SURREY COUNTY COUNCIL

MARK NUTI, CABINET MEMBER FOR COMMUNITIES DECISIONS



DATE: 27 JUNE 2022

LEAD OFFICER: MARIE SNELLING, EXECUTIVE

DIRECTOR CUSTOMER &

COMMUNITIES

SUBJECT: YOUR FUND SURREY APPLICATION –

LEATHERHEAD & DORKING GYMNASTICS CLUB

Purpose of the Report:

This decision record sets out the key information for publication on the decision by the Cabinet Member for Communities to approve expenditure for a Your Fund Surrey project at Leatherhead & Dorking Gymnastics.

This is to enable expenditure from the Your Fund Surrey to be awarded to projects which have been objectively scored and assessed to meet the criteria for Your Fund Surrey by Officers and further considered by the Your Fund Advisory Panel.

The vision of Your Fund Surrey (YFS) is to bring community-led and place-making projects to life, with a focus on wider community benefit that leaves a real legacy.

Recommendations:

Officer Recommendations in consultation with the Advisory Panel. It is recommended:

- 1. To fund project CF171 for the full amount requested of £500,000, composed of:
- £437,000 capital funding towards the extension of facilities to include an additional gymnasium (40m by 9.5m) to provide additional and bespoke facilities for children with disabilities, including a sensory room and an enhanced reception area.
- £63,000 to be held by SCC as contingency funding, for release only upon an evidenced request.
- To approve the following conditions for the applicant to be be included within the funding agreement:
- updated guotes supplied for sensory room & gym equipment.
- the applicant uses all possible measures identified to increase sustainability and reduce environmental impact during construction and operation of the facility.
- Request the applicant develop a usage policy to be adopted by Leatherhead & Dorking Gymnastics for the life of the facility which ensures the widest access to the community, to include a booking policy and schedule of fees maintaining affordable rates and subsidy for disability classes.

 Encourage the applicant to consider all reasonable measures which could be undertaken to extend the reach of and use of the facility to more voluntary sector disability organisations and underrepresented groups within the local community.

Reason for Recommendations

This application has been the subject of a rigorous assessment process by officers, as set out in the body of this report. Officers consider the project to meet the aims and published criteria of the fund and to satisfy the requirements to award funding.

Executive Summary

- 1. Leatherhead & Dorking Gymnastics Club comprises of three purpose-built gymnasiums which have all been built and funded by the Club and grants since the club was established in 1976. In 1981 it was the first Gymnastics Club to be registered as a charity. The project is to extend the facility by building an additional gymnasium (40m by 9.5m), a sensory room to provide additional and bespoke facilities for children with disabilities and an enhanced reception area to improve access for all users.
- 2. Leatherhead & Dorking Gymnastics is in a sustainable location, located approximately 1 km southwest of Leatherhead town centre with access via Guildford Road which allows for residents to access the site on foot or by bicycle. It is located in Leatherhead and Fetcham East (Mole Valley) which is ranked 26902 (Decile 10) on the Index of Multiple Deprivation. Within close proximity to the Club is Leatherhead North which is recognised as an area of deprivation, ranking 11340 (Decile 3).
- 3. The present gymnastic facilities are designed and equipped for general gymnastics training operated every day of the week (approx.12 hours each day) which includes preschool classes, school programmes (disability classes to a local special school and other disability groups), recreational classes, elite classes, squad gymnastics and 'Fun in the Foam' sessions. The current facilities restrict the ability to cater for children with severe learning and physical disabilities. The extension will provide dedicated areas specifically designed to meet the needs of the users with a wider range of disabilities as well as providing more space for the classes and improved access for wheelchair users.
- 4. The need for a facility to increase their disability provision is accentuated by research conducted by Active Surrey in January 2022. The research aimed to find out about the physical activity experiences of children and young people with additional needs and disabilities in Surrey. The research suggests that there needs to be more facilities offering a choice of activities spread throughout the county; many parents said there were no facilities local to them that catered for their disabled child. Organisations who promote activities which are inclusive to all in Mole Valley include: Blue Swan Walking Netballers; Kickbox Karate; Surrey FA (walking football) and Dorking Sports Centre (swimming). However, Leatherhead and Dorking Gymnastics is the only inclusive gymnastic club. The closest clubs that offer some form of disability gymnastics are Kingston Trampoline Academy and Genesis Gymnastics Club which are both located in Chessington, approximately 7km away. The closest alternative gymnastics provision that serves a similar capacity to Leatherhead & Dorking Gymnastics is Woking Gymnastics club which is 24km away.
 - 5. The building extension will provide a much-needed boost in gymnastics provision as well as disability services provided in their community. A detailed needs assessment was undertaken. Crucially, the club has examined the emerging Mole Valley Local Plan likely to be adopted in early 2023. The proposals for Leatherhead indicate there will be an additional 1,000 dwellings. An application of occupancy figures regarding children living in these dwellings is likely to result in an excess of 2000 more children. An examination of sites for housing development as identified in the plan indicates that the emerging population is within walking distance of the club, thereby responding to sustainable

