.5
Public Health	2.2	2.2	0.0	0.0
Total	20.6	22.3	1.7	1.5

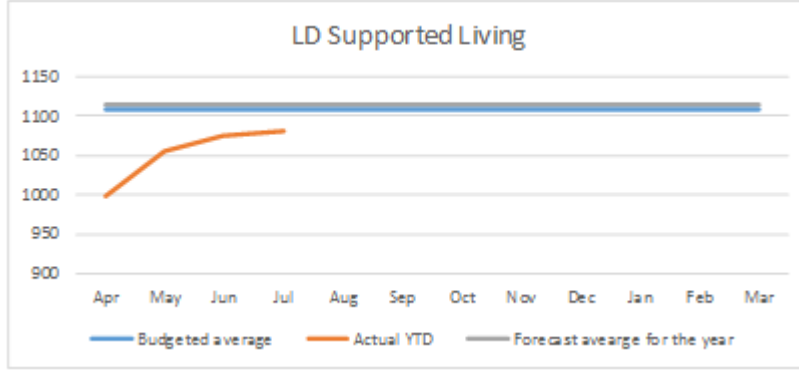
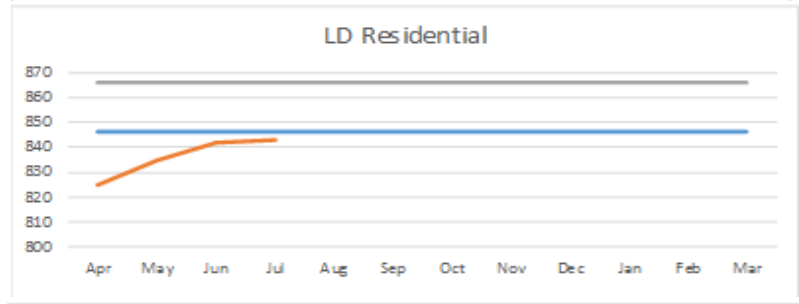
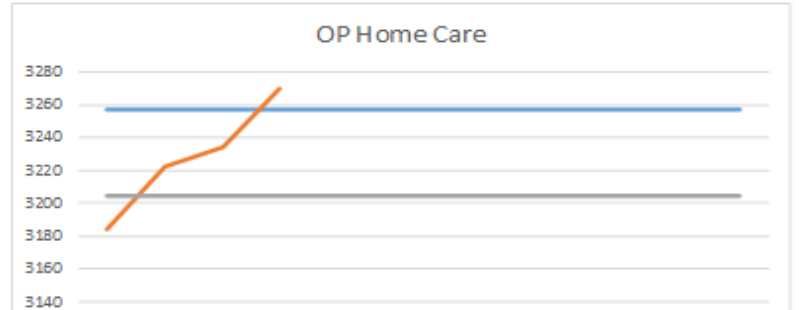
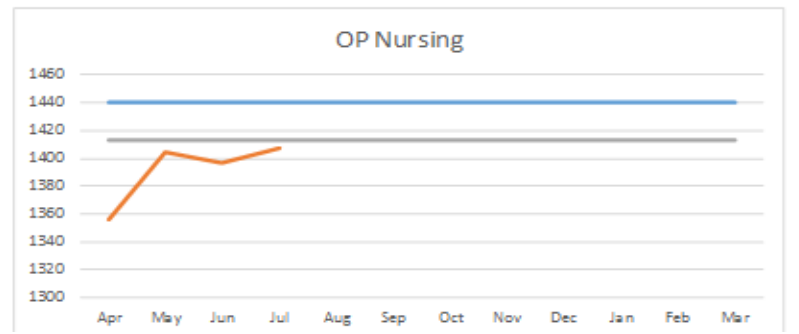
Further information on in year management action

Current budget:	£382.5m
2018/19 revised envelope	£371.8m
Change	£ 10.7m
The additional £10.7m savings will be met through:	
Increased staff vacancy factor based on the current underspend	£2.2m
Mitigate budget increased cost of care	£4.9m
Achieve surplus on Fees & Charges income	£1.0m
Manage care package budgets to deliver underspends and demand at the front door	£2.6m

