

Annex C: Capital Programme 2022/23 to 2026/27

Project	Programme / Project	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total Budget £000	Self Funded Borrowing
Highway Maintenance	Programme	40.3	40.0	40.0	40.0	40.0	200.3	N
Bridge/Structures Maintenance	Programme	10.1	10.2	10.2	10.2	10.2	50.8	N
Local Highways Schemes	Programme	3.2	3.0	3.0	3.0	3.0	15.2	N
Street Lighting LED Conversion	Project	5.2	-	-	-	-	5.2	N
Additional Local Highways Schemes	Programme	4.0	4.0	-	-	-	8.0	N
Traffic signals	Programme	2.9	2.9	2.9	2.9	2.9	14.6	N
Flooding & drainage	Programme	1.4	1.7	1.7	1.7	1.7	8.3	N
A308 Modernisation (SIP)	Project	0.2	1.4	3.8	3.8	-	9.1	N
Illuminated Street Furniture	Programme	1.9	1.9	1.9	0.5	0.5	6.7	N
External funding schemes	Programme	1.2	1.2	1.2	1.2	1.2	6.0	N
Ultra Low Emission Vehicles - Bus Companies	Programme	5.6	14.4	3.4	3.4	-	26.8	N
Ultra Low Emission Vehicles - Community Transport - Third Sector	Project	2.7	3.4	-	-	-	6.1	N
Safety Barriers	Programme	1.0	1.0	1.0	1.0	1.0	5.1	N
Drainage Asset Capital Maintenance/Improvements	Programme	1.0	1.0	1.0	1.0	1.0	5.0	N
School road safety schemes	Programme	1.0	1.0	1.0	-	-	3.0	N
Safety Barrier Maintenance	Programme	0.5	0.5	0.5	0.5	0.5	2.5	N
Highway Maintenance - Signs	Programme	0.4	0.4	0.4	0.4	0.4	2.0	N
Other - (Grant Funded Speed Cameras, ANPR at CRCs, Traffic Systems)	Project	0.1	-	-	-	-	0.1	N
Road Safety Schemes	Programme	0.2	0.2	0.2	0.5	0.5	1.6	N
Replacement Vehicles	Programme	0.2	0.2	0.2	0.2	0.2	0.8	N
Surrey Quality Bus Corridor Improvement	Project	0.4	-	-	-	-	0.4	N
Real Time Traffic Monitoring (Traffic Studies)	Project	0.1	-	-	-	-	0.1	N
Highways and Transport		83.6	88.4	72.3	70.2	63.0	377.6	
Surrey Flood Alleviation - River Thames	Project	4.0	8.0	8.0	30.0	50.0	100.0	N
A320 North of Woking and Junction 11 of M25	Project	16.1	27.7	-	-	-	43.8	N
Farnham Infrastructure Programme Town Centre - Quick Wins	Project	1.5	-	-	-	-	1.5	N
EV infrastructure	Project	0.8	-	-	-	-	0.8	N
Infrastructure and Major Projects		22.4	35.7	8.0	30.0	50.0	146.1	

