

Review Name	Outline Objective
Finance	
Accounts Payable (Procure to Pay)	To review the processes and key controls relating to the accounts payable system, including those in place for ensuring the accuracy of vendor details, the processing of invoices, goods receipting and promptness of payments.
Accounts Receivable (Order to Cash)	To review the processes and key controls relating to the accounts receivable system, including those in place for ensuring the accuracy of customer details, completeness, accuracy and timeliness of invoicing, recording and matching payments to invoices, and debt recovery.
General Ledger	To review the key controls relating to the maintenance and operation of the general ledger, including suspense accounts, reconciliations, journals and year end procedures.
Pension Fund	Pension Fund Administration: To review the key controls over the calculation and payment of pensions, transfers to and from the pension fund and the collection and recording of pension contributions (including contributions from other admitted bodies). This review provides assurance over both the Local Government Pension Scheme and, separately, the Surrey Fire Pension Schemes  Pension Fund Investments: A review to assess the adequacy of the SCC Pension Fund management and governance arrangements. Also, to examine arrangements for obtaining assurance over the adequacy of the control environment of pension fund investment managers and the custodian.
Financial Assessments & Income Collection	To review the key controls in place for both the financial assessment process, including the collation and analysis of information from care recipients to ensure correct calculation of contributions occurs in a timely fashion, and a review of the benefit calculation process to ensure correct payments are made.
Revenue Budgetary Control	A review of the Council's budget management arrangements, to include an assessment of the extent to which planned savings are being delivered.
Payroll	To review controls in relation to the staff payment system, including those relating to starters, leavers, temporary and permanent payments, variations of pay, and preemployment checks.
Treasury Management	A review to assess the adequacy of key controls and procedures across the Council's Treasury Management



Review Name	Outline Objective
	arrangements, including cash flow forecasting, segregation of duties, financial investments and use of treasury advisers.
Canital Project Management	
Capital Project Management	To review the adequacy and effectiveness of project management arrangements for a sample of critical Council
	capital projects, where inadequate arrangements could
	impact on the Council's ability to deliver key services in
	accordance with its core offer.
Grant Certification	accordance with its core offer.
Transport Capital Grants	To check and certify the grant in accordance with the
	requirements of the Department for Transport.
Bus Subsidy	To check and certify the grants (including Covid 19 related
	grants) in accordance with the requirements of the
	Department for Transport.
Troubled Families	Certification of periodic grant claim returns in-year on
	behalf of Children's Services to enable the release of funds
	from the the Ministry of Housing, Communities and Local
	Government (MHCLG).
Home to School Transport	To check and certify grant income received relating to
Grant	2020/21 (including Covid related) in accordance with the
	requirements of the Department for Education
Digi-Tourism (EU)	To provide First Level Controller certification for this EU
	funded project (a grant to develop virtual and augmented
Lirban Links To Landscana	reality in tourism).
Urban Links To Landscape	To provide FLC certification for this EU funded project (a grant to develop influential policy for use of urban fringe
(EU)	land).
IMAGINE (EU)	To provide FLC certification for this EU funded project
,	(research into an Inclusive Market Agriculture Incubator in
	North-West Europe).
Public Health Prep Grant	To check and certify the grant in accordance with the
(HIV)	requirements of the funding Department.
Track and Trace Grant	To check and certify the grant in accordance with the
	requirements of the funding Department.
IT and Information Governance	ce audits
Email Communication	The audit will seek to provide assurance over the
(personal and sensitive	effectiveness of the arrangements for email communication
encryption)	involving personal and sensitive information. The audit will
	consider the methods used to encrypt emails,