transport objectives. The planned extension of the facilities will enhance their gymnastics offer (all abilities) to the local community.

- 6. The Club and Mole Valley District Council have been working in a positive partnership to promote and deliver their disability programme which also includes external participation from disability groups and disability schools. In 2018, the club was designated by British Gymnastics as an inclusive "I'm in" disability facility and are now looking to expand their provision for the benefit of the community beyond its present capacity. Extending the present facilities will facilitate a significant increase in membership, the Club having a long-standing waiting list in all areas. Provision of a gymnasium for children with disabilities together with a sensory room will enable the club to focus on provision designated to respond to all levels of disability (physical and mental).
- 7. Leatherhead & Dorking Gymnastics Club is partnered with other clubs and organisations who utilise the facilities. These include other gymnastics clubs without bespoke facilities, adult disability groups from Surrey Choices & Dyscover, state and special schools for children with disabilities and Chelsea Football Club. In 2017 they hosted the Surrey Para Games and are looking to continue this in the future. The extension will expand the number of classes available and enable them to offer additional opportunities to the community whilst continuing to promote physical activity for health and wellbeing.
- **8.** The Club charges membership for all members from Pre School, General classes and Squads. Membership is not required for their 'Drop in', 'Fun in the Foam' or school sessions. The fees for classes are reviewed annually due to inflation. However, the club has not increased their prices for the past two years, allowing members to recover from the impact of the Covid pandemic.

Membership		
Kinder gym / Pre School	£12/child per year	
General Gymnastics	£17/child per year	
Squad Gymnastics	£22/child per year	
Schools		
Mainstream Schools	£225 per class	
Disability Schools/groups/charities	£75 per class (costs for coach	
	hire)	
Classes		
Kinder gym and Pre School	£9.50 per class	
General Classes - Beginners (1Hour)	£13 per class	
Intermediate (1.5 hours)	£16.25 per class	
Advanced (2 hours)	£18.50 per class	

- 9. To enable inclusivity, Disability Groups and charitable organisations are subsidised (outside of general weekly classes) and are only charged the cost of the coaches' salaries rather than facility hire. The proposed Sensory Room will be free access for disability children and their parents/carers. While charges will be necessary for use of indoor facilities, this is a 'not for profit' venture designed to meet community needs and any excess profit they receive is re-invested into the provision or used to subsidise classes/sessions with other charities.
- 10. The club lease the land from Mole Valley District Council and have 48 years remaining on the lease. The new facility has planning permission and has received all relevant land permissions with regards to the new drainage system that extends onto the adjoining land at Fetcham Grove where Leatherhead Cricket Club is based.

11. A detailed tender comparison was completed. The factors considered during the tender review were the projects that the companies had previously undertaken, the interview process, price, length of project and when the project could start. Quotes were supplied for the Sensory Room and Gym equipment. Factors behind choosing their preferred provider were quality, price, company reputation and from feedback from other gyms and schools.

Details

Description of project benefits

- 12. The building extension will play a key role in providing a much-needed boost in disability services provided in the community, with particular importance to those with profound physical and mental disabilities. Gymnastics has been shown to be an incredibly beneficial activity for children with disabilities to improve fine motor skills and muscle development as well as abundant psychological benefits including improved communication, interpersonal relationships, self-esteem and independence (Richardson, 2002).
- 13. The Sensory Room will be a stimulating environment aimed at developing hand-eye coordination, motor skills, colour recognition, communication and sensory skills for children with sensory impairments. The Sensory Room will be used to calm overactive children and will be a separate space to be used during the gymnastics session to support relaxation, focused work, stimulation, control, massage, communication and stress release.
- **14.** The extension will increase the number of classes available as well as allow more space for general classes, increasing capacity to 32 per class instead of the current 24 per class. This will support their expanding waiting list of approximately 400 children.
- **15.** Officers consider the project contributes towards the following areas of the SCC priorities 2021-2026:

Children and young people feel safe and confident

- Increased participation for children of all abilities.
- It will strengthen personal, social and emotional development within the participants and facilitate opportunities for external agencies.
- Increased opportunity to offer help to young people by having dedicated Welfare Officers on site as well as all coaches being DBS checked and having a safeguarding and safer coaching qualification.