Project	Programme / Project	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total Budget £000	Self Funded Borrowing
Surrey Flood Alleviation - Wider Schemes	Programme	3.5	3.6	6.0	4.9	3.8	21.8	N
Public Rights of Way	Programme	0.7	0.7	0.7	0.7	0.7	3.7	N
Improving Access to the Countryside	Project	0.3	0.0	0.0	0.0	0.0	0.5	N
Basingstoke Canal	Programme	0.2	0.2	0.1	0.1	0.1	0.6	N
Smallfield Safety Scheme (CIL)	Project	0.3	-	-	-	-	0.3	N
Closed landfill sites	Programme	0.1	0.1	0.1	0.1	0.1	0.3	N
Greener Homes LAD contribution	Programme	0.5	-	-	-	-	0.5	N
Active Travel (both EATF & future)	Programme	3.5	-	-	-	-	3.5	N
Treescaping	Project	0.1	0.0	-	-	-	0.1	N
Waste Recycling Initiatives	Programme	0.2	0.2	-	-	-	0.4	N
Woodland Creation (Tree Planting)	Project	0.0	0.0	0.1	-	-	0.1	N
Public Rights of Way - Externally Funded	Project	0.1	0.1	0.1	0.1	0.1	0.3	Y
CRC Improvements (Leatherhead WTS)	Project	0.4	-	-	-	-	0.4	N
Greener Homes LAD Grant Funded scheme	Programme	2.6	-	-	-	-	2.6	Y
Basingstoke Canal - Externally Funded	Project	0.0	0.5	-	-	-	0.6	Y
Environment		12.5	5.4	7.0	5.9	4.8	35.6	
Surrey Fire - Purchase of New Fire Engines & Equipment	Programme	4.6	4.0	2.3	2.3	2.8	15.9	N
Fire Vehicles & Equipment	Programme	1.3	2.6	0.5	-	-	4.4	N
Fire - Making Surrey Safer – Our Plan 2020-2023 (Community Resilience)	Project	0.7	0.5	0.5	0.5	0.5	2.5	N
Surrey Fire & Rescue Service		6.5	7.1	3.2	2.7	3.2	22.8	
INFRASTRUCTURE		125.1	136.5	90.6	108.9	121.1	582.1	
IT&D Hardware (incl accessibility equipment)	Programme	0.8	3.8	5.6	1.2	1.2	12.6	N
Digital Business & Insights Programme - ERP Replacement	Programme	1.6	-	-	-	-	1.6	N
IT&D Infrastructure	Programme	1.0	1.1	2.0	1.0	1.0	6.1	N
Telephones UNICORN network (BT)	Programme	1.5	0.1	0.1	0.1	0.1	2.0	N
Education Management System	Project	0.7	-	-	-	-	0.7	N
Data Centre Replacement	Project	0.0	0.1	0.1	0.1	0.1	0.4	N
IT		5.7	5.0	7.9	2.4	2.4	23.4	

Project	Programme / Project	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total Budget £000	Self Funded Borrowing
Schools Basic Need	Programme	27.0	34.3	26.6	26.3	25.0	139.2	N
Recurring Capital Maintenance Schools	Programme	9.0	17.0	18.0	19.0	19.0	82.0	N
SEND	Programme	16.9	16.7	16.9	14.8	0.2	65.4	Y
Devolved formula capital	Programme	1.1	1.1	1.1	1.1	1.1	5.7	N
Recurring Capital Maintenance Non-Schools	Programme	8.0	12.0	12.0	12.0	12.0	56.0	N
LAC Schemes	Project	4.9	5.0	10.0	8.8	5.6	34.2	Y
Agile Office Strategy	Programme	1.0	3.8	-	-	-	4.7	Y
Wray Park	Project	-	4.8	-	-	-	4.8	N
SOLD - Thames Young Mariners	Project	2.2	3.0	0.9	-	-	6.1	Y
Caterham Hill Library	Project	2.0	3.4	-	-	-	5.4	Y
Agile Office Estate	Project	0.9	-	-	-	-	0.9	N
Winter Maintenance Depot (Salt Barns)	Project	1.6	-	-	-	-	1.6	N
Extra Care Housing	Project	1.0	0.7	0.7	-	-	2.3	Y
Bookham YC	Project	0.5	1.6	-	-	-	2.1	N
Woodhatch Master Planning	Project	1.0	0.7	-	-	-	1.7	N
Independent Living	Project	0.6	-	-	-	-	0.6	Y
Pendell Gypsy Site	Project	0.7	-	-	-	-	0.7	Y
Caterham/Downs Land Remediation	Project	0.2	-	-	-	-	0.2	N
Applewood Respite Care	Project	0.3	-	-	-	-	0.3	N
Gypsy Sites	Project	0.4	-	-	-	-	0.4	N
Land and Property		79.2	103.9	86.2	82.0	63.0	414.3	
Foster carer grants	Programme	0.2	0.5	0.2	0.2	0.2	1.3	N
Adaptions For CWD	Programme	0.3	0.7	0.3	0.3	0.3	2.1	N
Children Services		0.5	1.2	0.5	0.5	0.5	3.4	
Adults Capital Equipment	Programme	1.5	1.5	1.5	1.5	1.5	7.5	N
In house capital improvement scheme	Programme	0.1	0.1	0.1	0.1	0.1	0.5	N
Adult Social Care		1.6	1.6	1.6	1.6	1.6	8.0	
PROPERTY		81.4	106.7	88.3	84.1	65.1	425.6	
BUDGET		212.1	248.3	186.8	195.5	188.6	1,031.2	
Your Fund Surrey	Programme	18.0	20.0	20.0	20.0	20.0	98.0	N
Pipeline		71.0	204.0	218.7	185.1	101.7	780.4	
TOTAL CAPITAL PROGRAMME		301.0	472.3	425.4	400.6	310.3	1,909.6	

