

Health and Wellbeing Board – Formal (public) meeting

Findings of the Health and Wellbeing (HWB) Board members survey and a review of the HWB's Terms of Reference

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Summary of Presentation

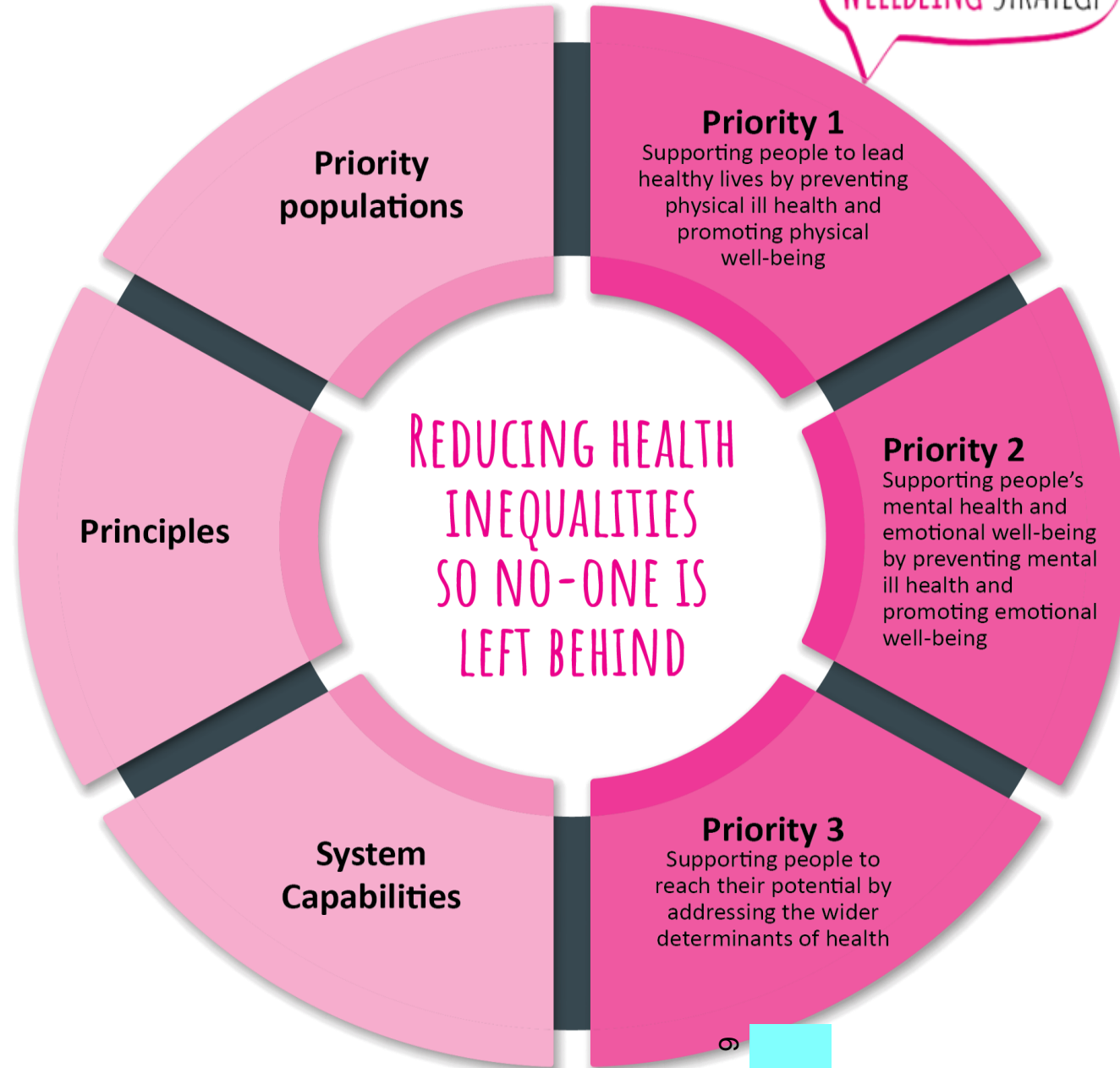
This paper presents the:

