



Agenda item:
Paper no:

	Surrey County Council use	ICB/s use
Section 151 Finance cleared on:	04/12/2023	13/12/2023
Legal cleared on	05/12/2023	
Executive Director cleared on:	02/11/2023	02/11/2023
Cabinet Member cleared on:	28/11/2023	

Title of Report:	Mental Health Investment Fund Delegated Decision Making	
Status:	TO APPROVE	
Committee:	Surrey-wide Commissioning Committees in Common	Date: 13/12/2023
Venue:	Woodhatch Place, 11 Cockshot Hill, Reigate, RH2 8EF	
Presented By:	Helen Coombes, Executive Director Adults, Wellbeing and Health Partnerships, Surrey County Council	
Author(s)/ Lead Officer(s):	Sara Saunders, Health Integration Policy Lead, Surrey County Council and Surrey Heartlands Health and Care Partnership	

Executive Summary:

The purpose of this paper is to present a recommendation for the ongoing Delegated Decision Making of the Mental Health Investment Fund (MHIF) given the recent change in Joint Executive Director roles.

The MHIF is a joint fund established by Surrey County Council and Surrey Heartlands Integrated Care Board (ICB) in September 2022 consisting of a £6m contribution from Surrey County Council and a £4.5m contribution from Surrey Heartlands ICB.

In September 2022, Committees in Common (CiC) approved the transfer of responsibility and accountability for the MHIF to the Joint Executive Director for Public Service Reform from 1 October 2022, to reflect the joint nature of the fund across Surrey County Council and NHS Surrey Heartlands (ICB).

The recommendation being presented is for the delegated decision making of the fund to be joint responsibility and accountability between the following two Executive Directors to continue to reflect the joint nature of the fund:

Executive Director Adults, Wellbeing and Health Partnerships, Surrey County Council

Joint Chief Medical Officer and Executive Director Adult Mental Health, Surrey Heartlands ICB

No other changes are proposed to be made and the fund will continue to be managed in line with what was outlined and approved in the CiC paper in September 2022.

Governance:

Conflict of Interest: The Author considers:	None identified	✓
Previous Reporting: (relevant committees/ forums this paper has previously been presented to)	Committee name: Surrey Heartlands ICS Executives Meeting date: 27/11/2023 Outcome: noted Committee name: Surrey Heartlands Commissioning, Contracting and Commercial Committee Meeting date: 13/11/2023 Outcome: approved Committee name: Surrey-wide Commissioning Collaborative Meeting date: 24/11/2023 Outcome: approved	
Freedom of Information: The Author considers:	Open – no exemption applies. Part I paper suitable for publication.	✓

Decision Applicable to:

Decision applicable to the following partners:	NHS Frimley ICB	
	NHS Surrey Heartlands ICB	✓
	Surrey County Council	✓

Recommendation(s):

The Surrey-wide Commissioning Committees in Common is asked to:

1. Approve the transfer of delegated decision making to be joint responsibility and accountability between the Executive Director Adults, Wellbeing and Health Partnerships, Surrey County Council and Joint Chief Medical Officer and Executive Director Adult Mental Health, Surrey Heartlands ICB

Reason for recommendation(s):

In September 2022, Committees in Common approved the transfer of responsibility and accountability for the MHIF to the Joint Executive Director for Public Service Reform from 1 October 2022 to reflect the joint nature of the fund across Surrey County Council and Surrey Heartlands ICS.

This joint role no longer exists as of October 2023, but decision making should continue to reflect the joint nature of the fund.

Next Steps

1. The change will be implemented immediately.
2. The fund will continue to be managed in line with what was outlined and approved in the Committees in Common paper in September 2022.
3. Now that rounds 1 and 2 have been concluded a further decision will be required in the future regarding remaining funds.