Everyone lives healthy, active and fulfilling lives

- Their aim is to encourage young people to become active through participation in gymnastics. They do this by offering free taster sessions for schools and young people in the community.
- Increased involvement in physical activity increases confidence, community cohesion and personal development within an appropriate safeguarding environment.
- Children are encouraged to try new things in all sessions and receive personal badges with their own goals which are monitored, resulting in them gaining new skills and growing in confidence.

Communities are welcoming and supportive

- Increased participation and partnership with schools across Mole Valley, Guildford and Waverley.
- The club offers visits to local schools to introduce the gymnastics programme and its benefits
- The club also encourages participation beyond "term times" through courses during the holiday periods.

Businesses in Surrey thrive

- The club have worked with other sports such as football clubs to introduce them to gymnastics. Feedback suggests that with the increased space, the club would be able to provide an increased number of sessions during the week for other sports to learn gymnastics and increase their fitness.
- Increased capacity to include additional classes for the community.

Everyone benefits from education, skills, and employment opportunities

- The club offer a Trainee scheme where they train their trainee coaches and pay 50% towards their course fees for a qualification.
- The club has ensured its coaching team have achieved qualification to respond to the needs of children with disabilities.

Enabling a greener future

 Reducing vehicle movements by providing improved local facilities within walking distance of schools and the community.

Project Timeframes

The build is estimated to take 9 months from beginning to end. It is in four phases which are outlined below:

- Phase 1 complete preparation of technical design.
- **Phase 2** started in January 2022 Site clearance, preparation and installing the mains drainage
- Phase 3 Steel frame for gym 4 and Sensory Room building
- Phase 4 Internal work and Reception extension (subject to Your Fund Surrey Funding)
- **16.** The management team is in place and the project is ready to continue as soon as full funding is achieved.

Management of the project

- 17. The gymnastics facility has over 40 years' experience of successful development with the first building completed in 1980 (Gym 1), its expansion in 1984 (Gym 2), and its most recent building completed in 2007 (Gym 3). All of these projects have received financial support from The Sports Council, Sport England, The Foundation for Sport & the Arts, Surrey County Playing Fields Association and The National Playing Fields Association and Mole Valley District Council.
- **18.** The club has been an integral part of the local and wider community since its initial formation in 1976. Its understanding of the community is founded on its background, charitable status and the constitution on which it is based.
 - **19.** The Management Team comprises of individuals who are skilled in construction, banking, management and Gymnastics coaching. The management and coaching structure comprises of:
 - Four appointed trustees
 - Directors (technical, organisation and financial) all volunteers
 - A Club Management Team (Operations Director, Club Manager, Office Managers, Coaches and Welfare Officers)
 - An Elected Club Committee (support fundraising and other activities) majority are volunteers
 - **20.** The club currently employ 28 coaches, 6 administration staff and have 15 trainees/volunteers. There is also 1 self-employed staff member.
 - 21. The Operations Manager and Site Manager will oversee the management of the build and will be the key contacts during the handover of the facilities from contractor to the Club. The contractors and the core management team made up of the Operations

Manager, Site Manager, Director and Architect meet every two weeks to discuss the progress.

- 22. The Club Management team will have the day-to-day control of the facility and will manage fair and regular use for disability groups. Detailed risk assessments are in place and equipment checks are undertaken on a regular and ongoing basis by the club. It is a standard British Gymnastics requirement that coaches must inspect equipment in advance of class. Each week a designated professional coach undertakes a full equipment safety inspection and annually a British Gymnastics designated manufacturer undertakes an equipment safety audit (Continental Sports/PG Foam/Gymnova).
- 23. Leatherhead & Dorking Gymnastics has been running since 1976 but if it were to fold the constitution states that if any property remains after the satisfaction of all debts and liabilities, the property shall be given or transferred to another charitable institution that has similar to some or all of the objects of the club.

Project Lifespan

24. The new building will have a life expectancy of 50 years or more. The ongoing maintenance procedures that the Club Management Team will undertake has potential to extend the lifespan beyond this.