Review Name	Outline Objective
	training/awareness of staff and a high-level review of
	compliance across the council.
ERP Replacement (DB&I	Orbis IA will attend programme board and working group
Programme)	meetings to provide independent advice, support and
	challenge on risk, control, probity and governance issues. In
	addition to attendance at programme board and working
	group meetings, we will identify a number of key focus
	areas to support the programme. At this early stage this is
	likely to include, providing assurance over the following key
	areas: • Programme Governance/Risk Management •
	Business processes (both on and off system) • System
	security • User access, authentication and authorisations •
	Testing arrangements • Data cleansing and migration •
	Interfaces and reconciliation • Disaster recovery and
	business continuity • Training
Post-Brexit Information	Following the Brexit transition period ending, this audit will
Governance Arrangements	seek to provide assurance that council data is being stored
	appropriately and in-line with relevant legislation. The
	review will also consider the guidance being provided to
	members of staff across the council to help ensure
	continued compliance.
IT&D Strategic & Operational	With organisations placing an even greater reliance on IT
Risk Management	and the support provided by their IT departments, the
Arrangements	council needs to adapt to address the risks accordingly and
	ensure that ownership needs to appropriate. This audit will
	seek to provide assurance that appropriate risk
	management arrangements are in place across the council
	in relation to IT&D with awareness and ownership of risks
	across all council departments.
Access Management	This audit will seek to provide assurance over access
	management to the council's network. This will include a
	review of controls used to manage users' network accounts
	and their access to systems and data for; new starters,
	department movers and those leaving. It will also consider
	the councils Active Directory and how this is managed, the



Review Name	Outline Objective
	contents contained within it and controls in place to ensure
	that it is accurate.
PLANON (Property Asset	Orbis IA will attend project board and working group
Management System	meetings to provide independent advice, support and
replacement)	challenge on risk, control, probity and governance issues. In
	addition to attendance at programme board and working
	group meetings, we will identify a number of key focus
	areas to support the programme. At this early stage this is
	likely to include, providing assurance over the following key
	areas: • Programme Governance/Risk Management •
	Business processes (both on and off system) • System
	security • User access, authentication and authorisations •
	Testing arrangements • Data cleansing and migration •
	Interfaces and reconciliation • Disaster recovery and
	business continuity • Training
Accessibility Audit	The council have a requirement to comply with the Public
	Sector Bodies (Website and Mobile Applications)
	Accessibility Regulations 2018, failure to do so will mean
	the council will be in breach of the Equality Act 2010 and
	Disability Discrimination Act 1995. The new regulations
	mean that the council have a legal duty to make sure all its
	websites and applications meet accessibility requirements.
	This audit will review the action taken by the council to
	ensure that all if its internal and externally facing websites
	and applications meet and continue to comply with the new
	regulations.
Library System Replacement	This application audit will review all major input, processing
	and output controls, will review the controls in place to
	interface with any other systems and ensure appropriate
	system ownership and responsibilities are known.
Norwell Legal Case	This application audit will review all major input, processing
Management application	and output controls, will review the controls in place to
control audit	interface with any other systems and ensure appropriate
	system ownership and responsibilities are known.
Surveillance Cameras (follow-	This audit will follow-up the previous Surveillance Cameras
up audit)	audit to ensure actions have been implemented as agreed



Review Name	Outline Objective
	and to identify any further work required to further
	improve the control environment.
LiquidLogic/Care First social	This audit will follow-up the previous Liquid Logic audit to
care system (follow-up audit)	ensure actions have been implemented as agreed and to
	identify any further work required to further improve the
	control environment.
<b>Support for Strategic Projects</b>	and Programmes
Transformation Programme	To continue the programme of audit assurance work to
	support aspects of the council's Transformation
	Programme. This work will provide seek to provide
	assurance over key governance arrangements; over the
	robustness of business case information; the post-
	transformation control environment; and that effective risk
	identification and mitigation measures exist.
Land & Property Process	This audit will provide support and advice on appropriate
Mapping and Improvement	control, risk management and governance-related matters
	in respect of a project within Land & Property to map out
	and improve key operational processes. Audit support will
	sense-check documented processes to advise on
	appropriate and proportionate control mechanisms within
	them.
Risk Management	To review the council's revised and refreshed risk
	management framework to ensure that the council's
	approach to risk identification, assessment, control and
	reporting is undertaken consistently and effectively across
	the organisation after the new process has embedded.
Corporate Governance	To provide advice and support to the planned review the
	council's governance arrangements and Code of Corporate
	Governance and to provide input into the process of
Children's Families Lifeless L	producing the council's Annual Governance Statement.
Children's, Families, Lifelong L Schools Audits	Allocation to include a sample of individual schools, general
Schools Adults	advice and the communication of guidance and best
	practice to schools.
Hama to Cahaal Transport	•
Home to School Transport	This audit will examine the council's revised approach and
	processes around the provision of Home to School  Transport for SEND children, and will provide assurance that
	Transport for SEND children, and will provide assurance that



