

Corporate Risk Heat Map

August 2022 - AGC





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Strategic Risk	Risk Lead	Risk with current mitigation controls in place		
		Likelihood	Impact	Overall Score
ST.23 There is a risk of a resurgence of Covid (variant) which leads to a major health crisis in Surrey	RC	4	5	20
ST.28 There is a risk the governments adult social care reforms add to the financial pressures for SCC if additional funding is not made available from central government	LB	4	5	20
ST.03 There is a risk of a deliberate and / or targeted cyber attack compromising IT systems and critical IT infrastructure	LW	4	4	16
ST.21 There is a risk that the Dedicated School Grant, which is currently running at a deficit, does not begin to return an in year surplus within the period of the MTFS and therefore does not return the DSG to balance with reasonable timescale	RW	4	4	16
ST25 There is a risk that a dispute with the waste management contractor SUEZ could impact on service delivery	KS	3	5	15



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ST.27	There is a risk that SCC cannot deliver core services due to a dependency on national 'infrastructure components' that become unavailable e.g. power outage, fuel shortage	KS	3	5	15	
ST.08	There is a risk that SCC will be unable to meet an increasing level of demand for child and family services expected by the community over the medium term	RW	3	4	12	
ST.14	There is a risk that we do not deliver sufficiently good quality children's care services to the residents of surrey	RW	3	4	12	
ST.22	There is a risk that SCC will be unable to meet an increasing level of demand for adult services including spending pressures arising from NHS activity	LB	3	4	12	
ST.32	There is a risk the governments adult social care reforms will create significant and unmanageable demand pressures for ASC	LB	3	4	12	<NEW>
ST.02	There is a risk of a significant gap between the medium-term financial plan (2022/23 - 2026/27) and actual expenditure potentially leading to a need to reduce level and quality of services provided	LW	3	4	12	
ST.12	There is a risk that SCC will not be able to recruit and retain sufficient numbers of skilled staff to manage and deliver quality services	SK	4	3	12	
ST.30	There is a risk that the rising costs will reduce living standards for residents with some struggling to pay for the basic essentials	SK	4	3	12	<NEW>
ST.29	There is a risk that a lack of staff and skills to crew frontline appliances, particularly driver skills, means that service and response times could deteriorate	DQ	4	3	12	<NEW>
ST.17	There is a risk that SCC will not implement sufficient measures to deliver carbon emissions reductions and be carbon net zero as an organisation by 2030	KS	3	3	9	
ST.15	There is a risk that Climate Change (and various severe weather events) leads to a substantial loss of service around the network with associated economic and social consequences	KS	3	3	9	
ST.06	There is a risk that a supplier or a commissioned service is unable to continue to provide a service, or that that they fail to do so to the required level or quality standards	LW	3	3	9	
ST.19	There is a risk of failure to comply with H&S statutory duties (or managers/individuals failing to comply with H&S responsibilities and processes) could lead to serious harm, loss of life and corporate liability	MS	2	4	8	
ST.09	There is risk that we will not achieve the intended outcomes of our transformation programme in the planned timeframe	LW	2	4	8	
ST.31	The risk that our approach to tackle inequality does not lead to a more equal and diverse workforce	SK	3	2	6	
ST.18	There is a risk of failure to maintain key infrastructure or assets or deliver major infrastructure	KS	2	3	6	
ST.04	There is a risk of a breach of the Data Protection Act from a loss/disclosure of personal data e.g. data is published into the public domain	LW	2	3	6	
ST.11	There is a risk that the working partnerships we have with other organisations will not deliver the intended objectives	MC	2	3	6	
ST.10	There is a risk that there is a serious breakdown in council governance which could result in external reporting/intervention	LW	1	4	4	

Removed risks :

Strategic Risk	Risk Lead	Risk with current mitigation controls in place		
		Likelihood	Impact	Overall Score
ST.05 There is a risk that some SSC staff will experience a significant decline in their health and / or wellbeing <i>e.g. isolation from home working, social distancing</i>	PL	3	3	9
ST.24 There is risk that there could be higher costs in operating a fire service if moved to the Police and Crime Commission (PCC) which SCC might have to help subsidise, or the overall fire service capabilities could be diminished from a move to the PPC	LW	3	3	9

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