

**MINUTES OF THE MEETING OF THE CABINET
HELD ON 23 FEBRUARY 2021 AT 2.00 PM
VIA REMOTE MEETING, MS TEAMS.**

These minutes are subject to confirmation by the Cabinet at its next meeting.

Members:

*Mr Tim Oliver (Chairman)	*Mrs Natalie Bramhall
Mr Colin Kemp (Vice-Chairman)	*Mrs Mary Lewis
*Mr Mark Nuti	*Mrs Julie Iles
*Mrs Sinead Mooney	*Mr Matt Furniss
*Mrs Becky Rush	*Ms Denise Turner-Stewart

Deputy Cabinet Members:

*Mr Edward Hawkins	*Miss Alison Griffiths
*Miss Marisa Heath	

* = Present

Members in attendance:

Mr Nick Harrison, Chairman of the Resources and Performance Select Committee
Mrs Clare Curran, Local Member for Bookham and Fetcham West
Mrs Hazel Watson, Local Member for Dorking Hills
Mr Jonathan Essex, Local Member for Redhill East

**PART ONE
IN PUBLIC**

27/21 APOLOGIES FOR ABSENCE [Item 1]

Apologies were received from Colin Kemp.

28/21 MINUTES OF PREVIOUS MEETING: 26 JANUARY 2021 [Item 2]

The Minutes of the Cabinet meeting held on 26 January 2021 were approved as a correct record of the meeting.

29/21 DECLARATIONS OF INTEREST [Item 3]

Mr Edward Hawkins stated that he had previously been a Director of Halsey Garton Property Investments.

30/21 PROCEDURAL MATTERS [Item 4]

The Leader made a short announcement before the start of the formal meeting agenda. The following key points were made:

- The Leader explained that the Prime Minister had made an announcement regarding the roadmap to lifting covid-19 restrictions. It

was important that residents continue with washing hands, covering their face and maintaining social distance.

- The vaccination programme in Surrey was progressing well and positive feedback had been received from residents. The Leader encouraged all residents to take the vaccine.
- The council budget for 2021/22 was approved by Full Council on 09 February and would support the four key priority areas of the refreshed organisation strategy.
- The council would ensure that organisations and residents impacted by the pandemic would be supported through the recovery phase.
- The council tax increase for the year was also contained due to the council's strong financial position.

30/211 MEMBERS' QUESTIONS [Item 4a]

There were three member questions. The questions and responses were published as a supplement to the agenda.

There was a supplementary question from Mrs Watson. Mrs Watson queried how fundamental errors had been made in the scoring process for the two schemes listed and if officers would provide a corrective prioritisation schedule for the Mole Valley Local Committee. The Cabinet Member for Highways stated that he had been advised that the schemes in question had not been prioritised by the Local Committee. The officer prioritisation was a guide that is recommended for use by all members. The Cabinet Member advised Mrs Watson to meet with officers to go through the scoring prioritisation for the schemes in question.

There was a supplementary question from Mr Essex whom queried if the measures highlighted in the Leaders response would be implemented before the shift from home working back to the office and if there was a budget to support this. The Leader stated that active conversations were taking place with bus operators and measures would not be in place until September. The timings of people coming back to the office had not been worked out as of yet but the Leader was conscious that strong public transport links to Woodhatch was extremely important.

31/21 PUBLIC QUESTIONS [Item 4b]

There were no public questions.

32/21 PETITIONS [Item 4c]

There were none.

33/21 REPRESENTATIONS RECEIVED ON REPORTS TO BE CONSIDERED IN PRIVATE [Item 4d]

There were none

34/21 REPORTS FROM SELECT COMMITTEES , TASK GROUPS, LOCAL COMMITTEES AND OTHER COMMITTEES OF THE COUNCIL [Item 5]

The Chairman of the Resources and Performance task group thanked the Cabinet Member for Communities for the response to the task groups recommendations. Due to the pandemic, the task group had changed its approach to reporting and was not able to visit other local authorities as planned. The task group had visited the contact centre a number of times and hoped the Cabinet would pick up comments around consultations especially in relation to budget setting. Furthermore, it was great to see that the contact centre would be involved in council inductions in May. The Cabinet Member for Communities thanked the task group for the work undertaken and agreed to take the recommendations forward.

RESOLVED:

That the customer experience task group report be noted and recommendations agreed.

35/21 LEADER / DEPUTY LEADER / CABINET MEMBER/ STRATEGIC INVESTMENT BOARD DECISIONS TAKEN SINCE THE LAST CABINET MEETING [Item 6]

Three decisions had been taken since the last Cabinet meeting.

