

# Our Council

## 2020/21 Subjective Budget

2019/20 Budget Book £'000	Directorate	Lead	Employee Cost £'000	Non Employee Cost £'000	Gross Exp £'000	Income £'000	Government Grants £'000	20/21 Budget £'000
242,290	Children, Families, Lifelong Learning and Culture	Dave Hill	132,852	686,004	818,856	(26,348)	(548,309)	244,199
0	Public Health	Dave Hill	2,703	27,533	30,236	0	0	30,236
364,811	Adult Social Care	Simon White	79,543	421,697	501,240	(116,376)	(12,736)	372,128
162,845	Environment, Transport, & Infrastructure	Gillian Steward	58,532	134,948	193,480	(20,375)	(4,927)	168,178
13,332	Transformation, Partnerships and Prosperity	Michael Coughlin	14,749	5,663	20,412	(812)	(478)	19,122
71,216	Resources	Leigh Whitehouse	31,502	70,448	101,950	(35,608)	(66)	66,276
31,670	Central Income & Expenditure	Leigh Whitehouse	1,250	75,884	77,134	(8,900)	0	68,234
<b>886,164</b>	<b>Total - Our Council</b>		<b>321,131</b>	<b>1,422,177</b>	<b>1,743,308</b>	<b>(208,419)</b>	<b>(566,516)</b>	<b>968,373</b>
<b>Central funding:</b>								
(731,598)	Council tax					(763,913)		(763,913)
(119,977)	Business Rates					(116,224)		(116,224)
(34,589)	Central Government Grants						(88,236)	(88,236)
<b>0</b>	<b>Total - Our Council</b>		<b>321,131</b>	<b>1,422,177</b>	<b>1,743,308</b>	<b>(1,088,556)</b>	<b>(654,752)</b>	<b>0</b>

# Our Council

## Budget movements from 2019/20 Budget to 2020/21 Budget

2019/20 Budget Book £'000	Directorate	2019/20 Virements and Other Adjustments £'000	2019/20 Budget £'000	Inflation £'000	Pressures £'000	Efficiencies £'000	20/21 Budget £'000
242,290	Children, Families, Lifelong Learning and Culture	1,401	243,690	6,823	5,665	(11,979)	244,199
0	Public Health	30,236	30,236	0	319	(319)	30,236
364,811	Adult Social Care	(886)	363,925	8,816	11,731	(12,344)	372,128
162,845	Environment, Transport, & Infrastructure	(262)	162,583	4,804	4,757	(3,966)	168,178
13,332	Transformation, Partnerships and Prosperity	3,537	16,869	415	2,859	(1,021)	19,122
71,216	Resources	(5,517)	65,699	2,084	2,567	(4,074)	66,276
31,670	Central Income & expenditure	13,892	45,562	0	27,098	(4,427)	68,234
<b>886,164</b>	<b>Total - Our Council</b>	<b>42,400</b>	<b>928,564</b>	<b>22,942</b>	<b>54,996</b>	<b>(38,130)</b>	<b>968,373</b>

Note: 2019/20 virements and other adjustments - Transfer of PH Grant (PH - £30.2m and CIE £5.4m = £35.6m) and Social Care Grant (£6.8m) to Central Government grants. The other changes reflect the permanent in year virements between services significantly the repatriation of Orbis services to Surrey between TPP, Resources and CIE and the transfer of Commercial Service from CFLC to Resources (£1.7m).