1. Details:

- 1.1 The MHIF is a joint fund established by Surrey County Council and Surrey Heartlands ICB in September 2022 consisting of a £6m contribution from Surrey County Council and a £4.5m contribution from Surrey Heartlands ICB.
- 1.2 The MHIF is a Surrey wide, all age, resource to enable the delivery of the outcomes in Priority Two of the Health and Wellbeing Strategy. This priority area is focused on prevention, removing barriers, and supporting people to become proactive in improving their emotional health and wellbeing. The fund is for new and/or existing non-statutory services.
- 1.3 In September 2022, Committees in Common approved the transfer of responsibility and accountability for the MHIF to the Joint Executive Director for Public Service Reform from 1 October 2022, to reflect the joint nature of the fund across Surrey County Council and Surrey Heartlands ICP.
- 1.4 The recommendation approved was “to delegate decision making about the deployment of and budget accountability for Mental Health Investment Fund (MHIF) monies to the Joint Executive for Public Service Reform, in line with delegation levels.”
- 1.5 In regard to wider governance and reporting it was agreed that “the reporting and accountability will be up to the ICB/ICP Mental Health System Delivery Board, who has a remit to oversee mental health improvement and transformation in Surrey. All decisions in relation to the MHIF will also be published and an annual report presented to the Committees in Common as well as regular reporting through Health and Wellbeing Board as part of Priority 2 and engagement through the Surrey Heartlands Place Based Boards and Adult and Health Select Committee as appropriate.”
- 1.6 Please refer to [this paper](#) for further details.
- 1.7 The recommendation being presented is for the delegated decision making of the fund to be joint responsibility and accountability between the following two Executive Directors, to continue to reflect the joint nature of the fund:
- 1.8 Executive Director Adults, Wellbeing and Health Partnerships, Surrey County Council
- 1.9 Joint Chief Medical Officer and Executive Director Adult Mental Health, Surrey Heartlands ICB
- 1.10 No other changes are proposed to be made and the fund will continue to be managed in line with what was outlined and approved in the Committees in Common paper in September 2022.

2. Consultation:

- 2.1 Members of the Surrey Heartlands Contracting, Commissioning and Commercial Committee have reviewed this proposal and endorsed its recommendations.
- 2.2 No public engagement/consultation is required.
- 2.3 Members of the Commissioning Collaborative have been consulted.

- 2.4 Elected Members (via draft reports meeting and Cabinet Members on the assessment panel)

3. Risk Management and Implications:

Type of risk	Risk	Implication	Mitigation
Non-financial	By not agreeing revised delegated decision making contracts cannot be signed and payments cannot be processed to successful providers from round 1 and 2	Delivery of new provision would be delayed and the reputation of the MHIF would be damaged	As an interim measure, budgets have been transitioned from Executive Director for Public Service Reform to Interim Executive Director Adults, Wellbeing and Health Partnerships

4. Financial and ‘Value For Money’ Implications

- 4.1 This paper does not propose any decisions with financial implications.

5. Section 151 Officer Commentary

- 5.1 Significant progress has been made in recent years to improve the Council’s financial resilience and the financial management capabilities across the organisation. Whilst this has built a stronger financial base from which to deliver our services, the increased cost of living, global financial uncertainty, high inflation and government policy changes mean we continue to face challenges to our financial position. This requires an increased focus on financial management to protect service delivery, a continuation of the need to be forward looking in the medium term, as well as the delivery of the efficiencies to achieve a balanced budget position each year.
- 5.2 In addition to these immediate challenges, the medium-term financial outlook beyond 2023/24 remains uncertain. With no clarity on central government funding in the medium term, our working assumption is that financial resources will continue to be constrained, as they have been for the majority of the past decade. This places an onus on the Council to continue to consider issues of financial sustainability as a priority, in order to ensure the stable provision of services in the medium term.
- 5.3 In this context the Section 151 Officer notes and supports the proposed change in accountability to ensure there is clear joint governance going forward for the Mental Health Investment Fund.

6. Legal Implications – Monitoring Officer

6.1 Legal Services will continue to provide such assistance as is required.

7. Equalities and Diversity

- 7.1 The use of the MHIF is specifically being used to focus on priority populations and key neighbourhoods specified in the Health and Wellbeing Strategy. This priority area is focused on prevention, removing barriers, and supporting people to become proactive in improving their emotional health and wellbeing.
- 7.2 Any relevant commissioned services will need to complete an equalities impact assessment (EQIA).

8. Other Implications:

8.1 None other than those set out in the main body of the report.

Consulted:

Committee name: Surrey Heartlands Commissioning, Contracting and Commercial Committee
Meeting date: 13/11/2023
Outcome: Agreed

Committee name: Surrey-wide Commissioning Collaborative
Meeting date: 24/11/2023
Outcome: Agreed

Committee name: Surrey Heartlands ICS Executives
Meeting date: 27/11/2023
Outcome: noted

Annexes:

None

Sources/background papers:

Surrey All Age Mental Health Investment Fund Arrangement – Surrey Wide Commissioning Committees in Common – 21/09/2022

Surrey All Age Mental Health Investment Fund (MHIF): process for use of funding - Surrey Wide Commissioning Committees in Common – 28/06/2023

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