There was a petition regarding SEN Funding whereby Cabinet were asked to withdraw proposals relating to a small discretionary element of funding for pupils with special education needs. The petitioner was not able to present his petition because of technical issues but a full response was provided to the petitioner.

The third decision was regarding a compulsory purchase order as required by the Housing Infrastructure Fund. This decision would enable the bid to progress and therefore regenerate Woking at pace.

RESOLVED:

That the delegated decisions taken since the last meeting of the Cabinet be noted.

Reason for decision:

To inform the Cabinet of decisions taken by Cabinet Members, Strategic Investment Board and the Committee in Common subcommittee under delegated authority.

36/21 COVID- 19 DELEGATED AND URGENT DECISIONS TAKEN [Item 7]

The Cabinet Member for Adult Social Care, Public Health and Domestic Abuse briefly explained the delegated decisions that had been taken. The first was regarding the disbursement of the adult social care rapid testing fund and the second about the disbursement of the adult social care workforce capacity fund.

RESOLVED:

That the two decisions taken by officers since the last meeting be noted.

Reason for decision:

To inform the Cabinet of decisions taken by officers under delegated authority.

[This decision is subject to call-in by the relevant Select Committee Chairman dependent on the recommendation]

37/21 COVID-19: SURREY COUNTY COUNCIL UPDATE [Item 8]

The report was introduced by the Leader who explained that the Government had published a road map to ease covid-19 restrictions. The council would be studying how the easing of restrictions would impact council services. Surge testing for the South African variant of covid-19 had been completed in both Woking and Egham with the first round of surge testing producing response rates of over 90%. The Leader thanked residents for their compliance with the testing and the Surrey Local Resilience Forum (SLRF) for organising the surge testing. The vaccination programme was well under way and had been progressing well. Residents were reminded that they would be contacted by their GP for the vaccine. Special thanks was given to the SLRF, NHS, Surrey Heartlands and Frimley ICS for all their hard work which was a great testament of strong partnership working. The local test and trace service was in touch with around 86% of residents who had been in contact with someone who had the virus. The Leader reiterated the importance of residents self-isolating if they had been exposed to the virus. This would be the only way to stop the spread of the virus. Further information about the reopening of services would be publicised in due course.

RESOLVED:

1. The latest public health situation with regard to Covid-19, nationally and in Surrey be noted.
2. That the actions being delivered through Surrey's Local Outbreak Control Plan, including the vaccination roll out, and the ongoing support to vulnerable residents, including through the council's Community Helpline and the Covid Winter Support Grant scheme be noted and endorsed.
3. That the enacting and success of surge testing in two Surrey localities, with the support and co-operation of local residents be noted.
4. That the latest impacts on Adult Social Care and Children's, Families, Lifelong learning services be noted.
5. That the continued lobbying for prioritisation of key workers, including teachers, to have access to the vaccination programme as soon as possible be noted and endorsed.
6. That the ongoing preparation for the local elections in May 2021 and associated risks be noted and endorsed.

7. That the work and planning going on in respect of the transition into recovery from the pandemic be noted and endorsed.
8. That the use of the council's Holiday Activities and Food Programme allocations in 2020/21 and 2021/22 be noted and endorsed.

Reason for Decision:

The county and council continue to face unprecedented challenges due to the Covid-19 crisis. We are simultaneously managing response activity and work with our partners to enable recovery within the county, looking ahead to a return to day-to-day life for communities following the end of national lockdown.

The recommendations set out in this report ensure Cabinet are appraised of the most recent work going on across the council to protect, sustain and support residents and communities and the economy of Surrey.

[Where necessary a waiver for call-in will be sought from the relevant Select Committee Chairman]

38/21 SETTING A RADICAL AGENDA FOR EQUALITY, DIVERSITY AND INCLUSION IN SURREY AND SURREY COUNTY COUNCIL [Item 9]

The item was introduced by the Leader whom explained that the report addressed equality, diversity and inclusion in the council. This work was spearheaded by the late Dave Hill and is now being led by Executive Director, Katie Stewart. As an organisation, the council wanted to have a compassionate and inclusive culture which valued diversity. The attached action plan would be rolled out over the next year. The Cabinet members and senior officers would be paired with a staff network across the council and would support them where possible. Members have had workshops to progress the councils policy statement around bullying and harassment. The Leader explained that regular conversations would take place between the networks and senior leaders which would then be fed back up through the organisation.