- Findings of the survey conducted among Health and Wellbeing Board members earlier in the year.
 - The aim was to understand how the Board feels about its activities and how the HWB Strategy has progressed in the delivery of system capabilities in order to inform future ways of working.
- The review of the Board's ToR given the following:
 - its membership and purpose have changed since the last review
 - the refresh of the HWB Strategy
 - the Health and Care Act 2022
- Recommendations on the activities and operations of the Board based on the above

Alignment with the Health and Wellbeing Strategy

- The activities and operations of the Health and Wellbeing Board is
 - Central to the delivery of the Strategy
 - Aligns with all HWBS Priority Populations
 - Aligns with all HWBS Priorities

Page 53



The Health and Wellbeing Board is asked to:

1. Reflect on the findings of the survey and consider whether they are a true reflection of the current position of the board in terms of progress and opportunities to develop.
2. Support, subject to discussion, the proposed changes to Board meetings and activities.
3. Consider and endorse the changes to the Terms of Reference as it relates to the Board's purpose, roles, responsibilities and focus.

Detail: Survey findings

- Eleven (11) of the thirty-two (32) members of the Board responded to the survey.
 - Respondents were from SCC, NHS Surrey Heartlands, SABP, Borough Councils and the VCSE
- Section A: How members felt about Board meetings, activities and procedures

Respondents told us that

Page 55

- they felt engaged with the Board
- the HWB Strategy's Priority Populations are enabling a targeted approach
- the Principles for Working with Communities and System capabilities were enacted by the work of almost all the organisations.
- the Vision and Mission of the HWB Board are clear, well-articulated, has prevention at its core
- they would like more time for informal engagement, discussions in meetings, engagement with priority populations and key neighbourhoods,
- more members should contribute to the forward plans of formal and informal meetings.

Detail: Survey findings (contd.)

- Section B: How members felt about the HWB Strategy and how it has progressed in the delivery of the system capabilities.

Respondents noted that :

- in relation to reducing health inequalities, the system :
 - has plans in place that will impact in the short, medium, and long term,
 - has improved in effective tracking of changes in health and health inequalities outcomes.
- in relation to the use of resources, the system :
 - works well with partners to make the best use of local funding
 - takes health considerations into account when decisions on resources are made
 - uses frontline staff and the commissioning of services across the full range of our functions to improve and protect health
 - communicates key public health messages effectively and has programmes and services on the ground that reflect strategic priorities.
- in relation to working with communities, the system :
 - works effectively with local communities to understand their needs and assets in those communities
 - works with them to find solutions and have improved in engaging with communities with differing needs.

Detail: Survey findings (contd.)

Respondents noted that there were opportunities :

- For the priorities in HWB Strategy to be better integrated into the work of all directorates / organisations represented on the Board.
- For the system to balance investment in service provision and upstream prevention to reduce need
- To improve the use of evidence of effectiveness, value for money and return on investment.
- For the system to make the most of member organisations' respective legal/regulatory powers to improve and protect health
- For the system to exert enough influence regionally and nationally on issues that impact the health of Surrey residents.

Respondents, in their own words, said:

“I think our ambition is high and clearly articulated. I do not see a system that has the full capacity and capability to realise this ambition and I think some of the intended outcomes are at risk.”

“Lots of people say that prevention is important, but this is not seen through the focus of attention across the system nor where the funding goes. In reality, most resources go to other activities e.g., hospital admissions.”

“If we are serious about prevention/early help, we need much more of a focus on children, young people and families.”

Detail: Changes to Board activities and ToR

• Changes to Board activities based on Survey findings

Based on the survey findings, it is recommended that the Board considers the following:

- giving more time for discussion in its meetings
- engaging in informal engagement e.g., through targeted workshops
- Encourage all members to contribute and suggest inputs into forward plans for items to be discussed in formal and informal meetings.
- Continue to provide more time to engage on progress, issues and challenges through the lense of priority populations and key neighbourhoods.