# Children, Families, Lifelong Learning and Culture

Executive Director: Dave Hill

## 2020/21 Subjective Budget

2019/20 Budget Book £'000	Service	Employee Cost £'000	Non Employee Cost £'000	Gross Exp £'000	Income £'000	Government Grants £'000	20/21 Budget £'000
43,804	Family Resilience	31,021	8,409	39,430	(1,517)	(1,125)	36,788
97,383	Education, Lifelong Learning & Culture	54,327	227,311	281,638	(19,989)	(165,717)	95,932
6,043	Commissioning	5,574	60,676	66,250	(60)	(59,822)	6,368
8,013	Quality & Performance	8,931	1,279	10,210	(741)	(426)	9,043
92,047	Corporate Parenting	32,761	74,941	107,702	(4,041)	(9,553)	94,108
(5,000)	Directorate Wide Savings	239	1,721	1,960	0	0	1,960
<b>242,290</b>	<b>Total - Children, Families, Lifelong Learning and Culture</b>	<b>132,852</b>	<b>374,338</b>	<b>507,190</b>	<b>(26,348)</b>	<b>(236,643)</b>	<b>244,199</b>
0	Delegated Schools		311,666	311,666		(311,666)	0
<b>242,290</b>	<b>Total - Children, Families, Lifelong Learning and Culture</b>	<b>132,852</b>	<b>686,004</b>	<b>818,856</b>	<b>(26,348)</b>	<b>(548,309)</b>	<b>244,199</b>

## Budget movements from 2019/20 Budget to 2020/21 Budget

2019/20 Budget Book £'000	Service	2019/20 Virements and Other Adjustments £'000	2019/20 Budget £'000	Inflation £'000	Pressures £'000	Efficiencies £'000	20/21 Budget £'000
43,804	Family Resilience	(5,390)	38,414	1,025	0	(2,650)	36,788
97,383	Education, Lifelong Learning & Culture	929	98,312	2,474	1,675	(6,529)	95,932
6,043	Commissioning	(142)	5,901	117	450	(100)	6,368
8,013	Quality Assurance	387	8,400	203	440	0	9,043
92,047	Corporate Parenting	3,166	95,213	1,495	100	(2,700)	94,108
(5,000)	Directorate Wide	2,451	(2,550)	1,510	3,000	0	1,960
242,290	Total - Children, Learning, Families and Culture	1,401	243,690	6,823	5,665	(11,979)	244,199
0	Delegated Schools	0	0		0		0
<b>242,290</b>	<b>Total - Children, Families, Lifelong Learning and Culture</b>	<b>1,401</b>	<b>243,690</b>	<b>6,823</b>	<b>5,665</b>	<b>(11,979)</b>	<b>244,199</b>

# Public Health

Executive Director: Dave Hill

## 2020/21 Subjective Budget

2019/20 Budget Book £'000	Service	Employee Cost £'000	Non Employee Cost £'000	Gross Exp £'000	Income £'000	Government Grants £'000	20/21 Budget £'000
0	Public Health	2,703	27,533	30,236			30,236
<b>0 Total - Public Health</b>		<b>2,703</b>	<b>27,533</b>	<b>30,236</b>	<b>0</b>	<b>0</b>	<b>30,236</b>

## Budget movements from 2019/20 Budget to 2020/21 Budget

2019/20 Budget Book £'000	Service	2019/20 Virements and Other Adjustments £'000	2019/20 Budget £'000	Inflation £'000	Pressures £'000	Efficiencies £'000	20/21 Budget £'000
0	Public Health	30,236	30,236		319	(319)	30,236
<b>0 Total - Public Health</b>		<b>30,236</b>	<b>30,236</b>	<b>0</b>	<b>319</b>	<b>(319)</b>	<b>30,236</b>

# Adult Social Care

Executive Director: Simon White

## 2020/21 Subjective Budget

2019/20 Budget Book £'000	Service	Employee Cost £'000	Non Employee Cost £'000	Gross Exp £'000	Income £'000	Government Grants £'000	20/21 Budget £'000
364,811	Adult Social Care	79,543	421,697	501,240	(116,376)	(12,736)	372,128
<b>364,811</b>	<b>Total - Adult Social Care</b>	<b>79,543</b>	<b>421,697</b>	<b>501,240</b>	<b>(116,376)</b>	<b>(12,736)</b>	<b>372,128</b>

## Budget movements from 2019/20 Budget to 2020/21 Budget

2019/20 Budget Book £'000	Service	2019/20 Virements and Other Adjustments £'000	2019/20 Budget £'000	Inflation £'000	Pressures £'000	Efficiencies £'000	20/21 Budget £'000
364,811	Adult Social Care	(886)	363,925	8,816	11,731	(12,344)	372,128
<b>364,811</b>	<b>Total - Adult Social Care</b>	<b>(886)</b>	<b>363,925</b>	<b>8,816</b>	<b>11,731</b>	<b>(12,344)</b>	<b>372,128</b>