The Cabinet Member for Community Protection stated that this work was founded in a very grounded evidence base that was gathered in 2019 with the diversity tours led by Dave Hill. Over 250 colleagues had taken part in the tours. The Cabinet Member for Children, Young People and Families explained that a number of celebrations had taken place to celebrate diversity including book clubs for Black History Month and LGBTQ history month which enables a more cohesive workforce. It was recognised that in the past, the council had not always been as welcoming as it should have been. The action plan and policy statement were supported by the Cabinet and the Leader gave special thanks to Katie Stewart for leading this work and raising the issue across the organisation.

RESOLVED:

1. That the Surrey County Council EDI Action Plan 2021-22 be endorsed and the new EDI Policy Statement be agreed.

Reason for Decision:

The EDI Action Plan is key to delivering the equality objectives in the Organisation Strategy 2021-26 and plays a pivotal role in supporting the council's wider aim to tackle inequality to ensure no-one is left behind. Moving to a fairer, more compassionate and inclusive culture will inform how we develop policy, take decisions and serve residents so everyone who lives, works and studies in Surrey is supported to thrive.

The updated EDI Policy Statement will provide a clear, definitive commitment to staff and communities against which the council's actions can be held to account in its effort to become a fairer and more inclusive organisation. It responds to feedback from staff that they want EDI to be integral to how we work and for Members and senior officers to show greater leadership on this agenda. It also recognises how EDI needs to underpin all we do to tackle inequalities facing residents.

[The decisions on this item can be called in by the Resources and Performance Select Committee]

39/21 CABINET MEMBER STRATEGIC PRIORITY AREA UPDATE: TACKLING HEALTH INEQUALITIES [Item 10]

Both Item 10 and 11 were considered together. The Cabinet Member for Adult Social Care, Public Health and Domestic Abuse presented members with an update on the tackling health inequalities strategic priority area. Alan Downey, Chairman of the Surrey Mental Health Partnership and Improvement Board was welcomed to the meeting. He stated that to date the board had met once on 27 January and officers and members were making good progress with the project. The first meeting of the board demonstrated that there was strong commitment to make progress in improving mental health outcomes and tackling the obstacles that prevented progress from being made in the past. It was apparent from the first meeting that there was a desire to see a more preventative approach to mental health, building on community assets and importantly listening to those who experience mental health illnesses. The project team had developed draft key lines of enquiry with workshops being organised in March focusing on solutions. A set of proposed actions would be developed in March and April and then implemented from May onwards. The success of the project would depend on the ability of organisations to work across boundaries.

Members commented that the actions taken by the board would help find practical solutions to support prevention and early intervention. The Cabinet Member for Children, Young People and Families updated members on the new Child and Adolescent Mental Health Services (CAMHS) contract explaining that young people's mental and emotional wellbeing had been badly affected by lockdown and the pandemic. The new CAMHS contract would focus on community based interventions that young people supported. Extra funding had been put in alongside CCG's to support this work. The Cabinet Member for All-Age Learning echoed the concerns of the Cabinet Member for Children, Young People and Families explaining that the service had seen an increase in referrals up by 60% from last year and was forecasting a surge as lockdown eased. It was highlighted that the service had successfully bid for funding for three mental health support teams in

schools which would provide support for young people with mild to moderate mental health needs.

The Cabinet Member for Adult Social Care, Public Health and Domestic Abuse briefly updated members on the work being undertaken by Adult Social Care in the mental health arena. Recommendations from the mental health task group were being considered in detail and were being actioned within the commissioning service. Technology would be used by the service to help tackle loneliness and isolation.

Mr Downey was thanked for the work he and his board were doing and Cabinet looked forward to an update report in due course.

RESOLVED:

That the Cabinet Member update be noted.

40/21 IMPROVING MENTAL HEALTH OUTCOMES, EXPERIENCES AND SERVICES IN SURREY [Item 11]

See Minute 39/21.

RESOLVED:

1. That the significant demands, issues, concerns and performance associated with the mental health system in Surrey, particularly arising from the additional pressures created by Covid-19, and the impact this is having on Surrey residents be noted.
2. That the range of multi-agency work going on and being initiated to address the situation, including through the Surrey Heartlands Mental Health Partnership and Improvement Board and Health and Wellbeing Board be approved and supported.
3. That Cabinet receive a further report on the issue of mental health outcomes, experiences and services in Surrey in July 2021.

Reason for Decision:

Tackling health inequality is one of the Council's four strategic priorities. Poor mental health is a key factor in a range of conditions and personal situations, such as substance abuse, unemployment, poor physical health, that create and/or worsen health inequality. The mental health system in Surrey is under great stress and struggling to manage the demands made upon it. This report and its recommendations, the work to date and the work proposed are intended to support the mental health system deal with the immediate demands and pressures as well as building an effective and sustainable improvement programme.

