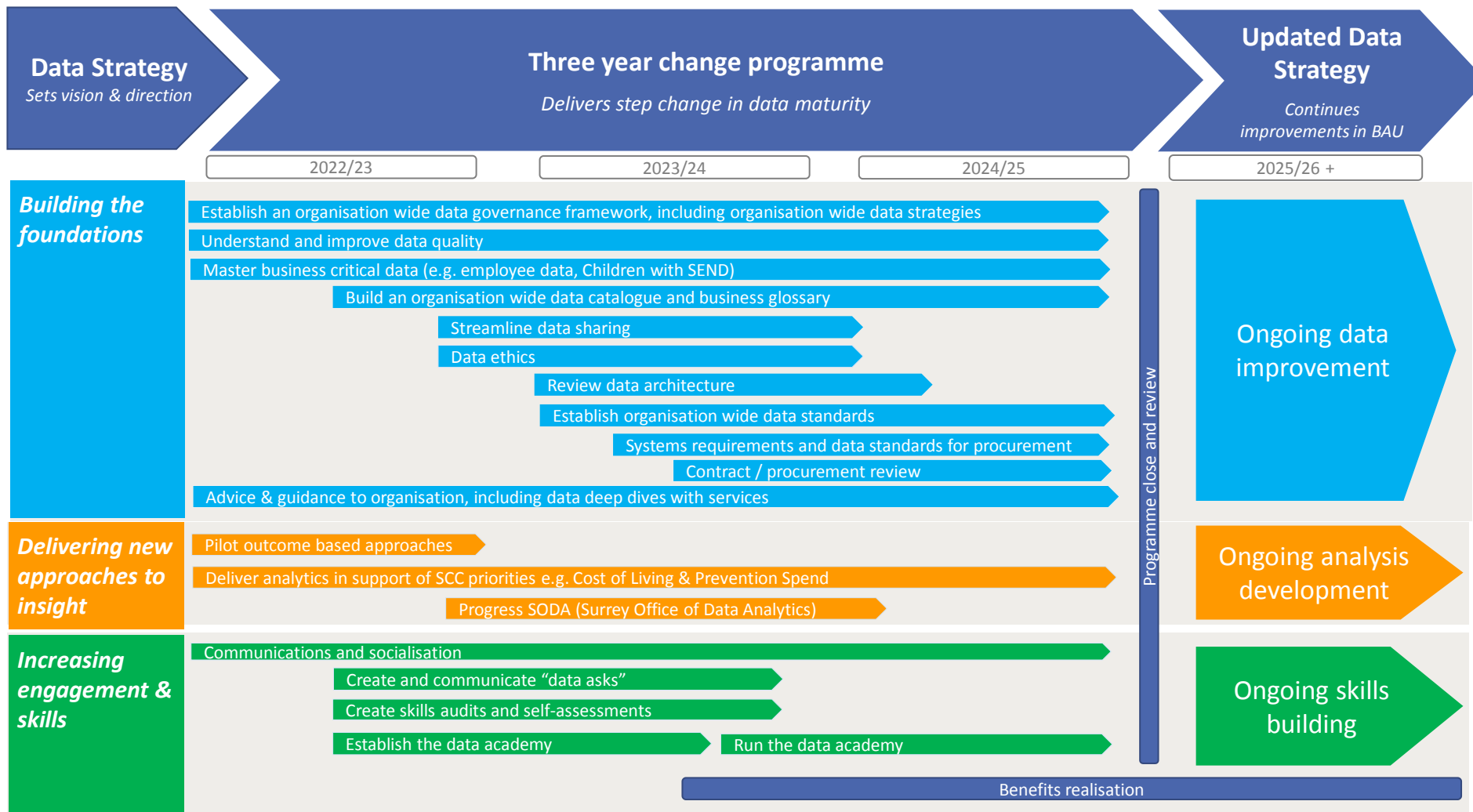


Appendix B – High-level Roadmap and milestones for 23/24



Key milestones

2023/24

	Milestone	Quarter	Description
Building the foundations	Ethics implementation	Q2	Introduce and embed common tools to support decision making (e.g. the ODI ethics canvas/DCMS ethics framework).
	Master Data – Achievement of 4 groups of master data records	Q3	Master data records to be in place for – Children with SEND, Vulnerable Residents during an emergency, Property, Employees.
	Data Quality tool – Aperture – use case review point (c7 use cases completed)	Q3	The roll out of Aperture via use cases will be ongoing. This milestone (c7 use cases) will review progress to date and support further planning for 24/25.
	Complete Data architecture review	Q3	Review data architecture (including databases, applications, integration, security, workflows, information architecture design and associated data processes) to identify gaps and opportunities to develop our capabilities.
	Data Catalogue & Business Glossary – Alation review point (c7 use cases completed)	Q4	The roll out of Alation via use cases will be ongoing. This milestone (c7 use cases) will review progress to date and support further planning for 24/25.
	Review of organisation wide Data Governance Framework and supporting frameworks within the DAMA methodology	Q4	The DAMA discipline frameworks will be developed throughout the year – at this milestone we will review and publish as appropriate the frameworks as a package.
	Establish and expand organisation wide data standards	Q4	Build (and expand) an initial set of data standards that are trusted and agreed by business owners which allow us capture consistent and unified data at source.
Delivering new approaches to insight	Analytics & Insights Strategic Plan	Q2	Detailed planning around where we are now, where we want to get to and how this will be done – across insights/analytics teams and the wider organisation.
	Analytics review	Q4	Assessing progress in relation to building insight capability in support of a data enabled organisation. This will bring together the case studies and appreciative learning reports alongside an initial review against the strategic plan.
Increasing engagement & skills	Establish SCC Data Academy	Q1	The Academy will have distinct programmes for leaders, officers (focussed on data management, using insight tools, basic data analysis skills and data literacy), and analysts (focussed on storytelling and impact measurement).
	Data Asks & Skills Audits launched across organisation	Q3	The Data Asks and Skills Audits will be tested within the organisation in early 2023 and further refined/built for launch in Q3.
	Staff Data Event	Q3	Key communication event to launch products, share learning and support culture change.