Review Name	Outline Objective
	the mechanisms and control environment ensure effective
	working practices and are in compliance with the council's
	underpinning procurement and contract management
	policies.
Single View of a Child (EMS	This review will provide advice, support and assurance as
and Finance Improvement	the Single View of a Child project evolves to ensure that
Programme)	appropriate controls and safeguards are designed in the
	processes and are implemented on go-live. We will support
	the EMS sub-project through advice and assurance on the
	EYES system, whilst likewise for the Finance Improvement
	Programme we will advise on controls within the
	development of the LiquidLogic LIFT solution.

#### Other priority areas (potential audits to be resourced from Emerging Risk contingency):

- SEND Transformation
- Loss of income in libraries, adult learning and Twelve-15
- COVID funding in schools

### Health, Wellbeing and Adult Social Care

#### Other priority areas (potential audits to be resourced from Emerging Risk contingency):

- Mental Health
- Transition of Children in care to ASC
- Better Care Fund
- Public Health Funding
- Direct Payments

#### **Environment, Transport & Infrastructure**

#### Other priority areas (potential audits to be resourced from Emerging Risk contingency):

- Greener Future Strategy
- Rethinking Waste
- Pavement Horizon
- Parking Review Process
- Road Safety
- Automatic Fire Alarm system (SFRS)

Contingencies	
Anti-Fraud and Anti-	To deliver the 2019/20 Fraud Response Plan for SCC which
Corruption	includes work on fraud awareness, data analytics, cyber



Review Name	Outline Objective
	fraud, conflicts of interest, excessive personal use of council
	IT equipment and ad hoc investigations.
Emerging Risks	A contingency budget to allow work to be undertaken on
	new risks and issues identified by Orbis IA and/or referred
	by management during the year.
General Contingency	A contingency budget to allow for effective management of
	the annual programme of work as the year progresses.
Service Management & Delive	ery
Action Tracking	Ongoing action tracking and reporting of agreed, high risk
	actions.
Annual Report, Opinion and	Creation of Annual Report and Opinion / Annual
AGS	Governance Statement.
Audit & Fraud Management	Overall management of all audit and counter fraud activity,
_	including work allocation, work scheduling and Orbis Audit
	Management meetings.
Audit & Fraud Reporting	Production of periodic reports to management and Audit
	and Governance Committee covering results of all audit and
	counter fraud activity.
Audit Committee and	Ongoing liaison with members on internal audit matters
member support	and attending Audit and Governance Committee meetings
	and associated pre-meetings.
Client Service Liaison	Liaison with clients & departmental management teams.
Client Support and Advice	Ad hoc advice, guidance and support on risk, internal
	control and governance matters provided to clients and
	services across the year.
Orbis Internal Audit	Audit and counter fraud service developments, including
Developments	quality improvement and ensuring compliance with Public
	Sector Internal Audit Standards.
Organisational Management	Attendance and ongoing support to organisational
Support	management meetings, e.g. Financial Management Team
	(FMT), Risk Governance Group (RGG) etc.
Strategy & Annual Planning	Development and production of the Internal Audit Strategy
	and Annual Audit Plan, including consultation with
	management and members.
System Development &	Development and administration of audit and fraud
Administration	management systems.