[The decisions on this item can be called in by the Adults and Health Select Committee]

41/21 WOODHATCH MASTERPLAN [Item 12]

The Leader explained that the doors to County Hall in Kingston upon Thames had closed at the end of 2020 with all county council services now moving back into Surrey. The Woodhatch masterplan presented an opportunity to create a flagship sustainable development supporting the Greener Futures agenda by delivering a programme of improvement projects, all within a site that is visually and ecologically rich and which will be enhanced both on and off site to support the wellbeing of the wider community that it serves. The masterplan provided an opportunity to relocate Reigate Priory Junior school, provide affordable extra care provision and deliver key worker housing which was subject to planning consent.

The Cabinet Member for All-Age Learning stated that the current Reigate Priory Junior school building presented a number of issues because of public rights of way and a heavy burden due to building maintenance costs. It was commented that intergenerational learning would be a benefit between the adults living in the extra care facilities and the children attending the junior school.

Members were advised that the community protection group including the fire service and trading standards would be located at the Woodhatch site. Previously teams had been based in various parts of the county. Members were supportive of the additional extra care housing which had been identified and the co- location of services and teams on one site.

RESOLVED:

1. That £2.025m of capital funding from existing pipeline allocations to complete the Woodhatch masterplan feasibility study and develop the scheme up to submission of the planning application be approved.
2. That £500,000 of capital funding from existing pipeline allocations for preconstruction services from a preferred contractor to provide cost, buildability, logistics and programming advice for the development as a whole and to inform the feasibility study be approved.
3. That £300,000 from the Feasibility Fund be approved to progress feasibility work for key worker housing and explore opportunities for further services provision.
4. That requests to release further pipeline capital funding to enable critical early works orders are approved and proposed through the monthly budget monitoring reports to Cabinet. Further approval(s) will be required for subsequent stages of the design and main contract works. This will require additional capital programme funds and will be brought to Cabinet for approval.
5. That approval be given to procure the appropriate supply chain partners to enable delivery of all services and works associated with the above recommendations, in accordance with the Council's Procurement and Contract Standing Orders.

6. With regard to procurement of supply chain partners, it be agreed that, within the +/-5% budgetary tolerance level, the Executive Director Resources and Director of Land & Property are authorised to award such contracts in consultation with the Leader.

Reason for Decision:

By approving this recommendation Surrey County Council will:

- Reduce its future maintenance liability and replace the existing Reigate Priory School site, which is no longer fit for purpose, with a brand new 600-place junior school.
- Make an essential contribution towards the Council's strategic objective to expand affordable Extra Care Housing provision by 2030.
- Support the 2020-2025 Reigate and Banstead Housing Delivery Strategy to secure the delivery of homes that can be afforded by local people and which provide a wider choice of tenure, type and size of housing.

[The decisions on this item can be called in by the Resources and Performance Select Committee]

42/21 EXTRA CARE HOUSING - CAPITAL DELIVERY [Item 13]

The Cabinet Member for Adult Social Care, Public Health and Domestic Abuse explained that the report focused on future sites which would provide the opportunity to deliver a further 415 units of affordable Extra Care Housing across several locations in Surrey. The report sought in-principle approval to prioritise these sites for the development Extra Care Housing and to take forward the necessary feasibility work allowing these sites, subject to final cabinet approval, to progress to construction and delivery stage as swiftly as possible.

There was support from members on the delivery of the extra care units and the opportunity that would be given for people to live independently in their local communities. The Cabinet Member and the team were congratulated on the progress of the project.

RESOLVED:

1. That Capital funding of £3m (Excl. VAT) for associated activities across eight sites to develop the 415 units of Extra Care Housing to the point of achieving planning approval while enabling market delivery engagement to be determined in preparation for full capital Cabinet approval at the next stage be approved.
2. That the sites listed in the Part 2 report, to be used for Extra Care Housing accommodation be approved in principle. Business cases will be presented to Cabinet to confirm final approval for the development of these sites for Extra Care Housing.

3. That approval be given to procure the appropriate supply chain partners to enable delivery of all services and works associated with the above recommendations, in accordance with the Council's Procurement and Contract Standing Orders.
4. With regard to procurement of supply chain partners, it be agreed that, within the +/-5% budgetary tolerance level, the Executive Director Resources and Director of Land & Property are authorised to award such contracts in consultation with the Leader.

Reason for Decision:

In addition to the eight sites identified, the development of Extra Care Housing set out in this paper along with the five previously approved sites will realise the Council's strategic objective to expand affordable Extra Care Housing provision by 2030.