# Environment, Transport, & Infrastructure

Executive Director: Gillian Steward

Director (Community Protection &amp; Emergencies): Steve Owen-Hughes

## 2020/21 Subjective Budget

2019/20 Budget Book £'000	Service	Employee Cost £'000	Non Employee Cost £'000	Gross Exp £'000	Income £'000	Government Grants £'000	20/21 Budget £'000
58,986	Highways & Transport	17,308	60,366	77,674	(13,046)	(1,773)	62,855
69,580	Environment	6,807	69,386	76,193	(4,247)	(274)	71,672
388	Communities Support Function	321	29	350			350
34,472	Community Protection	34,096	5,486	39,582	(2,820)	(2,880)	33,882
(581)	To be identified across services		(319)	(319)	(262)		(581)
<b>162,845</b>	<b>Total - Environment, Transport, &amp; Infrastructure</b>	<b>58,532</b>	<b>134,948</b>	<b>193,480</b>	<b>(20,375)</b>	<b>(4,927)</b>	<b>168,178</b>

## Budget movements from 2019/20 Budget to 2020/21 Budget

2019/20 Budget Book £'000	Service	2019/20 Virements and Other Adjustments £'000	2019/20 Budget £'000	Inflation £'000	Pressures £'000	Efficiencies £'000	20/21 Budget £'000
58,986	Highways & Transport	(322)	58,664	1,978	4,054	(1,841)	62,855
69,580	Environment	67	69,647	2,017	633	(625)	71,672
388	Communities Support function	(46)	342	8			350
34,472	Community Protection	39	34,511	801	70	(1,500)	33,882
(581)	To be identified across services		(581)				(581)
<b>162,845</b>	<b>Total - Environment, Transport, &amp; Infrastructure</b>	<b>(262)</b>	<b>162,583</b>	<b>4,804</b>	<b>4,757</b>	<b>(3,966)</b>	<b>168,178</b>

**Notes:**

Inflation includes contractual inflation where required, including waste management, street lighting, highways maintenance and bus services.

# Transformation, Partnerships and Prosperity

Executive Director: Michael Coughlin

## 2020/21 Subjective Budget

2019/20 Budget Book £'000	Service	Employee Cost £'000	Non Employee Cost £'000	Gross Exp £'000	Income £'000	Government Grants £'000	20/21 Budget £'000
4,133	Human Resources & Organisational Development	4,707	1,888	6,595			6,595
2,637	Insight, Analytics & Intelligence	2,390	1,622	4,012	(264)	(478)	3,270
3,133	Customer Services	2,952	107	3,059	(142)		2,917
1,772	Coroner	1,064	1,283	2,347	(379)		1,968
1,281	Strategic Leadership	1,337	28	1,365			1,365
1,407	Communications	1,123	319	1,442			1,442
976	Economic Growth	398	416	814	(27)		787
0	Transformation Support Unit	778		778			778
(2,007)	Cross County	0		0			0
<b>13,332</b>	<b>Total - Transformation, Partnerships and Prosperity</b>	<b>14,749</b>	<b>5,663</b>	<b>20,412</b>	<b>(812)</b>	<b>(478)</b>	<b>19,122</b>

