

Annex C: Capital Programme 2021/22 to 2025/26

Project	Programme or Individual Project	2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m	2025/26 £m	TOTAL £m
Surrey Flood Alleviation - River Thames	Project	2.5	10.0	60.0	60.0	50.0	182.5
Surrey Flood Alleviation - Wider Schemes	Programme	3.0	3.7	3.7	3.7	3.7	17.8
Highway Maintenance	Programme	40.0	40.0	40.0	40.0	40.0	200.0
Bridge/Structures Maintenance	Programme	8.6	10.2	10.2	10.2	10.2	49.2
A320 North of Woking and Junction 11 of M25	Project	3.0	15.0	27.7	-	-	45.7
Local Highways Schemes	Programme	3.1	3.0	3.0	3.0	3.0	15.1
Traffic signals	Programme	2.9	2.9	2.9	2.9	2.9	14.6
Street Lighting LED Conversion	Project	7.6	4.8	-	-	-	12.4
Illuminated Street Furniture	Programme	3.5	1.9	1.9	1.9	0.5	9.7
Flooding & drainage	Programme	1.7	1.7	1.7	1.7	1.7	8.5
Safety Barriers	Programme	1.3	1.5	1.5	1.5	1.5	7.3
Local Enterprise Partnerships Funded Schemes	Programme	7.3	-	-	-	-	7.3
External funding	Programme	1.2	1.2	1.2	1.2	1.2	6.0
Drainage Asset Capital Maintenance/Improvements	Programme	1.0	1.0	1.0	1.0	1.0	5.0
Highway Maintenance - Signs	Programme	0.4	0.4	0.4	0.4	0.4	2.0
Road Safety Schemes	Programme	0.2	0.2	0.2	0.2	0.2	1.0
Replacement Vehicles	Programme	0.2	0.2	0.2	0.2	0.2	0.8
Surrey Quality Bus Corridor Improvement	Project	0.3	0.3	-	-	-	0.6
Other - (Grant Funded Speed Cameras, ANPR at CRCs, Traffic System)	Project	0.5	0.1	-	-	-	0.6
Real Time Traffic Monitoring (Traffic Studies)	Programme	0.5	-	-	-	-	0.5
Smallfield Safety Scheme (CIL)	Project	0.3	-	-	-	-	0.3
Road Safety - Surrey Police funded digital cameras	Programme	0.2	-	-	-	-	0.2
LEP Funded Schemes Electric Vehicle Charging Point Pilot Study	Project	0.1	-	-	-	-	0.1
Superfast Broadband	Project	0.1	-	-	-	-	0.1
Highways and Transport Total		89.5	98.0	155.5	127.8	116.4	587.3
Public Rights of Way	Programme	1.0	0.7	0.7	0.7	0.7	4.0
Basingstoke Canal	Programme	0.2	0.2	0.2	0.1	0.1	0.7
Improving Access to the Countryside	Project	0.4	0.0	0.0	0.0	0.0	0.5
Closed landfill sites	Programme	0.1	0.1	0.1	0.1	0.1	0.3
Environment Total		1.7	1.0	1.0	0.9	0.9	5.5
Surrey Fire - Purchase of New Fire Engines & Equipment	Programme	4.0	3.6	3.5	1.7	2.1	14.9
Making Surrey Safer – Our Plan 2020-2023	Project	0.3	0.5	0.5	0.5	0.5	2.1
Fire-Emergency Services Network	Project	0.2	-	-	-	-	0.2
Surrey Fire & Rescue Service Total		4.4	4.1	4.0	2.2	2.5	17.2
INFRASTRUCTURE TOTAL		95.6	103.1	160.5	131.0	119.9	610.0