Capital funding of £3m is requested to undertake all preliminary design and associated surveys and investigations to demonstrate the viability of the new growth Extra Care Housing sites, seek pre-Application planning advice and undertake detailed cost planning, procure contractors and secure planning approval. Contractors will be engaged in early works to design out risk and ensure buildability and deliverability and once appointed to complete the detailed designs.

Following feasibility work further cabinet approval will be sought for the delivery of these sites and capital investment needed as set out the business cases for each site.

[The decisions on this item can be called in by the Resources and Performance Select Committee]

43/21 DELIVERY OF CARE LEAVER ACCOMMODATION AND CHILDREN'S HOMES [Item 14]

The Cabinet Member for Children, Young People and Families introduced the report explaining that the report sought Cabinet approval to progress the delivery of a new children's home and to support a programme for the delivery of new care leaver accommodation. A new site had been identified in Dorking and would provide a children's residential home, temporary accommodation for teenagers and some care leavers accommodation. The Cabinet Member briefly explained the recommendations in the report.

Alongside the previous item, members commented that the report shows a commitment from the council to support residents of all ages. It was added that it was positive to see a passion and commitment from the Cabinet Member and officers to support care leavers by increasing in-county care leavers accommodation.

RESOLVED:

1. That £2.2m is allocated (excluding VAT) for the delivery of a children's home on part of the Former Adult Learning Centre (ALC) site in

Dorking from the designated capital pipeline budget for Care Leaver Accommodation and Children's Homes.

2. That £30m is allocated (excluding VAT) from the designated Care Leaver Accommodation and Children's Home pipeline budget for the delivery of a programme of 150 beds for care leaver accommodation at a target cost of approximately £200k per bed (development cost). This provision will be across a number of sites, the locations of which are to be approved by the Service and under consultation with the local Member with delegated authority for individual schemes within overall budget constraints being given to the Executive Director for Children, Young People and Families, in consultation with the Executive Director for Resources, Cabinet Member for Resources and Corporate Support, Cabinet Member for All-Age Learning and Cabinet Member for Children, Young People and Families.
3. That approval be given to procure the appropriate supply chain partners to enable delivery of all services and works associated with the above recommendations, in accordance with the Council's Procurement and Contract Standing Orders.
4. With regard to procurement of supply chain partners, it be agreed that, within the +/-5% budgetary tolerance level, the Executive Director Resources and Director of Land & Property are authorised to award such contracts in consultation with the Leader.

Reason for Decision:

- The proposal will provide a third new family sized children's home in an area of identified need.
- The proposed delivery method for care leaver accommodation offers an opportunity to maximise the development of existing Surrey County Council (SCC) freehold assets and potentially release assets for repurposing.
- The delivery model will reduce the Council's overall revenue expenditure for care leaver accommodation.
- The delivery of care leaver accommodation will make a positive difference to the lives of young adults in care and provide access to local facilities.

[The decisions on this item can be called in by the Resources and Performance Select Committee]

44/21 SCHOOL ORGANISATION PLAN [Item 15]

The Cabinet Member for All-Age Learning explained that the organisation plan covered the academic period from September 2020-2030. The council had created over 10,000 additional places over the last five years in mainstream schools and other in specialist provision. The School Organisation Plan sets out the policies and principles underpinning both mainstream and specialist school organisation in Surrey and was used by schools and education stakeholders for medium and long term planning. It highlights the likely demand for school places projected over a 10-year period

and sets out any potential changes in school organisation that may be required in order to meet the council's statutory duty to provide sufficient places. Cabinet had approved a capital investment of nearly £80m to deliver 1600 special education needs and disability school places to meet the projected demand. The Cabinet Member briefed members on the sections of the plan explaining that the period covered in the plan was one of unique uncertainty and probable volatility due to the possible impacts of covid-19. As the National Funding Formula is brought in there is less flexibility to allocate monies to smaller schools so they would need to ensure their sustainability and establish models that support provision overall.

RESOLVED:

That Cabinet make the following recommendations to the Council on 16 March 2021.

1. The Cabinet recommends that the County Council approves the School Organisation Plan 2020-2030.

Reason for Decision:

The School Organisation Plan is a key document used by schools and education stakeholders in considering medium and long term plans. It is necessary to review the plan to ensure that the best and most up to date information is published for use in this process to encourage collaborative and collegiate planning.