Capital Programme – Financing 2022/23 to 2026/27

Funding Source		2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total Budget £000
Grant / Contribution		118.9	157.4	126.7	130.5	83.2	616.7
Receipts		-	-	-	-	-	-
Revenue		6.2	6.9	6.4	5.9	5.9	31.3
Funded Borrowing		34.8	79.3	81.3	71.6	52.0	319.0
Unfunded Borrowing		141.0	228.7	211.1	192.5	169.2	942.5
TOTAL FUNDING		301.0	472.3	425.4	400.6	310.3	1,909.6

*Columns and rows may not sum due to the impact of minor rounding discrepancies

Note: Each allocation has been categorised as a programme - where future amounts will be revisited throughout the MTFs, or an individual project - where although the forecast may change, commitment to delivery would only be reviewed by exception.

Capital Programme: Outcome Delivery

Strategic Capital Group	Capital Budget	MTFS Total £m	Key Outcomes	Priority Objectives and Contribution to Vision 2030																
				Growing a sustainable economy so everyone can benefit	Tackling health inequality	Enabling a greener future	Empowering Communities	Children & young people are safe & feel safe & confident	Everyone benefits from education, skills & employment that help them to succeed in life	Everyone lives healthy, active & fulfilling lives & makes good choices about their wellbeing	Everyone gets the health & social care support & information they need at the right time & place	Communities are welcoming & supporting especially of those most in need & people feel able to contribute to community life	Residents live in clean, safe & green communities where people & organisations embrace their environmental responsibilities	Journeys across the county are easier, more predictable & safer	Businesses thrive in Surrey	Everyone has a place they can call home with appropriate housing for all	Well connected communities with effective infrastructure that grow sustainably	Transforming as a Council		
Infrastructure	Highway Maintenance	200.3	Improvement in the condition of roads, footways and cycleways	●		●										●			●	
Infrastructure	Bridges and other maintenance	50.8	Improvement in the condition of bridges, structures and other highways infrastructure	●		●										●				
Infrastructure	Ultra Low Emission Vehicles - Bus Companies	26.8	Working with transport providers to introduce ultra low emission vehicles to reduce the carbon footprint of the transport network	●		●								●	●	●			●	
Infrastructure	A320 North of Woking and Junction 11 of M25	43.8	Strategic infrastructure improvement to enable the delivery of new housing and alleviate congestion	●		●									●	●	●	●	●	
Infrastructure	Surrey Flood Alleviation - River Thames and Wider Schemes	100.0	Flood alleviation programme for the River Thames and across the county to safeguard homes and businesses	●		●	●			●				●	●	●	●	●	●	
Property	Schools Basic Need	139.2	Provision of school places to meet rising pupil numbers			●		●	●										●	
Property	Recurring Capital Maintenance of Schools	82.0	Maintenance of schools to enable continued safe provision of education			●		●	●										●	
Property	Special Educational Need and / or Disability Strategy (Phase 1 - 3)	64.4	Provides spaces for children with Special Education Needs and / or Disabilities; part of the CFLC efficiency programme				●	●	●	●	●	●	●							
Property	Looked after Children (LAC) Schemes	34.2	Capital investment across our residential estate to increase capacity in Surrey		●		●	●	●	●	●	●						●		
Property	Recurring Capital Maintenance Non-Schools	56.0	Maintains Council assets in a cost-effective and safe way	Contributes to the transformation of the Council, the delivery of efficiency in the revenue budget and the delivery of Council priority objectives																●
IT&D	Infrastructure, hardware and Agile Workforce transformation	22.7	Enables the delivery of council services through agile and fit-for-purpose technology	Contributes to the transformation of the Council, the delivery of efficiency in the revenue budget and the delivery of Council priority objectives																●
	Other schemes	211.0																		
Total Capital Budget	Total Capital Budget	1,031.2																		