Financial and Value for Money Implications

- 25. YFS funding is requested for the extension of facilities to include an additional gymnasium 40m by 9.5m, a sensory room and an enhanced reception area. The project has applied for £500,000 (£437,000 + £63,000 contingency) which equates to 42% of the overall project costs. The remaining monies needed for the project have come from their own funds as well as grants from Sport England, Peter Harrison Foundation, London Marathon Trust and a loan from Sporting Assets.
- **26.** Table 1. Financial Summary details the £703,354 of other funding which has been secured against the total project cost of £1,203,354.
- **27.** Table 2. Project Cost Breakdown and Grant Utilisation, itemises the allocation of YFS grant against specific works.
- 28. As with all applications, there is a risk that construction and purchase costs will increase between application and approval. This is mitigated by the contingency (which will only be released if there is demonstrated need). The applicant has secured quotes that support their costing, and will ultimately be funded based on evidenced, actual spend, up to the amount awarded.

Table 1. Financial summary

Amount applied for:	£500,000
Total project cost:	£1,203,354
Percentage of cost against total:	42%
Have other funding sources been secured?	Yes
Other funding:	£75,000
	£200,000
	£150,000
	£150,000
	£128,354
Volunteer contributions	N/A

Is there a commercial element to the project?	Yes
Amount suggested for funding:	£500,000

Table 2. Project Cost breakdown and Grant Utilisation:

Activity	Total Cost	YFS
Activity	(Including VAT)	Contribution
In order to secure the land that we lease from MV	000.000	
we negotiated the relocation of the Cricket Clubs nets as required by Sport England.	£36,200	£0
, , , ,		
Planning & Architect Fees	£19,839	£0
Legal Fees	£23,275	£0
Surveys/Professional Advisers/Chartered	£24,384	
Surveyor	224,304	£0
BT relocation of telegraph pole	£2,792	£0
Infographic survey / funding application	£1,204	£0
Contractor Preliminaries	£140,000	£0
Ground Works	£191,285	£0
Structure Works	£375,925	£156,000
M&E Services	£83,950	£44,500
Internal Works	£57,000	£57,000
External Landscaping	£35,500	£30,500
Internal surface matting, equipment, Landing		
Areas. New floor to gym 3 and sensory area.	£149,000	£149,000
Sub total	£1,140,354	£437,000
Build & Equipment Contingency	£63,000	£63,000
Total	£1,203,354	£500,000

Assessment of the application against the criteria for the fund:

- **29.** This application for funding has been through the due diligence and agreed governance process for the fund, which are publicly available on the County Council website.
- **30.** The application has been subject to a rigorous two step application process involving assessment and scoring by YFS Officers, with input from the Expert hub, a group of specialist Officers providing insight for the eligibility of funding. The application has been assessed and scored independently by three Officers whose scores are then moderated. A summary of the Assessment Report comments against the funds five published scoring criteria are set out in Annex 2.

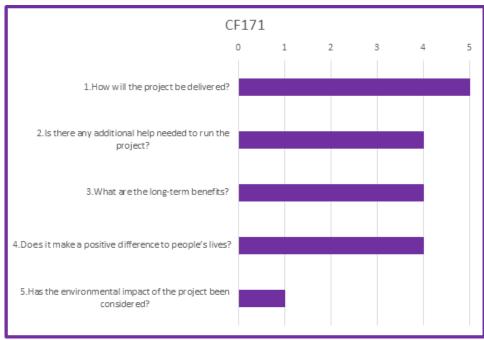
Expert Hub Review

- 31. Commercial The applicant has submitted a 5-year plan which has been reviewed and sense checked comparing financial forecasts with the new facility, to current and historic performance. Evidence of waiting lists has been provided to support the demand for the new facility, and the process to ensure there are enough coaches to fulfil the demand has been communicated by the applicant. While there is an element of fixed cost for the maintenance and upkeep of the new facility, together with a cost for equipment, a number of the costs remain variable so can be flexed based on demand. The average surplus generated historically would go most of the way to covering the fixed cost projections for the new facility based on the costs provided, therefore the risk to the 'going concern' of the applicant operating the new facility is relatively low. The applicant also had a relatively large unrestricted cash reserve on their balance sheet at year end of circa £450k. This could be used going forward to mitigate any fluctuations in demand for its services as the new facility opens.
- 32. Finance The organisation have requested 42% of the project is funded from YFS and have arranged for the remainder of the funding to be sourced from other organisations. This reduces the risk on our funding and shows a wide engagement and commitment to the project. We have reviewed their cost breakdown and forecasted financials and had satisfactory responses to queries raised. There is a contingency built into the expenditure side to reduce the risk from inflation or unforeseen issues with the project and as such should be deliverable. As mentioned above, there are also costed workings for how the organisation hopes to operate financially moving forward, with increased income projects providing revenue to support maintenance.