[The decisions on this item can be called in by the Children, Families, Lifelong Learning & Culture Select Committee]

45/21 SPECIAL EDUCATIONAL NEEDS AND DISABILITIES (SEND) TRANSFORMATION PROGRAMME UPDATE [Item 16]

The Cabinet Member for All- Age Learning introduced the report explaining that the SEND Transformation Programme was established as a means to achieve the strategic aims outlined in Surrey's SEND Partnership Strategy 2019-2022. The SEND Strategy is ambitious about improving outcomes for children and young people with special educational needs and disabilities and the whole system approach to achieve the step change needed. This report outlined what the SEND Transformation Programme has achieved so far and the proposed focus for 2021 to embed and accelerate change.

A member queried why the service and Cabinet Member received challenges from opposition members around SEND services when the report states that the council had demonstrated clear and sustained progress on SEND services with monitoring visits on the action plan no longer being required. The Cabinet Member for All- Age Learning explained that a revisit from Ofsted and the Care Quality Commission took place in May 2019 and left one area of focus around rates of exclusion and absence for young people in mainstream settings. The accelerated programme plan was reviewed in December 2020 with the DfE and the NHS confirming that the council had demonstrated clear and sustained progress and therefore as a result formal monitoring was no longer required.

There was a short discussion around the capital investment into the service and how this would support children and young people with SEND.

RESOLVED:

1. That the progress of the SEND Transformation programme and its impact for children and young people with SEND and their families be noted.
2. That the focus and priorities for the programme for 2021-22 to embed and accelerate change be agreed.

Reason for Decision:

The Council has invested significant resources into the SEND Transformation programme, and it is important that the return on this investment makes a demonstrable difference and is targeted for maximum benefit. The programme has made great progress already in introducing the foundations of early help and targeted support for children in mainstream settings and committed a further £79m capital investment to increase specialist provision in Surrey.

Despite the continued challenges of the pandemic and new lockdown arrangements, work continues to ensure that the vital projects and pathways introduced by the programme are delivering the benefits anticipated, including additional places for children with SEND closer to home and early support without the requirement for a statutory Education, Health and Care plan. In December 2020, following a meeting to monitor work to improve the attendance of children with SEND, the Department for Education and NHS England concluded that the Council and its partners have demonstrated clear and sustained progress on SEND and that six monthly monitoring of the action plan is no longer required.

[The decisions on this item can be called in by the Children, Families, Lifelong Learning & Culture Select Committee]

46/21 SURREY INFRASTRUCTURE PRIORITISATION [Item 17]

The report was introduced by the Cabinet Member for Highways on behalf of the Deputy Leader. The infrastructure plan aimed to prioritise projects in the County over the short, medium and long term to support good growth within the county. The process would be ongoing with new schemes being added as they were identified. Investment in infrastructure was essential for sustainable economic growth and to cater for the changing needs of Surrey's businesses and communities. It supports the sustainable delivery of housing and economic growth, and it can improve and enhance the environment. There were 11 plan objectives which had been developed and shared with partners through the Surrey Futures Board. Annex A provided details of initial schemes being considered.

RESOLVED:

1. That the Surrey Infrastructure Prioritisation Framework be approved.

2. That further engagement with key stakeholders, including the Districts and Boroughs to review the assessed schemes to develop a prioritised list of projects be approved.
3. It be agreed that individual schemes are submitted to cabinet seeking approval for implementation when the Outline Business Case has been developed and funding identified as necessary.

Reason for Decision:

The recommendations will enable the development and delivery of an Infrastructure Plan that includes schemes that meet a wide range of outcomes as well as demonstrate deliverability and affordability. The long list of schemes that have already been identified following discussions with officers from Surrey's district and borough councils since late 2019 will be assessed using the Prioritisation Framework and will lead to the creation of a prioritised shortlist of schemes. Further feasibility work undertaken can then be undertaken to produce an Outline Business Case (OBC) for each scheme. Subject to a positive OBC and the identification of funding schemes will then be reported back on an individual basis to Cabinet seeking approval to implement as necessary.

The process is intended to remain ongoing with new schemes added to the long list as they are identified, and a continuous programme of schemes developed taking them from concept through to delivery.

[The decisions on this item can be called in by the Communities, Environment and Highways Select Committee]

47/21 STRATEGIC INVESTMENT BOARD ANNUAL REPORT - FINANCIAL YEAR 2019/20 [Item 18]

The report was introduced by the Leader who explained that the council had a number of property portfolio investments and companies that trade and provide services back to the council and other third parties. The Strategic Investment Board approves and oversees council investments and was a combination of the previous Shareholder Board and Investment Board. The council had been cautious in its investment strategy. There had been some stresses in the retail sector but the council was not hugely exposed to this in comparison to other local authorities and had paused on investments, especially those outside the county.