# Transformation, Partnerships and Prosperity

## Budget movements from 2019/20 Budget to 2020/21 Budget

2019/20 Budget Book £'000	Service	2019/20 Virements and Other Adjustments £'000	2019/20 Budget £'000	Inflation £'000	Pressures £'000	Efficiencies £'000	20/21 Budget £'000
4,133	Human Resources & Organisational Development	2,480	6,613	182		(200)	6,595
2,637	Insight, Analytics & Intelligence	463	3,100	30	275	(135)	3,270
3,133	Customer Services		3,133	70		(286)	2,917
1,772	Coroner	0	1,772	52	244	(100)	1,968
1,281	Strategic Leadership	(267)	1,014	18	333		1,365
1,407	Communications	0	1,407	34			1,441
976	Economic Growth	0	976	12		(200)	788
0	Transformation Support Unit	861	861	17		(100)	778
(2,007)	Cross County		(2,007)		2,007		0
<b>13,332</b>	<b>Total - Transformation, Partnerships and Prosperity</b>	<b>3,537</b>	<b>16,869</b>	<b>415</b>	<b>2,859</b>	<b>(1,021)</b>	<b>19,122</b>

# Resources

Executive Director: Leigh Whitehouse

## 2020/21 Subjective Budget

2019/20 Budget Book £'000	Service	Employee Cost £'000	Non Employee Cost £'000	Gross Exp £'000	Income £'000	Government Grants £'000	20/21 Budget £'000
2,432	Finance	5,610	2,993	8,603	(1,432)		7,171
3,619	Legal Services	3,296	1,258	4,554	(424)		4,130
3,407	Democratic Services	1,664	1,980	3,644	(151)	(66)	3,427
18,877	Property	8,535	27,622	36,157	(9,101)		27,056
11,030	Information Technology & Digital	651	10,715	11,366	(660)		10,706
(69)	Business Operations	162	(468)	(306)			(306)
31,920	Joint Operating Budget ORBIS		15,782	15,782			15,782
	Commercial Services	11,584	10,566	22,150	(23,840)		(1,690)
<b>71,216</b>	<b>Total - Resources</b>	<b>31,502</b>	<b>70,448</b>	<b>101,950</b>	<b>(35,608)</b>	<b>(66)</b>	<b>66,276</b>

## Budget movements from 2019/20 Budget to 2020/21 Budget

2019/20 Budget Book £'000	Service	2019/20 Virements and Other £'000	2019/20 Budget £'000	Inflation £'000	Pressures £'000	Efficiencies £'000	20/21 Budget £'000
2,432	Finance	5,713	8,145	176	100	(1,250)	7,171
3,619	Legal Services	0	3,619	72	439		4,130
3,407	Democratic Services	(57)	3,350	77			3,427
18,877	Property	6,723	25,600	1,120	1,337	(1,000)	27,057
11,030	Information Technology & Digital	(175)	10,855	278	320	(748)	10,705
(69)	Business Operations	0	(69)	13		(250)	(306)
31,920	Joint Operating Budget ORBIS	(16,031)	15,889	348	371	(826)	15,782
0	Commercial Services	(1,690)	(1,690)				(1,690)
<b>71,216</b>	<b>Total - Resources</b>	<b>(5,517)</b>	<b>65,699</b>	<b>2,084</b>	<b>2,567</b>	<b>(4,074)</b>	<b>66,276</b>



# Central Income & Expenditure

Executive Director: Leigh Whitehouse

## 2020/21 Subjective Budget

2019/20 Budget Book £'000	Service	Employee Cost £'000	Non Employee Cost £'000	Gross Exp £'000	Income £'000	Government Grants £'000	20/21 Budget £'000
31,670	Central Income & Expenditure	1,250	75,884	77,134	(8,900)	0	68,234
<b>31,670</b>	<b>Total - Central Income &amp; Expenditure</b>	<b>1,250</b>	<b>75,884</b>	<b>77,134</b>	<b>(8,900)</b>	<b>0</b>	<b>68,234</b>

## Budget movements from 2019/20 Budget to 2020/21 Budget

2019/20 Budget Book £'000	Service	2019/20 Virements and Other Adjustments £'000	2019/20 Budget £'000	Inflation £'000	Pressures £'000	Efficiencies £'000	20/21 Budget £'000
31,670	Central Income & Expenditure	13,892	45,562	0	27,098	(4,427)	68,234
<b>31,670</b>	<b>Total - Central Income &amp; Expenditure</b>	<b>13,892</b>	<b>45,562</b>	<b>0</b>	<b>27,098</b>	<b>(4,427)</b>	<b>68,234</b>

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