Health, Wellbeing & Adult Social Care - Adult Social Care

Financial position as at July 2018					
	Net Budget	Forecast	Variance	Mgmt Action	Revised Variance
	£m	£m	£m	£m	£m
Older People (all care 65+)	209.1	207.5	-1.5	-3.0	-4.5
Physical Disabilities (26-64)	45.4	46.6	1.1	-0.7	0.4
Learning Disabilities (26-64)	136.8	136.7	-0.1	-2.5	-2.6
Transition (18-25)	34.3	35.3	1.0		1.0
Mental Health (18 -64)	12.1	12.6	0.5	0.0	0.5
Housing related Support	5.2	4.1	-1.1		-1.1
Carers	6.3	6.3	0.0		0.0
Assessment & care Management & Support	51.1	48.5	-2.7		-2.7
Income	-118.4	-120.2	-1.8		-1.8
Total	381.9	377.4	-4.5	-6.3	-10.7

The two key areas of underspend are within Older People and Learning Disabilities spot care. The volumes to date are currently below the forecast and budgeted in in three out of key four services areas



Highways, Transport and Environment

Revenue £-0.8m underspend and still to approve -£1.4m Management action

	Current Budget		Financial position as at July 2018				
	Gross Income		Net	Forecast	Variance	Mgmt action	Revised variance
	£m	£m					
Highways & Transport	56.9	-8.4	48.5	48.1	-0.3	-1.1	-1.4
Place Development & Waste	97.4	-8.5	88.9	88.9	0.0	-1.1	-1.1
Surrey Fire & Rescue Service	45.4	-13.9	31.5	31.4	-0.2	-0.1	-0.3
Trading Standards	3.9	-2.1	1.8	1.7	-0.1	0.0	-0.1
Communities Support function	0.8	0.0	0.8	0.5	-0.2	0.0	-0.2
Emergency Management	0.5	0.0	0.5	0.5	0.0	0.0	0.0
Total	204.9	-32.9	172.0	171.2	-0.7	-2.3	-3.1

	Ongoing Savings			
	MTFP Savings	Savings Forecast	Forecast Variance	Risks
	£m	£m	£m	£m
Highways & Transport	1.7	1.7	0.0	0.0
Place Development & Waste	-0.1	-0.1	0.0	0.4
Surrey Fire & Rescue Service	0.7	0.7	0.0	0.0
Trading Standards	0.1	0.1	0.0	0.0
Communities Support function	0.0	0.0	0.0	0.0
Emergency Management	0.0	0.0	0.0	0.0
Total	2.5	2.5	0.0	0.4

Further information on in year management actions

	In year savings £m	Net Budget £m
Highways, Transport and Environment		172.0
Already in budget monitoring		-0.8
Other proposed actions		
Strategic Transport - Bus Service Operators Grant	-0.5	
Strategic Transport - Community Transport grants	-0.1	
Directorate costs - management action	-0.5	
Fire Service	-0.1	
On street car parking	-0.2	
Local Committee spend	-0.4	
Application of developers contributions	-0.5	
Other proposals DLT to approve		-2.3
Total 2018/19 envelope		168.9

Highways, Transport and Environment – Waste Management and reduction

	Current Budget			Financial position as at July 2018				
	Gross	Income	Net	Net			Mgmt	Revised
	£m	£m	£m	Budget	Forecast	Variance	Action	Variance
Waste Management & Reduction	65.7	-1.3	64.4	64.4	64.4	0	0	0

	Savings			Risks
	MTFP	Savings	Forecast	
	Savings	Forecast	Variance	
Waste Management & Reduction	-0.9	-0.9	0.0	0.4

*Negative target due to previous years roll forward target

Construction of the Eco Park, while progressing, is delayed. Under the terms of the council's waste contract with Suez, the council does not start to pay for the Eco Park until the facility is operational, at which point the construction cost will be spread over the remaining life of the contract. The current construction delay will therefore lead to a reduced cost this year, and increased costs in future years. The Eco Park is a major construction project spanning a number of years. The council manages changes in the timing and level of costs (such as those caused by delay) through the Waste Sinking Fund, using it to smooth cost variations across years. The forecast outturn position therefore assumes that reduced costs this year due to the delay will result in a contribution to the Sinking Fund, in order to meet those costs when they arise in future years. This is currently estimated at £7.4m, although the final amount will depend on a number of factors principally the actual length of the delay. Cabinet approval will be sought

Page 44

Year residual tonnage estimates