Score Breakdown

33. The application scored a total of 371 out of 500 when scored by Officers broken down as follows:





Advisory Panel Comments

- **34.** The Advisory Panel functions in an advisory capacity and its role is intended to assist formal decision-making processes which sit outside the Panel. The role of the YFS Advisory Panel is to review shortlisted applications following the assessment and scoring of bids by Officers, and to advise and inform the final officer recommendations to the appropriate decision-maker on the proposed funding awards to be made.
- 35. The Advisory Panel took place in Woodhatch with Members attending in person and virtually. Cllr Tim Hall introduced the project and spoke about its relevance in the community. Members were very supportive of the project and its low costs for disability schools. A query was raised by one Member about whether facility has public liability insurance as well as building insurance. The member also asked what the review process for the rent is. YFS Officer explored this further with the applicant after the Advisory Panel and satisfactory responses were provided via email. Consensus was received.

Consultation

Summary of Support

- **36.** Have your say, which has had Leatherhead & Dorking Gymnastics featured on the Commonplace website, received 488 comments. There were no negative comments.
- **37.** Letters of support have been received from:
 - Dyscover (charity supporting people with acquired brain injury through Stroke or other trauma)
 - Surrey Choices
 - Surrey Playing Fields
 - Mole Valley District Council
 - Surrey Active Active Schools Officer
 - West Hill School
 - Fox Grove School
 - Woodlands School
 - St John's School
 - St John's Respite Care Scheme
- 38. The Divisional Councillor Tim Hall has commented as follows:
 - 'Having visited the Leatherhead and Dorking Gymnastic Club. I fully support their bid for a "Your Fund Surrey Grant".
 - The Club has for a number of years done increased work with disabled young people particularly associated with our local Special Schools. These mostly Learning Disability Young People, some of who are carrying on into adulthood. Benefit tremendously from their weekly visits, which improve their co-ordination and allow exercise in a safe space with dedicated coaches.
 - This project which was ready eighteen months ago, will allow the building of proper disabled facilities including a significant therapy room.
 - Its part of a wider scheme which will see the Club and neighbouring Cricket Club connected to Mains Drainage for the first time. Which is already funded by fundraising and other grants.
 - The club has over a thousand users a week and is a major facility in the community and this will allow proper facilities for the disabled.'

Risk Management and Implications:

39. This application for funding has been through the due diligence and agreed governance process. As part of this process the applicant has provided an overview of risks against

the project. This is summarised below. Officers consider there to be adequate control measures in place.

Table 5. Summary Table of Risks and Key Mitigations

Risk RAG Mitigation action/strategy		
description	NAG	minganon action/strategy
Financial risks		Debugt francial magaziness austana aus in place
Filialiciai lisks		Robust financial management systems are in place.
		Monitor membership on a weekly/monthly basis.
		Marketing strategy in place to enhance growth.
		Spectrum of external funding sources are being explored and applied
		for.
		Adhere to the Government and our Governing Body guidelines.
		Having all our risk assessment in place we are able to operate safely
		with Covid-19.
Market risks		They offer a diverse and competitively priced spectrum of classes.
		 Lead coaching team are supported, and remunerated at, or above,
		market rate and continued development is individualised.
Reputational		Robust safeguarding policies & procedures are in place and are
risks		actioned.
		Incident plan in place and all staff members are aware of action to
		take.
		Detailed drop off and collection policy and procedure in place.
		Digital channels are regularly monitored, excellent membership
		relationship management is in place.
		Relevant business insurance is in place to compensate in litigious
		situations.
Accident or		All health and safety requirements are implemented as per legislative
incident		requirements. Risk Assessments updated regularly.
involving a		,
member whilst		
on site		

Section 151 Officer commentary:

