

Our Council

2022/23 Subjective Budget

2021/22 Budget Book £m	Directorate	Lead	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
377.2	Adult Social Care	Simon White	91.9	452.0	543.9	(129.0)	(12.7)	402.1
32.6	Public Service Reform and Public Health	Rachel Crossley	4.8	29.9	34.8	(0.4)	0.0	34.3
219.9	Children, Families and Lifelong Learning	Rachael Wardell	122.1	755.2	877.4	(18.5)	(634.4)	224.4
23.8	CFL - DSG High Needs Block	Rachael Wardell	0.0	27.2	27.2	0.0	0.0	27.2
139.4	Environment, Transport and Infrastructure	Katie Stewart	29.0	132.0	161.0	(17.0)	(2.8)	141.3
37.3	Community Protection Group	Steve Owen-Hughes	41.5	6.3	47.8	(4.9)	(3.0)	39.9
11.0	Customer and Communities	Marie Snelling	18.3	3.5	21.8	(9.2)	(1.6)	11.2
1.3	Prosperity, Partnerships and Growth	Michael Coughlin	1.1	0.4	1.6	0.0	0.0	1.6
1.7	Communications, Public Affairs and Engagement	Andrea Newman	1.6	0.3	1.9	0.0	0.0	1.9
6.6	People and Change	Paula Leach	4.2	2.5	6.7	(0.1)	0.0	6.7
70.4	Resources	Leigh Whitehouse	41.2	68.3	109.5	(38.7)	(0.6)	70.2
82.7	Central Income & Expenditure	Leigh Whitehouse	0.0	103.4	103.4	(21.9)	0.0	81.5
1,003.6	Total - Our Council		355.7	1,581.1	1,936.9	(239.8)	(655.1)	1,042.0
	Central funding:							
(768.7)	Council tax					(831.3)		(831.3)
(87.6)	Business Rates					(41.2)	(63.1)	(104.3)
(147.3)	Central Government Grants						(106.4)	(106.4)
(0.0)	Total - Our Council		355.7	1,581.1	1,936.9	(1,112.3)	(824.6)	0.0

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Directorate	2021/22 Virements and Other Adjustments £m	Base Budget £m	Pay and Price Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
377.2	Adult Social Care	0.0	377.2	21.8	22.6	(19.4)	402.1
32.6	Public Service Reform and Public Health	1.7	34.3	0.3	0.2	(0.4)	34.3
219.9	Children, Families and Lifelong Learning	(0.1)	219.7	1.9	16.5	(13.8)	224.4
23.8	CFL - DSG High Needs Block	0.0	23.8	0.0	3.4	0.0	27.2
139.4	Environment, Transport and Infrastructure	1.0	140.4	4.7	2.6	(6.5)	141.3
37.3	Community Protection Group	0.4	37.7	1.3	1.1	(0.2)	39.9
11.0	Customer and Communities	0.2	11.2	0.6	0.1	(0.8)	11.2
1.3	Prosperity, Partnerships and Growth	0.0	1.3	0.0	0.2	0.0	1.6
1.7	Communications, Public Affairs and Engagement	0.0	1.7	0.1	0.2	0.0	1.9
6.6	People and Change	0.0	6.6	0.2	0.0	(0.2)	6.7
70.4	Resources	(1.4)	69.0	3.3	1.6	(3.7)	70.2
82.7	Central Income & Expenditure	(0.6)	82.1	0.0	1.1	(1.7)	81.5
1,003.6	Total - Our Council	1.3	1,004.8	34.1	49.6	(46.6)	1,042.0

Adult Social Care

Executive Director: Simon White

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
377.2	Adult Social Care	91.9	452.0	543.9	(129.0)	(12.7)	402.1
377.2	Total - Adult Social Care	91.9	452.0	543.9	(129.0)	(12.7)	402.1

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
377.2	Adult Social Care	0.0	377.2	21.8	22.6	(19.4)	402.1
377.2	Total - Adult Social Care	0.0	377.2	21.8	22.6	(19.4)	402.1

Public Service Reform & Public Health

Executive Director: Rachel Crossley

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
32.6	Public Health	4.8	29.9	34.8	(0.4)	0.0	34.3
32.6	Total - Public Service Reform & Public Health	4.8	29.9	34.8	(0.4)	0.0	34.3

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
32.6	Public Health	1.7	34.3	0.3	0.2	(0.4)	34.3
32.6	Total - Public Service Reform & Public Health	1.7	34.3	0.3	0.2	(0.4)	34.3

Children, Families and Lifelong Learning

2022/23 Subjective Budget

Executive Director: Rachael Wardell

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
41.0	Family Resilience	21.0	14.0	35.0	(0.4)	(2.5)	32.0
22.5	Education and Lifelong Learning	41.1	158.0	199.1	(12.6)	(163.2)	23.4
8.4	Quality & Performance	8.8	1.5	10.4	(0.9)	(1.5)	8.0
96.7	Corporate Parenting	37.2	83.6	120.8	(2.8)	(11.1)	106.8
50.8	Commissioning	12.9	117.7	130.6	(2.0)	(75.9)	52.7
0.5	Exec Directorator central budget	1.0	0.2	1.3	0.2	0.0	1.4
219.9	Total - Children, Families and Lifelong Learning	122.1	375.0	497.2	(18.5)	(254.2)	224.4
0.0	Delegated Schools		380.2	380.2		(380.2)	0.0
219.9	Total - Children, Families and Lifelong Learning	122.1	755.2	877.4	(18.5)	(634.4)	224.4