RESOLVED:

That Cabinet make the following recommendations to the Council on 16 March 2021.

1. That Cabinet recommends that Council endorse the Annual Report of the Strategic Investment Board.

Reason for Decision:

To inform the Council about the activities of the Strategic Investment Board.

The Strategic Investment Board has been established in accordance with best practice governance to ensure effective oversight and alignment with the strategic objectives and values of the Council.

[The decisions on this item can be called in by the Resources and Performance Select Committee]

48/21 REPROVISION OF BOOKHAM YOUTH CENTRE AND ASSOCIATED RESIDENTIAL DEVELOPMENT [Item 19]

The report was introduced by the Leader. The paper sets out the council's proposal for a replacement of the Youth and Community Centre within Great Bookham in Mole Valley and to provide housing on the existing site. The existing site was well used by the community. The re-provision of Bookham Youth Centre will provide an improved multi-purpose community building, invest in a Council owned asset for much needed housing and support the 2030 Community Vision for Surrey. There were two sites in question with Site 2 being the preferred option for the council although this was subject to planning consent which it was hoped would be approved by Mole Valley planning committee at their forthcoming meeting.

The local member, Ms Clare Curran spoke on the item thanking officers, the Leader and Mr Mel Few for bringing this project forward over many years. Although Site 2 is the preferred option for the council it was also the preferred option for the community. The alternative Site 1 was also viable. The local member explained that many community stakeholders supported the project and read statements from the Bookham Residents Association, Bookham Youth and Community Association and the Leatherhead Youth Project all whom supported the project for a new youth and community centre.

It was explained that from 08 March, Surrey Clubs for young people would take over the management of 10 out of the 11 youth centres in Surrey. The council would retain the ownership of the properties and maintain the properties.

RESOLVED:

1. That £2.5m (excl. VAT) of capital funding from the pipeline allocation be agreed for the Corporate Asset Capital Programme Spend for:
 - Feasibility fees up to detailed planning applications for both developments, and
 - The remaining activities relating to delivery/development of the replacement Bookham Youth and Community Centre.
2. It be noted that the Strategic Investment Board will make any future decisions required in respect to the residential development on Site 1.
3. That approval be given to procure the appropriate supply chain partners to enable delivery of all services and works associated with the above recommendations, in accordance with the Council's Procurement and Contract Standing Orders.
4. With regard to procurement of supply chain partners, it be agreed that, within the +/-5% budgetary tolerance level, the Executive Director

Resources and Director of Land & Property are authorised to award such contracts in consultation with the Leader.

Reason for Decision:

- The proposals will provide a modern, flexible, and accessible multi-use space to meet local community requirements, including Early Years provision and also accommodation designed for the provision of youth work by an external provider
- The space will enable the use by other external operators providing and promoting active and healthy lifestyles
- Releasing an existing asset for other uses and delivers the Asset and Place Strategy
- Delivers the Greener Future agenda through efficient construction
- Capital receipt from residential sales providing capital investment into Council-owned asset
- Reduces reactive maintenance costs by providing a new modern and compliant facility
- The scheme will deliver much needed residential accommodation
- The proposal will improve the quality of resident's lives and community provisions within Bookham

[The decisions on this item can be called in by the Resources and Performance Select Committee]

49/21 2020/21 MONTH 9 (DECEMBER) FINANCIAL REPORT [Item 20]

The report was introduced by the Cabinet Member for Resources and Corporate Support whom gave an update on the County Council's 2020/21 financial position as at Month 9 (M9) 31 December 2020 for revenue and capital budgets. As at December 2020, the Council was forecasting a full-year £0.2m deficit, an improvement of £3.2m from the previous month. Progress towards delivering the capital programme remained strong. The impact of COVID-19 would be monitored but the council's finances are expected to remain resilient and would deliver a balanced budget.

RESOLVED:

1. That the Council's forecast revenue and capital budget positions for the year be noted.

Reason for Decision:

This report is to comply with the agreed policy of providing a monthly budget monitoring report to Cabinet for approval of any necessary actions.

[The decisions on this item can be called in by the Resources and Performance Select Committee]

50/21 EXCLUSION OF THE PUBLIC [Item 21]

RESOLVED: That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting during consideration of the following

items of business on the grounds that they involve the likely disclosure of exempt information under the relevant paragraphs of Part 1 of Schedule 12A of the Act.