- 40. Although significant progress has been made to improve the Council's financial position, the medium-term financial outlook beyond 2022/23 remains uncertain. With no clarity on central government funding in the medium term, our working assumption is that financial resources will continue to be constrained, as they have been for the majority of the past decade. This places an onus on the Council to continue to consider issues of financial sustainability as a priority in order to ensure stable provision of services in the medium term.
- **41.** The long-term sustainability of the projects funded by Your Fund Surrey is a key factor in assessing their suitability. Certain projects are relatively straightforward, where ongoing sustainability relies only on identifying a modest and reasonably secure source of funds to maintain an asset.
- **42.** The finance and commercial assessment is set out in paragraphs 31 and 32, along with a summary of risk and mitigations set out in paragraph 39. These factors set out alongside the expected benefits of the project have been scrutinised and challenged by officers and are deemed acceptable in this instance. An important consideration is that Your Fund Surrey is a key part of the Council's Empowering Community approach focused upon enabling communities through investing in a meaningful and lasting way. Therefore, the

success of Your Fund Surrey will set against establishing a different relationship with communities, empowering them to be more self-reliant. In forging that relationship, the success of individual projects will vary within the benefits delivered by the programme as a whole. Learning points from successful and unsuccessful projects will be taken and used to inform the development and evolution of the fund over time.

- **43.** The borrowing costs associated with the fund have been fully built into the Council's Medium-Term Financial Strategy.
- **44.** This project has been reviewed financially and has been adequately planned with sufficient contingencies and is supported by a variety of funding sources. Moving forward there is a commercial element to ensure sufficient revenue is raised to maintain the premises, forecasts for this have been robustly interrogated and risk mitigation is in place in the event of forecasts being optimistic.

Equalities and Diversity:

- 45. Your Fund is designed to provide investment in schemes that encourage community participation, reduce isolation, and develop the potential for social wellbeing and economic prosperity. As such it is anticipated that it will have a positive impact on a number of those who may rely on or gain support from within the local community and those within protected characteristics that may be more likely to experience social and economic exclusion.
- **46.** An Equalities Impact Assessment has been produced for YFS and was circulated as an Annex to the YFS Cabinet Report 26th January 2021.

Legal implications - Monitoring Officer:

- **47.** The report sets out the information and steps for the consideration of the application further to the Council's governance arrangements for Your Fund Surrey.
- 48. Further to those arrangements, if approved, the Council and the organisation will enter into a comprehensive funding agreement which will include the performance measures that will be put in place to ensure the funding is used as intended as well as clearly describing any support or additional conditions agreed as part of the funding award.

Other Implications:

1. The potential implications for the following council priorities and policy areas have been considered. Where the impact is potentially significant a summary of the issues is set out in detail below.

Area assessed:	Direct Implications:
Corporate Parenting/Looked After Children	No direct implications
Safeguarding responsibilities for vulnerable children & adults	As part of the Club Structure there are 3 Welfare Officers whose role is to report and monitor safeguarding issues and act as liaison with users of the facilities. The Welfare Officers are trained in safeguarding, first aid and mental health first aid. The club is also a member of British Gymnastics who have Regional Welfare Officers who support the club as well as undertake spot checks annually.
Environmental sustainability	LED lightingReduction in journeys further afield

	 Planning requirement- change drainage from septic tank to main drainage with guidance from the Environment agency Heating/Cooling – We will be having air conditioning units to heat and cool the premises. Increasing biodiversity (bat and bird boxes, insect holes, bee-friendly planting) The building has a sustainable design with opportunities to allow maximum utilization of the roof to accommodate either solar or photovoltaic (PV) panels. Although solar panels are not included in the build, the club have been in discussions with The Low Carbon Across the South and East (LoCASE) on a potential environmental grant to implement energy efficient measures. 	
Public Health	The project has a positive impact on wider health outcomes with specific reference to users being encouraged to take part in gymnastics which has a positive impact on physical and mental health. Gymnastics has been shown to be an incredibly beneficial activity for children with disabilities to improve fine motor skills and muscle development as well as abundant psychological benefits including improved communication, interpersonal relationships, self-esteem and independence (Richardson, 2002).	

What Happens Next:

- Following Delegated Cabinet Member approval of the funding a notice of the records of decisions taken under delegated power, will be published within 3 days of the decision being made. A note of this decision will be included in the YFS Decision Tracker and the next Cabinet report containing an update on Your Fund Surrey.
- Officers will prepare the relevant schedules and funding agreements to enable payment of funds and monitoring and evaluation of the project against its outcomes.
- The YFS Team officers will then issue a provisional offer of funding to the applicant, including a copy of the draft Funding Agreement incorporating any additional conditions.

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