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
41.0	Family Resilience	(8.2)	32.8	0.0	2.4	(3.2)	32.0
22.5	Education and Lifelong Learning	0.0	22.5	0.0	1.2	(0.4)	23.4
8.4	Quality & Performance	0.0	8.4	0.0	0.1	(0.5)	8.0
96.7	Corporate Parenting	7.0	103.7	1.0	9.9	(7.8)	106.8
50.8	Commissioning	1.1	51.9	0.7	1.7	(1.6)	52.7
0.5	Exec Director central budget	0.0	0.5	0.1	1.2	(0.5)	1.4
219.9	Total - Children, Learning, Families and Culture	(0.1)	219.7	1.9	16.5	(13.8)	224.4
0.0	Delegated Schools	0.0	0.0		0.0		0.0
219.9	Total - Children, Families and Lifelong Learning	(0.1)	219.7	1.9	16.5	(13.8)	224.4

CFL - DSG High Needs Block

Executive Director: Rachael Wardell

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
23.8	DSG High Needs Block Offset Contribution		27.2	27.2			27.2
23.8	Total - CFL - DSG High Needs Block	0.0	27.2	27.2	0.0	0.0	27.2

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
23.8	Family Resilience	0.0	23.8		25.8	(22.4)	27.2
23.8	Total - CFL - DSG High Needs Block	0.0	23.8	0.0	25.8	(22.4)	27.2

Environment, Transport, & Infrastructure

Executive Director: Katie Stewart

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
64.4	Highways & Transport	17.6	59.7	77.3	(12.7)	(2.5)	62.2
71.7	Environment	4.9	72.2	77.1	(2.0)	(0.2)	74.9
2.9	Infrastructure Planning & Major Projects	5.2	0.2	5.4	(2.3)	(0.1)	3.0
0.4	Leadership Office	1.3	(0.1)	1.2	0.0	0.0	1.2
139.4	Total - Environment, Transport, & Infrastructure	29.0	132.0	161.0	(17.0)	(2.8)	141.3

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
64.4	Highways & Transport	(1.0)	63.4	2.2	0.8	(4.3)	62.2
71.7	Environment	2.0	73.7	2.4	1.0	(2.2)	74.9
2.9	Infrastructure Planning & Major Projects	(0.1)	2.8	0.1	0.1	0.0	3.0
0.4	Leadership Office	0.1	0.5	0.0	0.7	0.0	1.2
139.4	Total - Environment, Transport, & Infrastructure	1.0	140.4	4.7	2.6	(6.5)	141.3

Community Protection Group

Director (Community Protection & Emergencies): Steve Owen-Hughes

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
31.7	Fire and Rescue	35.1	3.7	38.8	(2.7)	(3.0)	33.1
3.1	Coroner	1.7	2.1	3.8	(0.1)	0.0	3.7
1.8	Trading Standards	3.5	0.4	3.9	(1.9)	0.0	2.0
0.5	Emergency Management	0.5	0.0	0.5	0.0	0.0	0.5
0.1	Health and Safety	0.6	0.1	0.7	(0.2)	0.0	0.5
0.1	Armed Forces and Resilience	0.1	0.0	0.1	0.0	0.0	0.1
37.3	Total - Community Protection Group	41.5	6.3	47.8	(4.9)	(3.0)	39.9

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Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
31.7	Fire and Rescue	(0.1)	31.6	1.1	0.5	(0.1)	33.1
3.1	Coroner	0.0	3.1	0.1	0.5	0.0	3.7
1.8	Trading Standards	0.1	1.9	0.1	0.1	(0.1)	2.0
0.5	Emergency Management	0.0	0.5	0.0	0.0	0.0	0.5
0.1	Health and Safety	0.4	0.5	0.0	0.0	0.0	0.5
0.1	Armed Forces and Resilience	0.0	0.1	0.0	0.0	0.0	0.1
37.3	Total - Community Protection Group	0.4	37.7	1.3	1.1	(0.2)	39.9

Customer and Communities

Executive Director: Marie Snelling

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
1.5	Community Partnerships	1.0	0.5	1.5			1.5
2.7	Customer Services	2.9	0.1	3.0	(0.2)		2.8
6.7	Cultural Services	14.5	2.9	17.3	(9.1)	(1.6)	6.7
11.0	Total - Customer and Communities	18.3	3.5	21.8	(9.2)	(1.6)	11.2

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
1.5	Community Partnerships	0.0	1.5	0.1		(0.1)	1.5
2.7	Customer Services	0.0	2.7	0.1			2.8
6.7	Cultural Services	0.2	6.9	0.4	0.1	(0.7)	6.7
11.0	Total - Customer and Communities	0.2	11.2	0.6	0.1	(0.8)	11.2