51/21 WOODHATCH MASTERPLAN [Item 22]

RESOLVED:

See Minute 41/21

Reason for Decision:

See Minute 41/21

[The decisions on this item can be called in by the Resources and Performance Select Committee]

52/21 EXTRA CARE HOUSING - CAPITAL DELIVERY [Item 23]

The Cabinet Member for Adult Social Care, Public Health and Domestic Abuse introduced a Part 2 report that contained information which was exempt from Access to Information requirements by virtue of paragraph 3 – Information relating to the financial or business affairs of any particular person (including commercially sensitive information to the bidding companies).

RESOLVED:

1. That approval for the sites listed in Annex 1 to be used for Extra Care Housing accommodation is given in principle. Business cases will be presented to Cabinet to confirm final approval for the development of these sites for Extra Care Housing.
2. That approval is given in principle to the programme on the basis that approval is subject to satisfying all surveys, site investigations, planning, environmental and legal reports.

Reason for Decision:

The proposal delivers and supports the Adult Social Care's (ASC) Accommodation with Care and Support Strategy to deliver accommodation with care and support by 2030 that will enable people to access the right health and social care at the right time in the right place, with appropriate housing for residents that helps them to remain independent, achieve their potential and ensures nobody is left behind.

The design and nature of extra care settings means that in the vast majority of cases people should be able to live there throughout their elderly life and will not need to go into residential and nursing care homes when their care needs increase.

[The decisions on this item can be called in by the Resources and Performance Select Committee]

53/21 DELIVERY OF CARE LEAVER ACCOMMODATION AND CHILDREN'S HOMES [Item 24]

The Cabinet Member for Children, Young People and Families introduced a Part 2 report that contained information which was exempt from Access to Information requirements by virtue of paragraph 3 – Information relating to the financial or business affairs of any particular person (including commercially sensitive information to the bidding companies).

RESOLVED:

See Minute 43/21

Reason for Decision:

See Minute 43/21

[The decisions on this item can be called in by the Resources and Performance Select Committee]

54/21 STRATEGIC INVESTMENT BOARD ANNUAL REPORT - FINANCIAL YEAR 2019/20 [Item 25]

The Leader introduced a Part 2 report that contained information which was exempt from Access to Information requirements by virtue of paragraph 3 – Information relating to the financial or business affairs of any particular person (including commercially sensitive information to the bidding companies).

RESOLVED:

See Minute 47/21

Reason for Decision:

See Minute 47/21

[The decisions on this item can be called in by the Resources and Performance Select Committee]

55/21 ACQUISITION OF APERDELE ROAD SITE FOR EDUCATIONAL PURPOSES [Item 26]

The Cabinet Member for All-Age Learning introduced a Part 2 report that contained information which was exempt from Access to Information requirements by virtue of paragraph 3 – Information relating to the financial or business affairs of any particular person (including commercially sensitive information to the bidding companies).

RESOLVED:

That both Option 1 and 2 be approved to enable Land & Property flexibility to acquire the Aperdele Rd (former Leatherhead Trinity Children's Centre) site on either a Freehold or Leasehold basis, and capital funding to reorganise the buildings to support the provision of 60 SEND places.

OPTION 1 Freehold Acquisition of the Site

1. Cabinet delegate approval to the Leader of the Council in consultation with the Cabinet Member for All Age Learning, the Executive Director of Resources and the Director of Land & Property of up to [E-4-21] capital funding for the acquisition of the Aperdele Road site in Leatherhead. This includes all acquisition, fees, and reorganisation costs of [E-4-21] to support the provision of 60 SEND places.

OPTION 2- Lease of Aperdele Rd Site

2. Cabinet delegate approval to the Leader of the Council in consultation with the Cabinet Member for All Age Learning, the Executive Director of Resources and the Director of Land & Property to enter into a 10-year lease at a maximum of [E-4-21] of the Aperdele Road site in Leatherhead, with the possibility to acquire the freehold during the lease term subject to the maximum capital figure in recommendation 1. In addition, delegates approval to agree capital funding of [E-4-21] of reorganisation costs to support the provision of 60 SEND places.

Reason for Decision:

SCC spends up to £70m/pa for SEND places in the non-maintained independent sector. A strategy has been established to reduce the number of pupils in these placements by increasing the number of placements within SCC's control. This will reduce the revenue spend on non-maintained independent sector SEND places.

A target has been set to reduce this number by 200 places in September 2021.

Acquiring the Aperdele Rd site (former Leatherhead Trinity Children's Centre) will enable the creation of 60 SEND places for September 2021.

56/21 PUBLICITY FOR PART 2 ITEMS [Item 27]

It was agreed that non-exempt information may be made available to the press and public, where appropriate.

Meeting closed at 16:24

Chairman

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