Project	Programme or Individual Project	2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m	2025/26 £m	TOTAL £m
Schools Basic Need	Programme	15.2	27.7	44.7	31.2	3.0	121.8
Recurring Capital Maintenance Schools	Programme	13.5	15.0	15.5	15.5	14.5	74.0
Special Educational Needs and Disabilities Strategy	Programme	10.5	22.6	29.6	11.2	-	73.9
Priority Schools Building Programme 2	Project	1.2	-	-	-	-	1.2
Recurring Capital Maintenance Corporate	Programme	12.0	14.5	15.0	15.0	15.0	71.5
Relocation/upgrade of SFRS functions at Wray Park	Project	8.0	6.7	-	-	-	14.7
Looked After Children (LAC) Schemes	Programme	4.0	0.8	-	-	-	4.8
Fire Risk Assessments	Programme	1.5	1.0	0.8	0.6	0.6	4.5
Winter Maintenance Depot (Salt Barns)	Project	3.2	-	-	-	-	3.2
Agile Office / Moving Closer to Residents	Project	1.1	-	-	-	-	1.1
Fire Station Reconfiguration	Project	0.7	-	-	-	-	0.7
Henley Fort	Project	0.6	-	-	-	-	0.6
Gypsy Sites	Project	0.4	-	-	-	-	0.4
Woking Library	Project	0.1	-	-	-	-	0.1
Resources Total		72.0	88.3	105.6	73.5	33.1	372.5
Adaptions For CWD	Programme	0.5	0.3	0.3	0.3	-	1.5
Foster carer grants	Programme	0.2	0.2	0.2	0.2	-	0.8
School Kitchens	Project	0.3	-	-	-	-	0.3
Children Services Total		1.0	0.5	0.5	0.5	-	2.7
Adults Capital Equipment	Programme	1.5	1.5	1.5	1.5	-	6.0
Major Adaptions	Programme	0.3	0.3	0.3	0.3	-	1.2
In house capital improvement scheme	Programme	0.1	0.1	0.1	-	-	0.3
Adult Social Care Total		1.9	1.9	1.9	1.8	-	7.5
PROPERTY TOTAL		74.9	90.7	108.0	75.8	33.1	382.6
IT&D Hardware	Programme	1.2	1.0	3.0	5.6	1.2	12.1
Digital Business & Insights Programme - ERP Replacement	Programme	9.2	-	-	-	-	9.2
IT&D Infrastructure	Project	0.7	1.4	1.1	2.0	1.0	6.2
Telephones UNICORN network (BT)	Programme	2.5	0.2	0.1	0.1	0.1	3.1
Agile Workforce - Transformation	Project	-	-	1.9	-	-	1.9
Education Management System	Project	0.8	-	-	-	-	0.8
Data Centre Replacement	Project	0.1	0.0	0.1	0.1	0.1	0.4
IT TOTAL		14.4	2.7	6.2	7.9	2.4	33.6
TOTAL BUDGET		184.9	196.5	274.7	214.7	155.4	1,026.2
Your Fund Surrey		20.0	20.0	20.0	20.0	20.0	100.0
Pipeline		122.6	213.6	170.4	135.6	137.0	779.2
TOTAL CAPITAL PROGRAMME		327.6	430.1	465.1	370.2	312.5	1,905.5

Capital Programme – Financing 2021/22 to 2025/26

Funding Source	2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m	2025/26 £m	TOTAL £m
Grant / Contribution	109.5	115.1	166.1	133.1	127.5	651.3
Receipts	75.4	-	-	-	-	75.4
Revenue	6.4	8.7	6.9	6.4	5.4	33.7
Borrowing	136.3	306.3	292.2	230.7	179.5	1,145.0
TOTAL FUNDING	327.6	430.1	465.1	370.2	312.5	1,905.5

*Columns and rows may not sum due to the impact of minor rounding discrepancies

Note: Each allocation has been categorised as a programme - where future amounts will be revisited throughout the MTFs, or an individual project - where although the forecast may change, commitment to delivery would only be reviewed by exception.

Capital Programme: Outcome Delivery

Capital Budget	MTFS Total £m	Key Outcomes	Priority Objectives and Contribution to Vision 2030														
			Growing a sustainable economy so everyone can benefit	Tackling health inequality	Enabling a greener future	Empowering Communities	Children & young people are safe & feel confident	Everyone benefits from education, skills & employment that help them to succeed in life	Everyone lives healthy, active & fulfilling lives & makes good choices about their wellbeing	Everyone gets the health & social care support & information they need at the right time & place	Communities are welcoming & supporting especially of those most in need & people feel able to contribute to community life	Residents live in clean, safe & green communities where people & organisations embrace their environmental responsibilities	Journeys across the county are easier, more predictable & safer	Businesses thrive in Surrey	Everyone has a place they can call home with appropriate housing for all	Well connected communities with effective infrastructure that grow sustainably	
Highway Maintenance	200.0	Improvement in the condition of roads, footways and cycleways	●		●									●			
Bridges and other maintenance	92.4	Improvement in the condition of bridges, structures and other highways infrastructure	●		●									●			
Local Highways Schemes	15.1	Provides for locally determined priorities for highways investment	●		●									●			
A320 North of Woking and Junction 11 of M25	45.7	Strategic infrastructure improvement to enable the delivery of new housing and alleviate congestion	●											●	●	●	●
Surrey Flood Alleviation - River Thames and Wider Schemes	200.3	Flood alleviation programme for the River Thames and across the county to safeguard homes and businesses	●		●	●			●				●	●	●	●	●
Schools Basic Need	121.8	Provision of school places to meet rising pupil numbers			●		●	●									●
Recurring Capital Maintenance of Schools	74.0	Maintenance of schools to enable continued safe provision of education			●		●	●									●
Special Educational Need and / or Disability Strategy	73.9	Provides spaces for children with Special Education Needs and / or Disabilities; part of the CFLC efficiency programme			●		●	●									●
Recurring Capital Maintenance of Property	71.5	Maintains Council assets in a cost-effective and safe way	Contributes to the transformation of the Council, the delivery of efficiency in the revenue budget and the delivery of Council priority objectives														
Infrastructure, hardware and Agile Workforce transformation	23.3	Enables the delivery of council services through agile and fit-for-purpose technology	Contributes to the transformation of the Council, the delivery of efficiency in the revenue budget and the delivery of Council priority objectives														
Other schemes	108.3																
Total Capital Budget	1,026.2																

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