Prosperity, Partnerships and Growth

Executive Director: Michael Coughlin

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
0.3	PPG Leadership	0.2	0.0	0.3			0.3
1.1	Economic Growth	0.9	0.4	1.3			1.3
1.3	Total - Prosperity, Partnerships and Growth	1.1	0.4	1.6	0.0	0.0	1.6

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
0.3	PPG Leadership	0.0	0.3	0.0			0.3
1.1	Economic Growth	0.0	1.1	0.0	0.2		1.3
1.3	Total - Prosperity, Partnerships and Growth	0.0	1.3	0.0	0.2	0.0	1.6

Comms, Public Affairs and Engagement

Executive Director: Andrea Newman

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
1.7	Comms, Public Affairs and Engagement	1.6	0.3	1.9			1.9
1.7	Total - Comms, Public Affairs and Engagement	1.6	0.3	1.9	0.0	0.0	1.9

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
1.7	Comms, Public Affairs and Engagement	0.0	1.7	0.1	0.2		1.9
1.7	Total - Comms, Public Affairs and Engagement	0.0	1.7	0.1	0.2	0.0	1.9

People and Change

Executive Director: Paula Leach

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
6.6	Human Resources & Organisational Development	4.2	2.5	6.7	(0.1)		6.7
6.6 Total - People and Change		4.2	2.5	6.7	(0.1)	0.0	6.7

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
6.6	Human Resources & Organisational Development	0.0	6.6	0.2		(0.2)	6.7
6.6 Total - People and Change		0.0	6.6	0.2	0.0	(0.2)	6.7

Resources

Executive Director: Leigh Whitehouse

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
25.0	Land and Property	10.7	23.3	34.0	(10.0)		24.0
10.5	Information Technology & Digital	1.2	10.8	12.0	(0.7)		11.3
(0.3)	Business Operations	0.2	(0.3)	(0.1)			(0.1)
16.9	Joint Orbis		17.1	17.1			17.1
5.6	Finance	7.9	3.8	11.7	(5.8)		5.9
4.7	Legal Services	4.0	1.4	5.4	(0.4)		4.9
3.6	Democratic Services	1.6	2.4	4.0	(0.2)	(0.1)	3.7
2.1	Executive Director Resources (incl Leadership Office)	2.3	(0.1)	2.2	(0.1)		2.1
(1.1)	Twelve15	11.0	8.7	19.7	(21.6)		(1.9)
1.8	Corporate Strategy and Policy	0.8	1.3	2.1		(0.5)	1.6
1.5	Transformation and Strategic Commissioning	1.4	0.0	1.4			1.4
0.2	Performance Management	0.2	0.0	0.2			0.2
70.4	Total - Resources	41.2	68.3	109.5	(38.7)	(0.6)	70.2

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
25.0	Land and Property	(0.9)	24.1	1.4		(1.5)	24.0
10.5	Information Technology & Digital	0.1	10.7	0.4	0.5	(0.3)	11.3
(0.3)	Business Operations	0.2	(0.1)	(0.0)			(0.1)
16.9	Joint Orbis	0.0	16.9	0.7		(0.5)	17.1
5.6	Finance	0.2	5.8	0.1			5.9
4.7	Legal Services	0.0	4.7	0.1	0.1		4.9
3.6	Democratic Services	0.0	3.6	0.1			3.7
2.1	Executive Director Resources (incl Leadership Office)	0.4	2.4	0.1	0.3	(0.7)	2.1
(1.1)	Twelve15	(0.8)	(1.9)	0.2	0.5	(0.7)	(1.9)
1.8	Corporate Strategy and Policy	(0.5)	1.3	0.1	0.2	(0.0)	1.6
1.5	Transformation and Strategic Commissioning	(0.1)	1.3	0.0			1.4
0.2	Performance Management	0.0	0.2	0.0			0.2
70.4	Total - Resources	(1.4)	69.0	3.3	1.6	(3.7)	70.2

* Orbis Joint Operating Budget includes IT&D, Procurement and Business Operations. Business Operations will be disaggregated from Orbis from 1 April 2022. Work to disaggregate the budget is underway and will be reflected in the budget book

Central Income & Expenditure

Executive Director: Leigh Whitehouse

2022/23 Subjective Budget

2021/22 Budget Book £m	Service	Employee Cost £m	Non Employee Cost £m	Gross Exp £m	Income £m	Government Grants £m	22/23 Budget £m
82.7	Central Income & Expenditure		103.4	103.4	(21.9)		81.5
82.7 Total - Central Income & Expenditure		0.0	103.4	103.4	(21.9)	0.0	81.5

Budget movements from 2021/22 Budget to 2022/23 Budget

2021/22 Budget Book £m	Service	2021/22 Virements and Other Adjustments £m	2021/22 Budget £m	Inflation £m	Pressures £m	Efficiencies £m	22/23 Budget £m
82.7	Central Income & Expenditure	(0.6)	82.1	0.0	1.1	(1.7)	81.5
82.7 Total - Central Income & Expenditure		(0.6)	82.1	0.0	1.1	(1.7)	81.5

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