

Annex 4 - Proposed management actions to reduce 2018/19 forecast net spending by £40m

To improve its financial resilience, in July 2018, Cabinet approved £15m additional in year savings for delivery in 2018/19. In addition, the council has identified a further £25m in year savings as detailed below.

Summary

The distribution of proposed in year savings among directorates is as follows.

	Current net budget £m	MTFP savings Incl in MTFP £m	Cabinet approved in year savings £m	Additional in year savings £m	Revised net budget £m
Children, Families, Learning & Communities	229.2	-26.5	-0.6	-5.4	223.2
Health, Wellbeing & Adult Social Care	382.3	-20.6	-0.1	-10.7	371.5
Highways Transport & Environment	172.0	-2.5	-0.6	-2.5	168.9
Economy, Growth & Commercial	23.1	-0.4	-2.4	-2.4	18.3
Finance, Legal Democratic & Coronial	12.7	-0.7	-0.5	-0.6	11.6
Customer, Digital & Transformation	59.0	-3.3	-4.3	-0.7	54.0
Central Income & Expenditure	49.2	-12.1	-6.4	-2.5	40.3
Total services' net revenue expenditure	927.6	-66.0	-15.0	-24.8	887.8

Directorates' management actions to achieve the proposed savings.

The details of management actions to achieve the proposed 2018/19 in year savings are as follows.

Children, Families, Learning & Communities (CFLC)

Management action	£000
Children's Services - Maintain external placement numbers at current level	-1,200
Children's Services - 5% staff transport	-100
Schools & Learning - Commercial Services	-1,000
Children's Services - 1% staff reductions	-500
Schools & Learning - 1% staff reductions	-400
Commissioning & Prevention - 1% staff reductions	-300
Cultural Services	-350
Cultural Services	-330

Management action	£000
Cultural Services	-20
CFLC Directorate management 'grip' on spend generally and specifically on placements, contracts and grants.	-1,869
CFLC total	6,069

Health, Wellbeing & Adult Social Care (HWA)

Management action	£000
Increase staffing vacancy factor based on current underspend pending full service redesign	-2,150
Implement LD Cost of Care fee uplifts for less than budgeted	-1,500
Manage down budgeted cost inflation pressure outside Learning Disability Cost of Care project	-3,444
Achieve surplus on Fees & Charges income	-1,000
Manage care package budgets more effectively through tight management in CPM process	-2,650
HWA total	-10,744

Economy, Growth & Commercial (EGC)

Management action	£000
Repairs & maintenance	-
	2,960
Limited consultancy spend	-627
Utilities	-600
Building rates	-100
Grounds maintenance	-100
Cleaning & MPS (Managed Print Services) contract	-150
Review of offices' services & facilities	-240
Rates income	-50
EGC total	4,826

Highways Transport & Environment (HTE)

Management action	£000
Fire Service net variation	-164
Community Support staffing underspend	-239
Trading Standards net variation	-62
Highways net variation	-348
Fire Service management action to be identified	-106
Strategic Transport Bus Service Operators' Grant drawdown	-500
Strategic Transport Historical Community Transport Grant drawdown	-115
Directorate costs SANGS uplift drawdown	-500
Car-Parking historical balance drawdown	-182
Balancing figure to be identified	-3
Local Committee Member allocation uncommitted at 31/10/2018	-400
Application of developers contributions	-500
HTE total	-3,119

Customer, Digital and Transformation (CDT)

Management action	£000
Vacancies in Internal Comms x 2	-80
Reduction in DC publications	-42
Reduction in external campaigns	-100
Staff impact of reduced campaigns	-80
Various Customer Services	-200
HR	-800
IT refresh deferral	-400
Network maintenance	-233
Modern worker	-900
BPRE vacancies x 3	-110
SFRS IT dedicated support	-35
D&Bs Investment fund contribution	-10
Removal of Quest contingency	-150
Strategy and Performance vacancies x 3	-150
Surrey i	-20
Strategy and Performance MTFP savings	-100
Early implementation of E&Y review of Orbis (HR and IT&D)	-1,600
Total CDT	-5,010

Finance, Legal and Coronial (FLC)

Management action	£000
Additional insurance recharge to schools	-300
Review of contribution to the Insurance Fund	-100
Democratic Services - Structure	-38
Democratic Services – Sundry expenses	-20
Democratic Services – member support and expenses	-61
Democratic Services – Civic Support	-30
Democratic Services - Remodel	-151
Legal Services - Remodel	-300
Coroner	-100
FLC total	-1,100

Central Income and Expenditure (CIE)

Management action	£000
Defer planned contribution to reserves	-2,239
Reduction in need for MRP	-1,674
Central budget for cross-cutting in-year savings initiatives:	
Learning and development – review of courses and administration	-500
Procurement – review of contracts to be let	-500
Local agreements with districts and boroughs	-400
Moratorium on discretionary spend	-500
Efficiency savings across non-front line services	-3,128
CIE total	-8,941