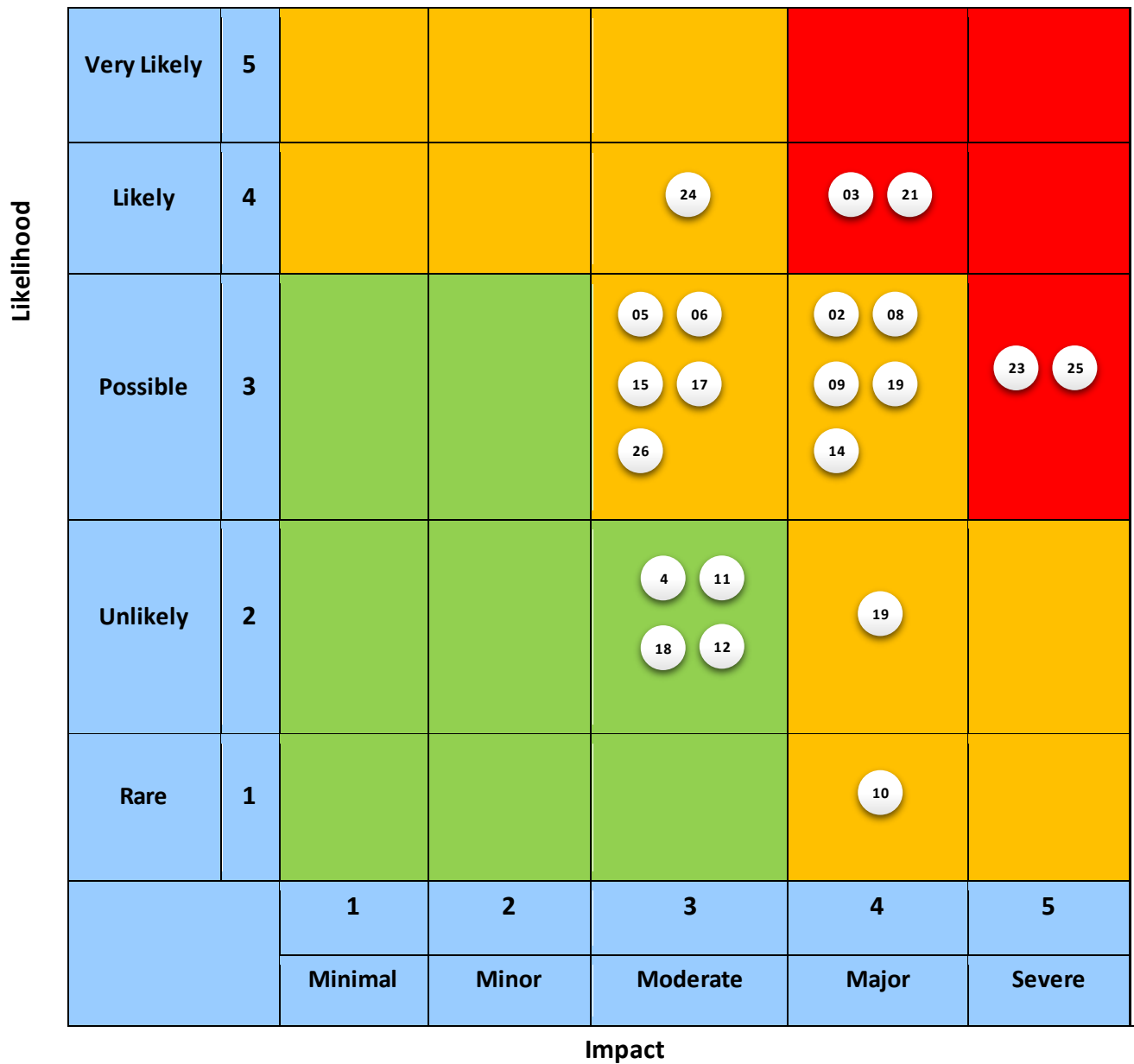


# Corporate Risk Heat Map

August 2021



9

Strategic Risk	Risk Lead	Risk with current mitigation controls in place		
		Likelihood	Impact	Overall Score
ST.03 There is a risk of a deliberate and / or targeted cyber attack compromising IT systems and critical IT infrastructure	LW	4	4	16
ST.21 There is a risk that the Dedicated School Grant, which is currently running at a deficit, does not begin to return an in year surplus within the period of the MTFs and therefore does not return the DSG to balance with reasonable timescale	RW	4	4	16
ST.23 There is a risk of a resurgence of Covid (variant) which leads to a major health crisis in Surrey	RC	3	5	15
ST25 There is a risk that a dispute with the waste management contractor SUEZ could lead to a potential early termination of contract and/or financial compensation payable by SCC	KS	3	5	15
ST.08 There is a risk that SCC will be unable to meet an increasing level of demand for child and family services expected by the community over the medium term	RW	3	4	12
ST.22 There is a risk that SCC will be unable to meet an increasing level of demand for adult services including spending pressures arising from NHS activity.	SW	3	4	12
ST.14 There is a risk that we do not deliver sufficiently good quality children's care services to the residents of Surrey as reflected in an OFSTED inspection	RW	3	4	12
ST.02 There is a risk of a significant gap between the medium term financial plan (2021/22 - 2025/26) and actual expenditure leading to a need to reduce level and quality of services provided	LW	3	4	12
ST.09 There is risk that we will not achieve the intended outcomes of our transformation programme in the planned timeframe	MS	3	4	12
ST.24 There is risk that there could be higher costs in operating a fire service if moved to the Police and Crime Commission (PCC) which SCC might have to help subsidise, or the overall fire service capabilities could be diminished from a move to the PPC	LW	4	3	12
ST.26 <b>NEW</b> There is a risk that Surrey is not selected to be a pilot for the County Deal by government meaning a loss of flexibility in the way we operate (and reputational damage)	MC	3	3	9
ST.05 There is a risk that some SSC staff will experience a significant decline in their health and / or wellbeing <i>e.g. isolation from home working, social distancing</i>	JF	3	3	9
ST.17 There is a risk that SCC will not implement sufficient measures to deliver carbon emissions reductions and be carbon net zero as an organisation by 2030	KS	3	3	9
ST.15 There is a risk of increasing duration, frequency and effects of various severe weather events leading to substantial loss of service around the network	KS	3	3	9
ST.06 There is a risk that a supplier or a commissioned service is unable to continue to provide a service, or that they fail to do so to the required level or quality standards	LW	3	3	9
ST.19 There is a risk of failure to comply with H&S statutory duties (or managers/individuals failing to comply with H&S responsibilities and processes) could lead to serious harm, loss of life and corporate liability	JF	2	4	8

ST.04	There is a risk of a breach of the Data Protection Act from a loss/disclosure of personal data e.g. data is published into the public domain	LW	2	3	6
ST.18	There is a risk of failure to maintain key infrastructure or assets or deliver major infrastructure	KS	2	3	6
ST.12	There is a risk that SCC will not be able to recruit and retain sufficient numbers of skilled staff to manage and deliver quality services	JF	2	3	6
ST.11	There is a risk that the working partnerships we have with other organisations will not deliver the intended objectives	MC	2	3	6
ST.10	There is a risk that there is a serious breakdown in council governance which could result in external reporting/intervention	LW	1	4	4

This page is intentionally left blank