• Changes to ToR based as a result of Survey findings

Based on the survey findings, it is recommended that the Board considers the following:

- In Section 3.3.8: Ensure a focus on prevention and the movement of funding upstream in the system to facilitate this
- In Section 3.3.9: Using/upholding its statutory functions to improve and protect health_
- In Section 3.3.10: Exerting influence regionally and nationally on issues that impact the health of our residents.
- In Section 3.3.11: Ensuring evidence of effectiveness, value for money and return on investment are used routinely in decision making

Detail: Changes to ToR as a result of updated HWB Strategy



Based on the HWB Strategy, it is recommended that the Board considers the following changes to:

- Section 1.3.2: Specifying the functions of the Prevention and Wider Determinants of Health Delivery Board (PWDHDB) and the Mental Health: Prevention Oversight and Delivery Board (MHPODB), to include that the Delivery Boards will:
 - Provide quality assurance to the programmes that sit under the HWB Strategy / auspices of the Health and Wellbeing Board, acting as critical friend to programmes (e.g., have logic model, meet the criteria for inclusion in the HWB Strategy Summary Implementation Plan, and have adopted HWB Strategy's Principles for Working with Communities)
 - Consider new programmes to sit under the HWB Strategy / auspices of the Health and Wellbeing Board
 - Review the production of the HWB Strategy's Highlight Reports
 - Look to mitigate challenges and increase / add value to opportunities of issues in the Highlight Reports
 - Review the HWB Strategy in achieve in Index regularly to understand direction of travel in terms of the mission to reduce health inequalities.
- The purpose of the HWB Board:
 - The Board will ensure the HWB Strategy drives a focus on reducing health inequalities in the prevention landscape in Surrey (see Appendix 1)

Detail: Changes to ToR as a result of new legislation/guidance



- Based on the on the Health and Care Act 2022 and associated guidance, it is recommended that the Board considers the following changes to its roles and responsibilities:
 - In Section 3.1.1, that the Board will include working with ICPs and ICBs to determine the integrated approach that will best deliver holistic care and prevention activities, including action on wider determinants in their communities.
 - Section 3.1.3: That the Board has a statutory function to assess the current and future needs of the population and prepare a Joint Strategic Needs Assessment (JSNA), consider where there is a lack of such evidence and identify research needs in JSNAs that could be met by ICBs, local authorities and NHS England via the exercise of their research function, and ensure the JSNA is informed by research, evidence, local community insight and intelligence, as well as more detailed local needs assessments such as at a district or ward level. This should look at specific groups (such as those likely to have poor health outcomes).
 - In Section 3.1.4: The Board will improve the health and wellbeing of its local population and ensure the identified needs will be addressed, including addressing health inequalities, and reflecting the evidence of the JSNA; in this regard the Health and Wellbeing Board must be cognisant of the ICSs Integrated Care Strategies and the NHS Mandate
 - In Section 3.2.7: Be involved in the Surrey Heartlands and Frimley Health and Care Integrated Care Strategies

Detail: Changes to ToR as a result of new legislation/guidance (contd.)



- Based on the on the Health and Care Act 2022 and associated guidance, it is recommended that the Board considers the following changes to its roles and responsibilities:
 - In Section 3.2.8: Be consulted on ICSs Joint Forward Plans and their annual reviews before the start of each financial year, ensuring that the Joint Forward Plan includes steps for implementing the Health and Well-being Strategy, and produce a statement of its final opinion for each Joint Forward Plan to include.
 - In Section 3.2.9: Be consulted on ICB annual reports and performance assessments to ensure they include delivery against the HWB Strategy.
 - In Section 3.2.10: Review the joint capital resource funds of ICBs and their partner NHS trusts and NHS foundation trusts to ensure the opportunity to align local priorities and provide consistency with strategic aims and plans.
 - In Section 3.3.2: Monitor the HWB Strategy Index at regular intervals to ensure long term progress and identify risks to that progress.
 - In Section 3.3.7: Horizon scan, through the JSNA, for potential future health inequalities

Discussion Question(s) and Ask(s) of the HWB

- Do Board members think the result of the survey reflect the feeling of the majority of Board members?
- Are there other sections of the ToR that members would like to make changes?
- Are there other Board activities that members would like to make recommendations for change?

Next steps

- If approved the new Terms of Reference will be adopted and enacted going forwards and will be used to support the development of the Board's forward plan.

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